

**2010  
International  
Symposium on  
Cross-Border  
Investment  
and M&A**

**2010**

跨国投资并购国际研究协会



**International  
Institute for  
the Study of  
Cross-Border  
Investment  
and M&A**

跨国投资并购国际研究协会

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Beijing 2008

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Cambridge 2009

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**New York 2010**

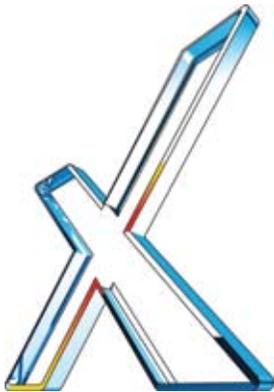
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Beijing 2011

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Cambridge 2012

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**Symposium  
Agenda**





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**International  
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跨国投资并购国际研究协会

**Third Annual International  
Symposium on Cross-Border  
Investment and M&A**

**Transactions in the Post-  
Crisis World**

New York University  
New York  
18-19 October 2010

The **International Institute for the Study of Cross-Border Investment and M&A** is pleased to hold its third annual Symposium on current issues in international cross-border mergers, acquisitions and strategic investments. This year's symposium is being hosted by New York University in New York City, and follows XBMA's successful symposia hosted by Cambridge in 2009 and Peking University in Beijing in 2008. In 2011 the Symposium will return to Beijing, and will again be hosted by the Guanghua School of Management at Peking University.

The Symposium represents an effort by the cooperating Universities and professionals to foster a cross-disciplinary dialogue among a small group of global leaders in industry, finance and law. To achieve this dialogue, the XMBA Symposium gathers from around the globe leading thinkers from business and finance, the law, the academy, and government. It is expected that a particular focus of the conversation this year will be the implications for cross-border transactional and investment activity of the changes in the global economy and regulatory environment following the financial crisis of 2008-2009. The symposium is open only to invited participants.

第三届跨国并购及战略投资国际论坛  
—— 危机后世界中的跨国并购交易  
纽约大学，  
2010年10月18 至19日

跨国投资并购国际研究协会 (XBMA) 诚挚地邀请您莅临第三届年度论坛。继剑桥大学主办的2009年论坛和北京大学主办的2008年论坛取得圆满成功，此届论坛将在纽约市由纽约大学主办举行，届时将就跨国并购及战略投资的相关议题展开讨论。2011年论坛将重返北京，再次由北京大学光华管理学院主办举行。

三所院校与各界专业人士精诚合作，力求借论坛为全球法律与商界的少数 精英领导创造跨界之对话交流机会。此次论坛将汇集来自全球各地的商业、金融、法律、学术及政府等各领域的领袖及智囊人物。本年度的论坛主题将着重讨论2008-2009年金融危机后国际经济及监管框架发生的变化对跨国 并购交易及投资行为的影响。论坛只向少数受邀嘉宾开放。



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**Monday 18 October**

Rosenthal Pavilion  
Kimmel Center  
60 Washington Square South  
New York University

6:30 pm

**DEANS' OPENING DINNER**

**Opening Roundtable**

**Martin Lipton**, Chairman of the Board of Trustees, **New York University**

**Welcome**

**Peter Blair Henry**, Dean, **New York University Stern School of Business**

**Richard L. Revesz**, Dean, **New York University School of Law**

**Zhang Weiyang**, Dean, **Peking University Guanghai School of Management**

**Peter Williamson**, Professor of International Management, **Cambridge Judge Business School**



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**Tuesday 19 October**

Tishman Auditorium  
Vanderbilt Hall  
40 Washington Square South  
New York University

8:00–8:30 am

**REGISTRATION AND COFFEE**

8:30–8:40 am

**WELCOME**

**William T. Allen**, Nusbaum Professor of Law and Business, **New York University School of Law and Stern School of Business**; Director, **NYU Pollack Center for Law & Business**

**Peter Blair Henry**, Dean, **New York University Stern School of Business**

8:40–9:00 am

**GLOBAL M&A AND STRATEGIC INVESTMENTS – MARKET OVERVIEW**

**Robin Panovka**, Partner, **Wachtell, Lipton, Rosen & Katz**

**Franny Yao**, Partner, Key Accounts & Government Relations (China), **Ernst & Young**

9:00–10:00 am

**THE POST-CRISIS WORLD ORDER -- A NEW PARADIGM FOR CROSS-BORDER M&A, INVESTMENT, AND CAPITAL FLOWS?**

**Chen Dongsheng**, Chairman & Chief Executive Officer, **Taikang Life Insurance Co.**

**Ding Wei**, Executive Chairman and Head of Investment Banking, **China International Capital Corporation Limited (CICC)**

**Joshua J. Harris**, President and Founding Partner, **Apollo Management LP**

**Martin Lipton**, Partner, **Wachtell, Lipton, Rosen & Katz**

**Baron David de Rothschild**, Chairman, **N M Rothschild & Sons Limited**

**David M. Solomon**, Co-Head of Investment Banking Division and Member of Management Committee, **Goldman, Sachs & Co.**

**James Turley**, Global Chairman & Chief Executive Officer, **Ernst & Young**

**Peter Williamson**, Professor of International Management, **Cambridge Judge Business School** [Moderator]

10:00–10:20 am

**Break**



10:20–11:20 am **EMERGING COMPANIES GOING GLOBAL – ISSUES FOR TARGETS AND ACQUIRORS IN MAKING ACQUISITIONS IN DEVELOPED ECONOMIES**

Juan Luis Cebrián Echarri, Chief Executive Officer, Grupo Prisa SA

Adam O. Emmerich, Partner, Wachtell, Lipton, Rosen & Katz [Moderator]

Dr. Sanghoon Lee, President, Doosan Corporation

Nayan Gregory Parekh, Chief Executive Officer, New Rhein Healthcare LLC

Joseph R. Perella, Chairman & Chief Executive Officer, Perella Weinberg Partners

Bharat Vasani, Group General Counsel, The Tata Group

Wang Ran, Chief Executive Officer, China eCapital Corporation

Wu Bin, Chairman, ICBC Financial Services LLC; U.S. Head, Industrial and Commercial Bank of China Ltd.

11:20–12:20 pm **THE SEARCH FOR GROWTH IN EMERGING MARKETS – BRIC-BOUND M&A AND STRATEGIC INVESTMENT FOR MULTATIONALS AND INVESTORS**

Barry Diller, Chairman & Chief Executive Officer, IAC/InterActiveCorp

Henry R. Kravis, Co-Founder, Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.

James J. Mulva, Chairman & Chief Executive Officer, ConocoPhillips

Tim Payne, Managing Partner, Brunswick Group LLP [Moderator]

Ronald O. Perelman, Chairman & Chief Executive Officer, MacAndrews and Forbes Holdings Inc.;  
Chairman, Revlon, Inc.

Albert P.L. Stroucken, Chairman & Chief Executive Officer, Owens-Illinois, Inc.

12:30–2:00 pm **LUNCH** Greenberg Lounge

**UNDERSTANDING CHINA'S ECONOMIC TRAJECTORY – OPPORTUNITIES AND HURDLES IN THE UPCOMING YEARS**

Zhang Weiyong, Dean, Peking University Guanghua School of Management



2:00–3:00 pm

**THE ROLE OF GOVERNMENT IN CROSS-BORDER TRANSACTIONS: WATCHDOG, FACILITATOR, DOMESTIC PROTECTOR, SOVEREIGN WEALTH INVESTOR?**

**William T. Allen**, Nusbaum Professor of Law and Business, **New York University School of Law and Stern School of Business**; Director, **NYU Pollack Center for Law & Business** [Moderator]

**William R. Berkley**, Chairman and Chief Executive Officer, **W. R. Berkley Corporation**

**Robert Hingley**, Managing Director and co-Head of Financial Institutions Group (UK), **Lazard Ltd**; former Director General, **UK Panel on Takeovers and Mergers**

**Andrew D. Low**, Chief Executive Officer, **RedBridge Pacific**

**Albert Ng**, Managing Partner, **Ernst & Young**

**Leon Pasternak**, Vice Chairman & Head of M&A (Australia), **Merrill Lynch Bank of America**

**Zhang Weiyong**, Dean, **Peking University Guanghua School of Management**

**James H. Zukin**, Senior Managing Director & Chairman of Asia, **Houlihan Lokey Howard & Zukin**

3:00–3:10 pm

**INTERIM REPORT ON RESEARCH RESULTS OF XBMA PhD FELLOWS**

3:10–3:30 pm

**Break**

3:30–4:30 pm

**TOWARDS A FLATTER WORLD FOR BUSINESS EXPANSION, TRADE AND INVESTMENT**

**Lawrence Abeln**, Deputy Director of **Cambridge Judge Business School** and Chief Executive Officer of **Cambridge Executive Education, Cambridge Judge Business School**

**Henry Cai**, Chairman, Corporate Finance, Asia; Head of Corporate and Investment Bank in China, **Deutsche Bank**

**Eric J. Gleacher**, Chairman and Chief Executive Officer, **Gleacher & Company**

**Ken Miller**, Managing Partner, **Keylink Capital International** [Moderator]

**Dinesh C. Paliwal**, Chairman, President & Chief Executive Officer, **Harman International Industries, Inc.**

**Barry F. Schwartz**, Vice Chairman, **MacAndrews and Forbes Holdings Inc.**

**Jeffrey Towson**, Managing Partner, **Saudi-China Investment Group**

**Artem Volynets**, First Deputy Chief Executive Officer, **EN+ Group**



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4:30–5:30 pm

**IMPACT OF GLOBAL REGULATORY CHANGES ON CROSS-BORDER INVESTMENT, M&A AND CAPITAL FLOWS**

Dimitry Afanasiev, Chairman, Egorov Puginsky Afanasiev & Partners

Roger C. Altman, Founder and Chairman, Evercore Partners; former Deputy Secretary of U.S. Treasury

Nigel P. G. Boardman, Partner, Slaughter and May [Moderator]

George Brokaw, Managing Director, Perry Capital, LLC

Raymond J. McGuire, Head, Global Banking, Citigroup, Inc.

Bruce D. Moore, Member of the Board of Directors, China Life Insurance Company

Richard H. Neiman, Superintendent of Banks, New York State Banking Department

Yo Takeuchi, Chief Financial Officer, Development Bank of Japan, Inc. (DBJ)

Wang Kejin, Deputy Director-General, China Banking Regulatory Commission

6:30 pm

**SPEAKERS' CLOSING DINNER**

University Club  
1 West 54th Street  
New York



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**LEGAL ROUNDTABLE**

**SPECIAL ISSUES IN  
CROSS-BORDER M&A  
TRANSACTIONS**

Hosted by NYU Pollack  
Center for Law & Business

Pollack Colloquium  
Furman Hall  
245 Sullivan Street  
New York University

18 October 2010  
2:30–4:30 pm

**INTRODUCTORY REMARKS**

**William T. Allen**, Nusbaum Professor of Law and Business and Director, New York University Pollack Center for Law & Business

**Dimitry Afanasiev**, Chairman, **Egorov Puginsky Afanasiev and Partners** (Moscow)

**Nigel P. G. Boardman**, Partner, **Slaughter and May** (London)

**Andrew R. Brownstein**, Partner, **Wachtell, Lipton, Rosen & Katz** (New York)

**Santiago Carregal**, Partner, **Marval, O'Farrell & Mairal** (Buenos Aires)

**Martín Carrizosa**, Partner, **Prieto & Carrizosa** (Bogotá)

**Ewen Crouch**, Chairman, **Allens Arthur Robinson** (Sydney)

**Olivier Diaz**, Partner, **Darros Villey Maillot & Brochier** (Paris)

**Adam O. Emmerich**, Partner, **Wachtell, Lipton, Rosen & Katz** (New York)

**Sergio Erede**, Partner, **Bonelli Erede Pappalardo** (Milan)

**Danny Gilbert**, Managing Partner, **Gilbert + Tobin** (Sydney)

**Juan Miguel Goenechea Domínguez**, Partner, **Uría Menéndez** (Madrid)

**Juan Francisco Gutiérrez I.**, Partner, **Philippi Yrarrázaval Pulido & Brunner** (Santiago)

**Christian Herbst**, Partner, **Schönherr** (Vienna)

**Masakazu Iwakura**, Partner, **Nishimura & Asahi** (Tokyo)

**Michael Mervyn Katz**, Chairman, **Edward Nathan Sonnenbergs** (Johannesburg)

**Handel Lee**, Partner, **King & Wood** (Beijing)

**Martin Lipton**, Partner, **Wachtell, Lipton, Rosen & Katz** (New York)

**Sergio Michelsen Jaramillo**, Partner, **Brigard & Urrutia** (Bogotá)

**Hiroshi Mitoma**, Partner, **Nagashima Ohno & Tsunematsu** (Tokyo)

**Zia Mody**, Partner, **AZB & Partners** (Mumbai)



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**Christopher S. Murray**, Partner, **Osler, Hoskin & Harcourt** (Toronto)

**I. Berl Nadler**, Partner, **Davies Ward Phillips & Vineberg LLP** (Toronto)

**Robin Panovka**, Partner, **Wachtell, Lipton, Rosen & Katz** (New York)

**Sang-Yeol Park**, Partner, **Kim & Chang** (Seoul)

**Leon Pasternak**, Vice Chairman & Head of M&A (Australia), **Merrill Lynch Bank of America** (Sydney)

**José Antonio Payet Puccio**, Partner, **Payet Rey Cauvi** (Lima)

**Kees Peijster**, Partner, **De Brauw Blackstone Westbroek N.V.** (Amsterdam)

**Juan Martín Perrotto**, Partner, **Uría & Menéndez** (Madrid/Beijing)

**Philip Podzebenko**, Partner, **Freehills** (Sydney)

**Lester Pollack**, Chairman and Founder, **Centre Partners Management LLC** (New York)

**Geert Potjewijd**, Partner, **De Brauw Blackstone Westbroek** (Amsterdam/Beijing)

**Jack R. Rodman**, President, **Global Distressed Solutions LLC** (Beijing)

**Alberto Saravalle**, Managing Partner, **Bonelli Erede Pappalardo** (Milan)

**Shardul S. Shroff**, Managing Partner, **Amarchand & Mangaldas & Suresh A. Shroff & Co.** (New Delhi)

**Anton G. Sitnikov**, Partner, **Goltsblat BLP** (Moscow)

**Ezekiel Solomon**, Partner, **Allens Arthur Robinson** (Sydney)

**Emanuel P. Strehle**, Partner, **Hengeler Mueller** (Munich)

**David E. Tadmor**, Managing Partner, **Tadmor & Co.** (Tel Aviv)

**Kevin J. Thomson**, Partner, **Davies Ward Phillips & Vineberg LLP** (Toronto)

**Wang Junfeng**, Chairman of the Management Committee, **King & Wood** (Beijing)

**Shuji Yanase**, Of Counsel, **Nagashima Ohno & Tsunematsu** (Tokyo)

**Alvin Yeo**, Senior Partner, **WongPartnership LLP** (Singapore)

**Zhao Bing**, Partner, **King & Wood** (Beijing)

