





跨国投资并购国际研究协会

International Institute for the Study of Cross-Border Investment and M&A









JOHAN AALTOSenior Partner, Hannes Snellman

Johan Aalto is Hannes Snellman's Senior Partner. He specialises in mergers and acquisitions, corporate finance and capital markets, with an emphasis on public takeovers. During the last few years, Johan has been involved in some of the largest and most complex transactions in Finland. He also focuses on corporate governance issues and acts as the chairman of general meetings of several listed companies in Finland.



MARTÍN ACERO
Partner, Philippi Prietocarrizosa Ferrero
DU & Uría

Partner and Co-Chair at PPU and expert in Corporate/M&A matters and Tax and International Trade. He has advised important clients from diverse Colombian and International sectors in local and cross-border mergers and acquisitions, and has participated as advisor and facilitator for local and foreign clients in joint ventures and other types of associations.

Department co-head Martín Acero is praised by interviewees who describe him as "a brilliant lawyer." Other sources also consider him "a natural leader" in this arena. Acero is highly recommended by clients for his corporate capabilities and experience, particularly in handling complex cross-border M&A matters in the region, and is similarly lauded for his established tax practice, which complements his expertise in this practice area. Chambers and Partners - Corporate / M&A



DIMITRY AFANASIEVChairman, Egorov Puginsky Afanasiev and Partners

Dimitry Afanasiev is the Chairman and co-founding partner of Egorov Puginsky Afanasiev & Partners, the largest full-service law firm in Russia and the CIS.

Dimitry specializes in international corporate transactions, dispute resolution and public policy issues. He regularly represents the interests of leading multinational and Russian corporations.

Dimitry was named European Managing Partner of the Year at The Lawyer European Awards 2015. He is recommended by Chambers Global, Chambers Europe, Legal 500 EMEA, IFLR 1000, Best Lawyers, Who's Who Legal: CIS and other reputable legal guides as a leading practitioner in the areas of M&A and corporate law, dispute resolution, antitrust, banking and finance, investment, and restructuring/insolvency. Dimitry holds a state award as an Honoured Lawyer of the Russian Federation (2015).



DIRK ALBERSMEIER

Co-Head of J.P. Morgan's M&A business in Europe, Middle East and Africa

Dirk Albersmeier is Co-Head of J.P. Morgan's M&A business in Europe, Middle East and Africa.

Dirk joined J.P. Morgan's Equity Capital Markets Team in 1997 from Salomon Brothers where he held senior roles in London and New York. He began his career at Dresdner Kleinwort Benson in London.

Until the end of 1999, Dirk was responsible for the execution of all of J.P. Morgan's German and Swiss equity transactions. From 2000-2004, he was a senior member of the European M&A team in London and from 2005-2015 was the Head of the firm's M&A Advisory business in Germany and Austria, advising on over 50 successful transactions with a total transaction value of over \$175bn.

Dirk holds a Dipl. Betriebswirt from ESB Reutlingen and a B.A. (Hons.) European Business Administration from MUBS London. He speaks fluent German and English.



BERTRAND ALLAINGeneral Counsel and Corporate Secretary,
JCDecaux

Bertrand Allain is General Counsel and Corporate Secretary of JCDecaux, the worldwide leader of out-of-home advertising. He is responsible for and manage the company governance and compliance matters, M&A, intellectual property, data privacy, insurance and risk management, contracts negotiation and litigations.

Prior to joining JCDecaux, Bertrand Allain worked at Schneider Electric, a global Fortune 500 energy management and automation company, where he served as a vice president and Group Deputy General Counsel. In that role he was responsible for and managed all the company's M&A transaction matters.

Bertrand Allain had been previously General Counsel and Intellectual Property Director of companies of the Vivendi communication group after having spent the first years of his career in various positions in international industrial companies.





TITO AMARAL DE ANDRADEPartner, Machado Meyer

Managing partner at Machado Meyer, Tito specializes in Antitrust Law, acting in complex merger cases, antitrust investigations and litigation.

ASSOCIATIONS

- Brazilian Bar Association (OAB).
- International Bar Association (IBA).
- Member of the International Law Committee of OAB.
- Member of the Antitrust Committee of the American Chamber of Commerce in Brazil (Amcham).

RECENT ACKNOWLEDGMENTS

- Ranked as Band 1 lawyer by Chambers Latin America 2018 in Competition and Antitrust.
- Recognized by The Legal 500 2017 in Competition and Antitrust.
- Recommended by Latin Lawyer 250, in Antitrust & Competition, 2018 edition.
- Recognized by Who's Who Legal 2017 in Competition and Government Contracts.
- Recommended by Lacca Approved in Antitrust, edition 2018.
- Tito was twice listed on the "40 under 40" list by Global Competition Review (GCR) as a prominent antitrust lawyer worldwide under the age of forty.
- Recognized as notable practitioner by the guide IFLR1000, 2018 edition.

EDUCATION

- Pontifícia Universidade Católica do Rio de Janeiro, Brazil (Bachelor of Laws, 1995).
- London School of Economics, University of London, England (LL.M., 1999).
- He was Chairman of the Brazilian Institute for Competition, Consumer Relations and International Trade Studies (IBRAC) in 2013.

OTHER QUALIFICATIONS

- Member of the board of the Competition Law International, which is the journal of the Antitrust and Trade Law Section of the IBA.
- Relevant clients: Air Products, Barclays, United Health, Petrobras, Ultra Group, United Technologies, Maersk, Mitsui, Panasonic.



DAVID AZÉMAPartner, Perella Weinberg Partners

Mr. Azéma is a Partner and head of the Firm's Advisory practice in France. Prior to joining Perella Weinberg Partners, Mr. Azéma was Chairman of Global Infrastructure and Vice Chairman, Global Corporate and Investment Banking Europe at Bank of America Merrill Lynch. From 2012 to 2014, Mr. Azéma was Commissioner for the French Government Shareholding Agency, where he oversaw the French government's holdings in strategic companies, including inter alia EDF, Engie, Orange, Renault, Safran and Airbus, as head of Agence des participations de l'Etat (APE). Previously, he has served as CEO of KEOLIS, a global leader in public transportation; Deputy CEO of SNCF Group, a leading French transport and logistics group; CEO of Vinci Concessions, the infrastructure division of Vinci, a global concessions and construction company; and CEO of Eurostar Group Ltd., the high-speed passenger rail service between the UK and mainland Europe.

Mr. Azéma holds a Bachelor degree in Law and is a graduate of the Institut d'Etudes Politiques de Paris (political sciences institute) and Ecole Nationale d'Administration.

LORD GREGORY BARKER

Chairman, EN+

Lord Gregory Barker serves as Strategic Advisor of Powerhive Inc. Lord Barker was Member of British Parliament and Minister of State for Energy and Climate Change. He presided over the largest ever expansion of UK clean energy, seeing the percentage of renewable electricity on the grid rise from 6% to 18%. Lord Barker has extensive business experience in mergers and acquisitions, corporate finance, investor relations, the energy sector and private equity followed by a career as a prominent public official. After training as a stockmarket analyst Lord Barker's City career spanned mergers & acquisitions, corporate finance, investor relations, the energy sector and private equity. Following the election of 2010 he was appointed Minister of State at the Department of Energy and Climate Change (DECC) and was appointed to the Privy Council in 2012. His achievements at the DECC included the creation of the Green Investment Bank, a radical new approach to energy efficiency and a massive expansion of decentralised energy, including the deployment of 5GW of Solar PV and panels on over 750k homes. He over saw the launch of the world first, Renewable Heat Incentive. He helped deliver the comprehensive reform of the UK electricity sector, which has created the world's largest offshore wind programme. He pioneered UK "green" trade missions abroad and in addition to his role at DECC, served as Minister for Business Engagement with India from 2012 to 2014. Lord Barker took a lead international role mobilising private climate finance for developing countries. After Lord Barker stood down from Government in July 2014, he was appointed the Prime Minister's envoy on Climate Change. He relinquished this formal role ahead of leaving the House of Commons in March 2015 to re-join the private sector. He has been Chairman of En+ Group plc since October 17, 2017. He serves as Director of Powerhive Inc. and served as its Member of Advisory Board since December 2015. He serves on the board and advises several major companies both at home and abroad. Lord Barker was appointed chair of the London Sustainable Development Commission by Mayor Boris Johnson in January 2015 and also joined the London Infrastructure Delivery Board. He is a trustee of the Climate Group, a member of the European board of the Environmental Defence Fund and a trustee of the board of De La Warr Pavilion. In August 2015, he was created a life Peer and since October 2015, he has been a member of the House of Lords of the UK Parliament. Lord Barker was educated at Lancing College, London University and London Business School.





PETER BEHNCKEGlobal Head of Investment Banking,
DNB Markets

Mr. Peter Behncke has been Global Head of Investment Banking Division in DNB Markets at DNB Bank ASA since 2013. His responsibility covers M&A, Equity Capital Markets, Debt Capital Markets and syndicated loans. He served as Global Head of Debt Capital Markets from 2007, and has prior to that held positions in DNB Markets and the Shipping Division in DNB.

Mr. Behncke has close to 25 years of corporate and investment banking experience dealing with a wide range of public and private transactions, refinancings and restructurings of companies. He served as a board member of Nordic Trustee for several years, the Norwegian trustee for bonds and commercial papers. He is a graduate from BI Norwegian Business School.

DNB Bank ASA is the largest financial institution in Norway. The principal market is Norway with a clearly leading position and wide distribution power. In addition, DNB is one of the world's foremost banks within shipping, offshore and seafood and has a strong international position in the energy sector.



JUDSON O. BERKEYManaging Director, Group Head of Regulatory Affairs, UBS Group AG

Mr. Berkey is currently a Managing Director in the Group Operational Risk function at the Swiss bank UBS and is located in Zurich, Switzerland. Mr. Berkey helps UBS manage its external relationships on operational risk topics and helps coordinate operational risk management activities across the worldwide operations of UBS.

Mr. Berkey's prior academic and professional experiences focused on transnational business regulation. While at Harvard Law School, his studies concentrated on World Trade Organization, European Union, and international economic law. Mr. Berkey published an article on the legal effects of court rulings in the EU as well as an article on wine labeling regulations in the U.S.

Upon graduating from law school, Mr. Berkey joined the International Department of a large Washington, D.C. law firm. His practice included U.S. export controls, European Union law, international agreements, and general international corporate transactions. While there, he authored articles on the European Union data protection regime and the regulation of electronic commerce by the WTO.

In the fall of 1999, Mr. Berkey joined the Institute of International Finance, Inc., a global association based in Washington, D.C., that represents the financial industry in international regulatory discussions. While at the Institute, Mr. Berkey's primary responsibility was to facilitate consensus industry responses to the proposals to reform the international regulatory capital standards set by the Basel Accord.

Mr. Berkey has published several articles on the regulation of international agricultural trade for the American Society of International Law online publication Insights vand Mr. Berkey also is a regular lecturer at training courses for United Nations diplomatic staff and has lectured for the U.S. State Department on electronic commerce and international trade.

Mr. Berkey graduated Phi Beta Kappa from the University of Virginia with degrees in Mathematics and Economics and cum laude from Harvard Law School. He is a past Westinghouse Science Competition finalist for his research in the physics of baseball trajectories.

Mr. Berkey is also the founder and managing editor of www.sustainag.org — a website for those interested in issues related to sustainable agriculture.



MARCUS BILLAMPartner, Darrois Villey Maillot Brochier

Marcus Billam is a partner at Darrois Villey Maillot Brochier. He joined the firm early 2015 after having been a partner at Allen & Overy (2010–2015). Previously, he was a partner at Clifford Chance from 2000 to 2010 and before then, a partner at Darrois Villey Maillot Brochier from 1998 to 2000.

Marcus Billam's practice focuses principally on mergers and acquisitions and stock exchange law. He mainly advises listed and unlisted companies on their strategic and cross-border projects. He has acted for industrial clients or investment funds in numerous major French transactions.

Marcus Billam also advises a number of listed companies on their corporate governance.

Main areas of expertise:
Corporate, mergers and acquisitions
Stock exchange law
Private equity
Joint-ventures
Governance

Education:

University of Paris II - Assas (1982-1986)

Languages: French / English



JÉRÔME BISCAYPartner, Brunswick Group LLP

Jérôme headed Brunswick's Paris office for four years until 2018 and has extensive experience in corporate positioning and reputation management, transactions, restructurings and crisis. He provided senior counsel on a wide range of communications issues and has led or co-led a number of cross border transactions, with a particular emphasis on capital market projects, activist situations and governance issues. He has also advised on a number of situations linked to the financial meltdown and subsequent recovery, involving a range of financial institutions.

Jérôme joined Brunswick after more than 15 years in investment banking. He had previously worked for Compagnie Bancaire (Group Paribas) as Head of securitization and then joined Bear Stearns in the Structured Finance group. He was then vice-President at Bankers Trust before joining Deutsche Bank, advising on a variety of M&A, rating advisory and corporate debt transactions. Jérôme speaks fluent French, English, Spanish and basic Italian. He graduated from the French engineer Grande Ecole, Mines ParisTech.



NIGEL P.G. BOARDMANPartner, Slaughter and May

Nigel's broad practice includes domestic and international corporate finance, mergers and acquisitions, joint ventures, IPOs, demergers, private acquisitions and disposals, private equity, public takeovers, issues of compliance and corporate governance, investigations and insolvency, restructurings, investigations and sports law.

Nigel has many experiences of working in Africa, and has received a number of accolades including:

- the Financial Times' Special Achievement Award;
- Chambers Directories Lifetime Achievement Award;
- Lawyer of the Decade Award from Financial News;
- included in Debrett's "Who's Who"; and
- ranked as a "star performer" for Corporate and M&A work by Chambers in its UK, Europe and Global directories.

Nigel is a consulting editor of the "Oxford University Press", "Annotated Companies Acts" and is on the Editorial Board of the "Journal for Corporate and Commercial Law and Practice". He is a Vice President of Save the Children UK, a non-executive board member at BEIS and a Deputy Chairman of the British Museum.



AMIR ACHCAR BOCAYUVA CUNHA

Partner, Barbosa, Müssnich & Aragão

A partner of BMA's Corporate and M&A practice area since 1997, Amir has accumulated vast experience in mergers and acquisitions, joint ventures and other business associations, structuring foreign investments in Brazil, contract negotiations and corporate disputes.

His clients include from mid-sized to listed companies from various industries such as financial services, consumer goods, education, infrastructure, shopping malls, sports and entertainment.

He has been the head of significant deals in the Brazilian market, such as the sale of XP Investimentos to Itaú Unibanco, the acquisition of Colégio Pensi by Eleva Educação, the acquisition of Cultura Inglesa by Gera Venture and the acquisition of Nielly Cosméticos by L'Oréal, among others.

Amir was responsible for the coordination of the Corporate and M&A practice from 2011 to 2014. In April 2016, he became the firm's managing partner.

Prior to joining BMA, Amir worked for two years in an investment bank. In 2001-2002, he served as the Legal Vice-President of the Clube de Regatas do Flamengo, one of Brazil's most famous football clubs.

Author and co-author of "Futebol tem no mercado brasileiro opções para a captação de recursos", published by BM&FBovespa/Online (2011); "Futebol e Mercado Financeiro", published in O Estado de São Paulo (2011); "Apontamentos sobre as Deliberações dos Sócios em Sociedades Limitadas", published in Revista de Direito Mercantil (2008). Co-author of articles published in BMA Review, such as "Five Years since the Telebras privatization" and "Election of members to the board of directors of listed companies by non-controlling shareholders".

He is an arbitrator with the Brazilian Chamber of Mediation and Arbitration - CBMA.

Amir's work in the corporate area has been recognized in international publications such as Chambers Latin America, Chambers Global, Latin Lawyer, IFLR1000 (International Financial Law Review), Best Lawyers and Who's Who Legal.



MARCO BOLLINI
Senior Executive Vice President Legal
Affairs, Eni

Marco was appointed Senior Executive Vice President Legal Affairs on 17th October 2016. He has been a board member of Eni Foundation since May 2016.

After graduating, he worked as a lawyer for a few years in a law firm in Milan. He joined Eni in 1997 in the Legal Department of Agip S.p.A., mainly following international legal projects until 2001 when he took on the responsibility of International Legal Assistance of Exploration and Production Division.

In 2005 he was appointed legal Director of the Gas & Power Division, further diversifying his business knowledge. In 2007, he went back to the Exploration & Production Division as legal Director.

In 2008, following the centralization of the Eni's legal function into one Legal Department, he took the responsibility for the legal assistance to the company's activities outside Europe.

In 2013 he was appointed Executive Vice President International Business Legal Area and, in 2015, he became Executive Vice President International and Finance Legal Affairs of Eni, with a strong exposure to international matters, with particular focus on the Upstream business and management of partnerships and M&A transactions.

He graduated in law from the University of Milan and he is registered to practice law on the special list of the Ordine degli Avvocati (the Italian Bar association) of Milan.



EMIL BOSTRÖMPartner, Mannheimer Swartling

Emil Boström specialises in securities law and works specifically with public company transactions including public takeovers and mergers, and equity capital market transactions including IPOs and other equity offerings. Emil also advises listed companies on corporate governance and disclosure matters.



MICHAEL BOXER
Senior Vice President and General Counsel,

Thermo Fisher Scientific, Inc.

Michael joined the company in January 2018 as Senior Vice President and General Counsel.

Prior to joining Thermo Fisher, Michael spent more than 20 years at Luxottica, a market-leading consumer products, retail and healthcare company, where he held a number of senior business and legal roles and ultimately became Executive Vice President and Group General Counsel. Prior to Luxottica, Michael worked as an attorney with the international law firm of Winston and Strawn, specializing in M&A, corporate finance and capital market transactions, and compliance.

Michael earned his law degree from New York University School of Law and holds a bachelor's degree in political science from Columbia University.



HENRIK BRANDTChairman, Rockwool A/S

Henrik Brandt has extensive international experience from executive positions in large Danish companies and board positions in Danish and foreign companies. Henrik Brandt has long industrial experience and extensive expertise within, among others, strategic management.

Main points of career

2008-2017 President & CEO of Royal Unibrew A/S, Denmark
2003-2008 President & CEO of Unomedical A/S, Denmark
1999-2002 President & CEO of Sophus Berendsen A/S, Denmark
1992-1999 CEO of House of Prince A/S and Group Exec. of Scandinavian Tobacco A/S, Denmark
1989-1992 President & CEO of Fritz Hansen A/S, Denmark
1987-1988 President & CEO of Kevi A/S, Denmark

Education

1985 MBA from Stanford University, USA 1980 MSc (Economics and Business Administration) from Copenhagen Business School



EMMANUEL BROCHIERPartner, Darrois Villey Maillot Brochier

Member of the Paris Bar since 1979, former "Secrétaire de la Conférence du Stage", Emmanuel Brochier is one of the founders of Darrois Villey Maillot Brochier.

He mainly operates in mergers and acquisitions as well as in litigation and arbitration. He is also one of the founders of HEAD, a private law school, where he teaches (gives classes).

Main areas of expertise
Corporate, mergers and acquisitions
Stock Exchange regulations
Civil and commercial litigation
Criminal law
Litigation relating to stock-exchange regulations
Arbitration

Education Masters degree in Law (Sorbonne University - Paris) Post graduate degree in Civil law (Sorbonne University - Paris)

Languages French / English



GORDON BROUGHGeneral Counsel, Aberdeen Standard Investments

Mr. Gordon Brough is a General Counsel, Deputy Group Head of Risk and Member of Management Board at Aberdeen Asset Management PLC since 2012. Mr. Brough joined the firm on February 2009. Previously, he was a Partner at Maclay Murray & Spens LLP and was responsible for its affairs. Prior to that, Mr. Brough was a Founding Partner in the City Law Partnership since 1994. He was a Partner at Financial Services Group since November 2004. Mr. Brough is a lawyer specialising in investment funds.

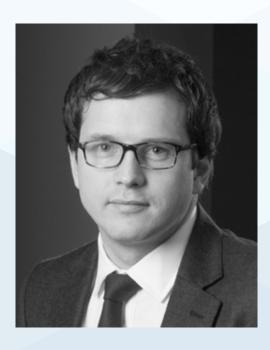


BENJAMIN S. J. BURMANPartner, Darrois Villey Maillot Brochier

Ben Burman has been a partner of Darrois Villey Maillot Brochier since 2008, where he practices in the corporate law department focusing on cross-border mergers & acquisitions. He has advised clients from developed and emerging markets making inbound acquisitions in France, as well as French clients on their outbound transactions, including in Brazil, Russia, Ukraine and Thailand.

He has significant experience in public market M&A in France as well as in the US and routinely handles US securities law matters for the firm.

Prior to joining Darrois Villey, he was an associate with Wachtell, Lipton, Rosen & Katz in New York from 2000 to 2006. From 1990 to 1996 he worked for Bain & Company in London and San Francisco and for three years in Moscow. He graduated with first class honors from Oxford University (1989), where he was a scholar at Christ Church, attended Yale University Graduate School on a Henry Fellowship and holds a J.D. from Yale Law School (1999). After graduating from law school, he served as a law clerk to Judge Pierre N. Leval of the U.S. Court of Appeals for the Second Circuit. He is admitted to both the New York and Paris bars.



RICHARD BURROWSPartner, MacFarlanes

Richard has a broad practice across all fields of company and corporate law, including private acquisitions and disposals, JVs, public takeovers and ECM transactions.

Much of Richard's work has a cross-border element, and Richard spent nearly two years on secondment at a leading law firm in New York.



CAI HONGBINChair of Economics, The University of Hong Kong

Professor Hongbin Cai is the Dean of the Faculty of Business and Economics. He is also a Member of the AsiaGlobal Fellows faculty Committee. He received his B.A. in Mathematics from Wuhan University in 1988, his M.A. in Economics from Peking University in 1991, and his Ph.D. in Economics from Stanford University in 1997.

From 1997 to 2005, he taught at University of California, Los Angeles. From December 2010 to January 2017, he served as Dean of Guanghua School of Management, Peking University. He is a National Chang Jiang Scholar (awarded by Ministry of Education of China) and a National Outstanding Young Researcher (awarded by National Science Foundation of China). Professor Cai has published many academic papers in top international journals in economics and finance, in a wide range of areas including game theory, Chinese economy, industrial organization and corporate finance.

Professor Cai was elected as a Fellow and a Council member of the Econometric Society. He was a member of the National People's Congress, and a member of the Central Committee of China Democratic League and Vice Chairman of its Committee of Economic Affairs. He was the founding president of The Chinese Finance Association (TCFA, overseas) and served on the boards of Sinopec Group, China Unicom, Everbright Bank, and other private corporations. He is the Independent Board of Director of CCB International (Holdings) Ltd., Sichuan Guodong Construction Group Co. Ltd., and China Petroleum & Chemical Corporation.



PETER CALLENS
Partner, Loyens & Loeff

Peter is a member of Loyens & Loeff's Corporate and M&A Practice Group in Belgium.

Peter has extensive experience in national and international corporate transactions. His focus is on mergers and acquisitions and private equity investments in a wide variety of economic sectors including insurance, manufacturing, healthcare, utilities and the IT business.

He also represents clients in litigation and arbitration proceedings primarily in post-M&A or shareholder disputes, and he is regularly appointed as an arbitrator in both ad hoc and institutional arbitration proceedings.

Peter is mentioned as leading lawyer by Chambers & Partners Global & Europe (Dispute Resolution, Corporate and M&A), Legal 500 EMEA (Corporate and M&A), IFLR 1000 (M&A). He is also recognised as an expert in corporate law, litigation and mergers and acquisitions law by the Best Lawyers guide (2017). Peter has published articles on arbitration and on various corporate law related subjects, including takeover bids and corporate governance in the energy sector.

Peter has been a member of the Brussels Bar since 1982. He is the current President of the Brussels Bar (Dutch language section).

Education

Peter holds a Bachelor's Degree from Université de Namur (Belgium, 1978), a Master's Degree in Law from KU Leuven (Belgium, 1981) and a specialisation degree from Università degli Studi di Siena (Italy, 1982).

Languages

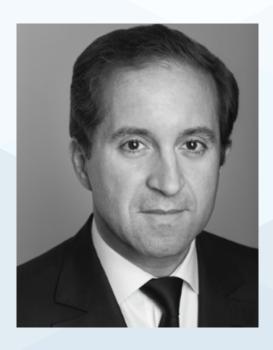
Dutch, English, French, German, Italian, Spanish



HANNAH CAOGeneral Counsel, Silk Road Fund Co., Ltd.

Ms. Hannah Cao joined Silk Road Fund in 2015 and serves as the General Counsel. Previously, she practiced law in New York and Beijing at international law firms for 12 years. Earlier in her career, she worked for four years at the International Department of the Industrial and Commercial Bank of China Headquarters.

Ms. Cao holds a BA in International Economics from Peking University, a MA in International Relations from Yale University and a Juris Doctor from Brooklyn Law School.



BERTRAND CARDIPartner, Darrois Villey Maillot Brochier

Bertrand Cardi is a partner at Darrois Villey Maillot Brochier. He joined the firm early 2010, after having been a partner at Linklaters since 2004.

He has more than 20 years of experience and is one of the leading experts in mergers and acquisitions, securities as well as capital market laws (and also has experience in related litigation, arbitration and regulatory investigations). He has acted for industrial clients or investment funds in a number of the major French or cross-border transactions.

He also advises companies (listed or not) in financial difficulties and acts regularly on public law matters (for example to advise the French State or CDC, the main French public financial institution).

Finally, Bertrand Cardi advises a number of listed companies on their governance, defenses and their strategic developments abroad.

Bertrand Cardi, in addition to his Assas University law diploma, is a graduate of Ecole des Hautes Etudes Commerciales ("HEC"), the French leading business school. He is a Director of the Board of the HEC Foundation/Trust, and advised on the improvement of the corporate form and governance of HEC from 2010 until today. He is ranked in the top tier in various legal guides (including *Chambers* and *Legal 500*). He is an Officer of the M&A Committee of the International Bar Association (IBA) and regularly speaks at legal conferences on governance as well as M&A and Capital Market issues. The French Stock Exchange Authority (AMF) has invited him to join its consultative Commission on Disclosures and Corporate Finance as one of the few securities law experts.



SANTIAGO CARREGALPartner, Marval O'Farrell Mairal

Santiago Carregal is the Head of the Banking and Finance Department and Chairman of the firm. He specializes in capital markets and corporate finance and has represented companies and investments banks in more than 180 transactions, including public offerings, private placements and tender and exchange offers, structured and project financings and mortgage securitization involving a variety of equity, debt and hybrid instruments.

In recent years he has been increasingly active in M&As, handling a number of notable transactions, including the sale of GE Money Argentina to Banco Supervielle, the sale of GE Money's branches to Banco Columbia, the purchase of two of Argentina's largest call center operators by the Indian Group Aegis, the acquisition by Dufry of the leading airport retailer in Argentina Interbaires, as well as airport retail operations in Uruguay, Ecuador and Armenia, and a wholesale platform in Panama, in a combined transaction of US\$950 million, and the sale of the controlling stake in chemical company Indupa by Belgian giant Solvay.

Santiago also has extensive experience in restructuring and workouts. During the 2001/02 Argentine financial crisis he represented bank steering committees and debtors in workouts totaling US\$ 7 billion, which included representing the Telecom Argentina group, comprising 4 companies in 2 countries, in its US\$ 4 billion debt restructuring, the largest cross-border insolvency case in Argentina's history (2002/2006).

From 2012 to 2014 Mr. Carregal led, together with Mr. Héctor Mairal, the team of lawyers that represented Repsol and Repsol Butano in all matters relating to the expropriation of Repsol's participation in YPF, including representation in arbitral and judicial proceedings, and in the expropriation agreement signed with the Argentine Government, which constitutes Argentina's first-ever expropriation deal.

Chambers Latin America describes Santiago as "a brilliant lawyer and among the best in the country." He is also recognized as a leading specialist in banking and finance, capital markets, corporate/M&A and project finance in several other legal publications including Who's Who Legal, PLC, The Legal 500, Which Lawyer and IFLR 1000.

He worked as a foreign attorney for Shearman & Sterling in New York, is a former Vice-President and Assistant General Counsel of JP Morgan's Buenos Aires Branch, and was a partner of law firm Carregal & Funes de Rioja. Mr. Carregal graduated as a lawyer at the University of Buenos Aires in 1984 and went on to earn a Masters in Law from the University of Illinois in 1987.

Santiago is currently a member of the Board of the Argentine Bank's Lawyers Committee (Comité de Abogados de la República Argentina) and a professor of post-graduate studies in banking and finance at the Universidad de Buenos Aires, Universidad Austral and Universidad Católica Argentina.





JUAN LUIS CEBRIÁN Chief Executive Officer, Grupo Prisa

Juan Luis Cebrian (1944) is a Spanish writer and journalist. He is the founder an president of honor of *El País*, the newspaper he founded as its first ever editor in 1976 and which today is the most widely circulated and prestigious newspaper in Spanish. It is published by the news, education and entertainment group PRISA, of which Cebrián was Executive Chairperson until January 2018. He has been a member of the Royal Spanish Academy since 1996 and is member of the Supervisory Board of Le Monde. He studied Philosophy at the Universidad Complutense in Madrid and graduated from the Escuela Oficial de Periodismo (Official Journalism School) in Madrid in 1963.

In 1964 he joined the newspaper *Pueblo* as editor, where he remained until 1967. He was co-founder of the magazine *Cuadernos para el Diálogo*. In 1968 he became editor of the newspaper *Informaciones*, of which he was appointed deputy editor-in-chief in 1969. In 1974 he joined RTVE as head of news services at the state television broadcaster.

As a founding editor of *El País*, Cebrián led the newspaper from its launch in May of 1976 until November of 1988, when he was named editor-in-chief and CEO of the newspaper, as well as CEO of Grupo PRISA. He was also the CEO of Sogecable, PRISA's TV company, from its establishment in 1989 until 1999. He also served as president of the International Press Institute (IPI). In 2004 he served as President of the Association of Spanish Newspaper Publishers (AEDE). While at the helm of the newspaper *El País*, Cebrián played a crucial role in the Spanish political transition from dictatorship to democracy.

Over the course of a professional journalistic and executive career spanning 50 years, Cebrián has also emerged as a renowned essayist and speaker, and he is the author of numerous books in the fields of journalism and political sociology, including: "La prensa y la calle", "La España que bosteza", "El tamaño del elefante", "El siglo de las sombras", "Cartas a un joven periodista", "La Red" "El futuro no es lo que era" — written with the former Spanish Prime Minister Felipe González — "El fundamentalismo democrático" and "El pianista en el burdel". His novels include "La Rusa", "La Isla del Viento", "La Agonía del Dragón" and "Francomoribundia". Further literary works have been published in the compilations "Retrato de un Siglo" and "De Madrid... al cielo", and his essays have been included in books such as "Prensa para la democracia: reto del Siglo XXI" and "Transición Española". He recently published the first volume of his memoirs, titled Primera Página (Front Page), which cover the crucial period up until 1988 and which saw the foundation and early years of El País and the political transition to democracy in Spain

He has received numerous prizes in journalism.In January 2014, he was honored with the rank of Grand Officer of the Order of Bernardo O'Higgins, the highest distinction that the Chilean government gives to outstanding foreign citizens, in recognition of his contribution to strengthening ties between both Spain and Chile. That same year he joined the Chilean Academy of Language in recognition of his work to improve and safeguard the Spanish language. Meanwhile, in Washington, he received the First Amendment Award, granted by the Spanish Association of Eisenhower Fellows, for his work in favor of freedom of the press.





AUDREY CHENPartner, JunHe

Ms. Audrey Chen is a partner at JunHe. She joined the firm in 1993 and practices in our Beijing office.

Ms. Chen has extensive experience in industries such as energy and natural resources, manufacturing, retail, pharmaceutical, education, media, tourism, food and agriculture and hi-tech. She has advised clients to adopt creative structures, and negotiated complicated legal documents in connection with such projects. She has also worked with many domestic and international clients from different industries in their merger acquisitions in and out of China, and provided strategical planning and advice for cartel investigations, leniency applications and related litigations. Ms. Chen's clients include many major domestic corporations and Fortune 500 companies.

Ms. Chen previously worked in the New York office of Jones Day Reavis & Pogue, where she advised clients on investment projects in China as well as on international business transactions.



CHRISTIAN CHINPartner, Allen & Gledhill LLP

Christian's areas of practice include mergers and acquisitions, venture capital, corporate restructuring, joint ventures, employment law and general commercial contracts.

Christian represents investment and commercial banks, private equity and sovereign funds and strategic corporate clients on domestic and cross-border mergers and acquisitions, joint ventures and private equity transactions. He also acts for venture capital investors and companies in Series A and subsequent funding rounds.

Christian has been a Legal Case Studies Instructor at the NUS Law School and a lecturer and instructor for the Corporate & Commercial Practice module of the Singapore Bar Examinations. He has been cited as a notable individual in Corporate and M&A by The Legal 500 Asia Pacific and also noted for his work in M&A by IFLR1000.

Christian joined the Firm in 2004, and has been a partner since 2006.



PAWEŁ CIEĆWIERZSenior Partner, Wardyński & Partners

Paweł Ciećwierz is responsible for the M&A practice.

He has many years of experience in commercial law, financing of commercial ventures, and restructuring of enterprises. He advises on corporate transactions and heads up the legal support for mergers and acquisitions, including cross-border projects.

He represents clients in judicial and arbitration disputes, including post-transaction disputes. He also represents clients in antitrust cases, both in proceedings before the Office of Competition and Consumer Protection and in judicial proceedings.

Education

Faculty of Law and Administration, University of Warsaw (1981)

Organizations

Former judge of the High Disciplinary Court of the Polish Bar (1995-2007)

Recommendations

- Chambers Europe 2018, Corporate/M&A
- Chambers Global 2018, Corporate/M&A
- Chambers Europe 2017, Corporate/M&A
- Chambers Global 2017, Corporate/M&A
- Chambers Europe 2016, Corporate/M&A
- Best Lawyers® 2014, Arbitration & Mediation, Litigation, Mergers and Acquisitions Law
- Leaders League 2015, M&A

Selected publications

Legal Risks in M&A Transactions Books—The fourth joint project of Wardyński & Partners and LexisNexis Polska.



DIANE COLICHEChief Financial Officer, Monoprix; Director, Casino, Guichard-Perrachon

Diane Coliche has over 18-year experience in M & A (Mergers and Acquisitions) and Finance.

CFO of Monoprix Group since 2017, she is also a board member of Casino Group. Prior to joining Monoprix, she was head of M&A and corporate development of Casino Group.

Before joining Casino in 2010, she has been part of Morgan Stanley's investment banking division in Paris and London for 10 years.

Diane holds an MBA degree from ESSEC Business School and a Masters in business law from Pantheon-Assas University in Paris.



COSTAS CONDOLEON

Partner, Gilbert & Tobin

Awards and Recognition

- Costas was named Lawyer of the Year (Sydney), Corporate Best Lawyers: 2019, 2016, and 2015 and 2014.
- Chambers Asia-Pacific 2018 recognises Costas in the Corporate/M&A category.
- Chambers Global 2018 recognises Costas in the Corporate/M&A category.
- Legal 500 Asia-Pacific ranks Costas as a leading individual in the Corporate/M&A category for 2018.

Costas is co-head of Gilbert + Tobin's Corporate/M&A team. He has significant experience in Mergers and Acquisitions, Takeovers, Corporate and Securities Law, Capital markets, Directors Duties and Corporate Governance and the Listing Rules. Costas is widely recognised as one of Australia's leading strategic M&A and securities lawyers, and is known for his experience in advising on some of Australia's most prominent, novel and complex deals.



PETER COOKPartner, Gilbert & Tobin

Peter Cook is one of the most recognised lawyers in the Australian market and is regularly ranked as one of Australia's leading capital markets, mergers & acquisitions and private equity lawyers.

Peter is named 'Lawyer of the Year' for Private Equity Law in the Best Lawyers List 2019. He has also been recognised as Best Lawyer in 2012, 2013, 2017 and 2018 for his work in Private Equity and Corporate Law. He has been listed for many years in the Corporate Law, Corporate/Governance, Equity Capital Markets, Mergers and Acquisitions and Private Equity Law categories.

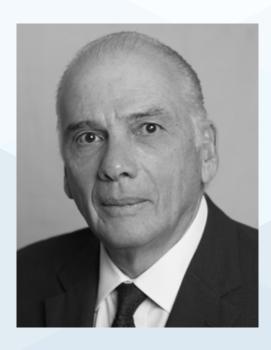
Chambers Asia-Pacific 2018 ranks Peter in Band 1 for Corporate, M&A, Private Equity and Capital Markets, the only Australian lawyer to achieve that status.

Chambers Global 2018 ranks Peter in Band 1 for Capital Markets: Equity and Corporate/M&A.

Legal 500 Asia-Pacific ranked Peter as a leading individual in the Capital Markets and Corporate/M&A categories for 2017 and 2018.

Finalist, Partner of the Year - Commercial, 2017 Lawyers Weekly Partner of the Year Awards.





CARLOS G. CORDEROFounding Partner, Alemán, Cordero, Galindo & Lee

Carlos Cordero joined Alemán, Cordero, Galindo & Lee in 1985 as a founding partner. His professional practice is concentrated on Corporate Law, Commercial Law, Telecommunications, Banking and Administrative Law. Mr. Cordero has advised domestic and international companies on a broad array of legal and commercial matters.

Mr. Cordero has served on Special Missions for the Defense of the International Services from 1999 to 2012; as vice minister of Foreign Affairs from 1993 to 1994; and on the National Council of Foreign Affairs in the periods from 1993 to 1994 and from 1999 to 2004. He is also on the board of directors of Cable & Wireless Panama, SA, Electra Noreste, SA, and he is a member of the Panama Bar Association.

Mr. Cordero has a Bachelor of Law and Political Sciences from Universidad de Panama. He has been recognised as a Senior Statesman in the areas of Banking & Finance, Corporate and M&A and Projects by the prestigious publication Chambers & Partners. He has also been recognised as a leading lawyer in the areas of corporate M&A and corporate governance by Who's Who Legal. He is fluent in Spanish and English.



RICARDO CORTÉS-MONROY Group General Counsel, Nestlé S.A.

Cortés-Monroy joined Nestlé 23 years ago, after working in private practice as in-house counsel at a bank and as regional legal counsel for a United States mining company. It was at the latter that he realised he wanted to expand his horizons beyond Chile. 'That's where I fell in love with being an international lawyer and I joined Nestlé with the purpose of becoming an international practitioner,' he says. 'They promised after four or five years in the local operation that I would have the chance to join headquarters in Switzerland and develop a career, which is exactly what happened. It was very Swiss, very planned,' he chuckles. 'If you look at my CV you'll see it's almost textbook from legal counsel, to regional general counsel and then chief legal officer – it's been a fascinating experience.'

Cortés-Monroy says much of his role is in keeping with the traditional responsibilities of a chief legal officer, acting as legal adviser and counsel to the company's Chairman, Chief Executive Officer and Board of Directors. He runs a tight ship, comprising 440 lawyers and 300 paralegals and administrative staff. Overseeing such a large team requires a lot of organisation, he says. 'It's a bit like a law firm. We have a team of 147 lawyers based in Switzerland and very strong local legal departments. What we don't have are regional offices, that's a defining model as we decided to centralise the corporate legal function. This is a paradoxical company as we're highly decentralised, but in certain areas we're highly centralised. The corporate legal department is one of these.'

Despite having such a large legal team, Cortés-Monroy says his lawyers work alongside 1,200 law firms worldwide, having made the decision in 2002 to split the group's legal spend evenly between the internal legal team and external legal counsel. The global panel, which is reviewed every four years, comprises Linklaters, Mayer Brown, White & Case and Eversheds. The panel was reviewed last year and was a very time-intensive process, which is one reason why he enlisted the help of a legal operations manager. 'She's not a lawyer, but an industrial engineer who is really strong in processes, systems and finances and is in charge of the running of the Nestlé law firm,' he says. 'She was fundamental in making this whole process smooth and easy to handle. I would highly recommend to any legal department of a relatively big size to have a legal operations manager.'

Internally, his team covers a large range of practice areas and is particularly busy with Mergers & Acquisitions and employment issues. Other areas, like e-commerce and digital, have boomed in recent years and he now has eight lawyers dedicated full-time to these practice areas. Not surprisingly, Intellectual Property is another practice area that occupies much of his and his team's time, particularly when it comes to patents. 'We like to call it a "health and wellness" company, but there are a lot of borderline pharma businesses which we have that are very patent intensive,' he says. 'Then we have our flagship businesses like Nespresso and Nescafé Dolce Gusto. Those patents are an extremely relevant field of law, so at the end of 2016 the Board of Directors decided to entrust legal in building an integrated IP department, so patents have moved from Research & Development to legal.'





PAUL CRONHEIMPartner, De Brauw Blackstone Westbroek

Paul has a well-established international corporate practice, representing listed companies, large multinationals and private equity firms. Paul has handled a wide range of Dutch and cross-border public takeovers, private acquisitions and disposals, auctions and joint ventures and regularly advises on corporate governance matters. He has also acted as counsel or arbitrator in numerous ICC, AAA and NAI arbitrations.

Paul is a member of the Netherlands Bar, and has been admitted to the New York and California Bar. He is a former resident partner of De Brauw's New York office. Paul is a member of the faculty of the Amsterdam Institute of Finance, and Chair of the Law Firm Management Committee Strategy and Finance Working Group of the International Bar Association. He also serves on the Legal Committee of the American Chamber of Commerce in the Netherlands and is included on the list of arbitrators of the Netherlands Arbitration Institute and on the International Panel of Arbitrators of the American Arbitration Association.

Paul has been nominated for 'Best M&A lawyer of the Netherlands' several times. Clients say he is 'highly skilled in corporate governance and private equity work' (Chambers Europe 2013), 'valued for his negotiation abilities, he really bridged the gap between the parties' (Chambers Global 2014), 'very client focused and an excellent negotiator' (Legal 500 EMEA 2016), 'a very good dealmaker, very dedicated and matter-of fact' (Chambers Global 2016), 'a great strategic thinker' and 'a very thoughtful adviser' (Chambers Europe 2017), and 'remarkable, a calm problem-solver' (Legal 500 EMEA 2018).

GLORIA DAGNINI

Legal Affairs Senior Vice President Finance, Capital Markets, M&A, Mozambique Project, International Renewables and Reserves, Eni Spa

After graduating Ms. Dagnini worked as a lawyer for a few years with the law firm Miele Croze in Padova while also collaborating with the University of Padova Faculty of Law (civil law). While there she oversaw exam sessions and assisted students with their final dissertations. She then obtained an LLM (with Honors) in Private International Law and International Trade Law at the University of Cambridge (UK). She worked for the London firm Middleton Potts (now merged into Hill Dickinson) for two years, dealing mainly with banking, project finance as well as international M&A. She then joined Eni Spa and was responsible for finance, structured finance and capital markets. In 2007, following the centralization of Eni legal function into one single legal department, she was appointed general counsel for corporate activities. In 2016 she took responsibility for Finance, Capital Markets, M&A, Project Mozambique and International Renewables reporting to the Eni General Counsel.

She is or has been a member of the board of directors of several companies within the Eni group (Eni Finance USA, Porto Vesme srl, etc.).





BENOÎT D'ANGELINCEO and Founder, d'Angelin & Co

Benoît d'Angelin is CEO and founder of d'Angelin & Co., a London-based advisory set up in November 2016. d'Angelin & Co. advises global blue-chip corporate clients, both publicly-listed and private, as well as Board of Directors and families, on strategic and financial issues, Capital Markets transactions and Mergers and Acquisitions, including defence in hostile situations, including activist campaigns.

Prior to d'Angelin & Co., Benoît co-founded the boutique Investment Bank Ondra Partners in 2008, following a two-year tenure as CEO of investment management firm Centaurus. Prior to that, he co-headed Lehman Brothers' EMEA investment banking division from 2000 until 2006, helping establish it as a full-service investment bank in the region. He started his career at Lehman Brothers in Paris in 1993, where he was head of Capital Markets and subsequently moved to London to run European Capital Market Origination.

Prior to that, Benoît worked at BNP Paribas in London from 1987 to 1993 in London and UBS in London as an analyst for two years.

He graduated from Sciences Po in 1984 with a degree in Politics and Economics. He lives in London with his wife and four children. He is a Board member of the Private Equity firm "Matignon Investissement", as well as the Asset Management firm "financière de l'Echiquier".



JEAN-MICHEL DARROISFounding Partner, Darrois Villey Maillot Brochier

Jean-Michel Darrois founded the firm in 1987.

Considered one of the most influential attorneys in France, Jean-Michel advises businesses, boards of directors and senior management, as well as high-net-worth individuals, in major transactions and disputes. He was a member of the Conseil de l'Ordre.

He chaired and remains a member of the Company Law Committee of the Council of Bars and Law Societies of Europe (CCBE).

At the request of the French president, he presided over the Darrois Commission on the Reform of Professions in 2008, and was a member of the Attali Commission on Growth.

He is a Commander of the Légion d'Honneur.

Education DES de droit Public - Paris Panthéon Sorbonne Institut d'Études Politiques de Paris (IEP)

Languages French / English



LAURENCE DEBROUXExecutive Board Member, Chief Financial Officer, Heineken N.V.

Mrs. Debroux is a French national, 46 years. Since April 2015, she has been Chief Financial Officer and a Member of the Executive Board of Heineken N.V. Previously, Mrs. Debroux was a member of the Executive Board of JC Decaux SA, responsible for Finance and Administration for a period of five years. And from 1996 to 2010, she held a number of senior management positions with global healthcare company SANOFI, including both the Group CFO and Chief Strategic Officer roles. Mrs. Debroux began her career in banking and has previously lived and worked in the UK and the USA. Mrs. Debroux is also a Non-Executive Director of HEC Paris (École des hautes études commerciales de Paris). Per April 2017, Mrs. Debroux has been appointed as Independent Board Member of EXOR, a listed company on the Milan stock exchange.



CLAUDIO DEMOLLISVP & Treasurer, IGT Plc

Claudio Demolli is SVP and Treasurer at IGT Plc, having been in the role since 2012. He is responsible for the overall financing and treasury strategy, overseeing a team of roughly 40 professionals across four locations worldwide. He manages bank funding, capital markets transactions, cash management, financial risk management, credit and insurance for the IGT Group. He has played a key role in the merger of IGT and Gtech and the subsequent integration, being committed to highest standard of financial discipline and leading highly successful transactions.

Claudio brings nearly 20 years of financial expertise gained in various similar roles in Europe and the US having worked at companies such as FCA and Autogrill/HMS Host. Previously he spent eight years in analytical roles at global investment banks mainly in London. He is a graduate of Bocconi University in Milan and has a Master in Quantitative Finance from Birkbeck College at the University of London.



BARON DAVID DE ROTHSCHILD Chairman. Rothschild & Co.

Baron David René James de Rothschild began his business career at Société minière et métallurgique de Peñarroya, one of the family's international mining businesses headquartered in Paris. He then began training in de Rothschild Fréres bank. In 196,7 due to French government reform of banking regulations, de Rothschild Fréres became Banque Rothschild, a limited-liability company. Following the election to the French Presidency of the socialist government of François Mitterrand in 1981, the new parliament nationalized a number of large companies and banks, including Banque Rothschild.

In 1982, David recreated the bank in Paris after it had been nationalised, with 10 employees housed in the Avenue Matigon. In 1987, joined by his half-brother Edouard, step-brother Count Philippe de Nicolay, and cousin Eric de Rothschild, Baron David created a successor company, Rothschild & Cie Banque. They soon built their new bank into a major competitor in France and continental Europe. In 2003, following the retirement of his English cousin, Sir Evelyn Robert de Rothschid, as head of N M Rothschild & Sons, the UK and French firms merged to become one entity, under one holding company, Paris Orléans. Under the leadership of Baron David, the successful partnership between the French and British family businesses enabled the group to develop a broad geographic footprint and global network, with 3,500 employees operating in 63 offices across 44 countries.

His corporate positions have since included: chairman of N M Rothschild & Sons, chairman of Rothschild Continuation Holdings, Vice Chairman of Rothschild Bank AG, Vice Chairman of the Supervisory Board of Paris Orleans, Senior Partner of Rothschild & Cie Banque, Member of the Supervisory Board of Compagnie Financiere Saint-Honore, Member of the Supervisory Board of Compagnie Financiere Martin Maurel, Member of the Supervisory Board of Groupe Casino.

On 17 April 2018, Rothschild & Co announced the appointment of Alexandre de Rothschild, Baron David's son, to succeed him as Chairman of Rothschild & Co. At the shareholders' meeting in May 2018, David de Rothschild became Chairman of the Supervisory Board to replace Eric de Rothschild. In accordance with the succession plan, Alexandre de Rothschild became Executive Chairman of the group.

Outside of his role in the family business, Baron David has served as town mayor for 18 years for the town where the Rothschild's made their home in Normandy at Château Reux. The town is France's preeminent horse breeding area and is close to Haras de Meautry, the breeding farm run by his brother Edouard. Baron David also owns a share of the Château Lafite-Rothschild vineyard but is not active in its day-to-day operations.

David de Rothschild succeeded former French minister Simone Veil as president of the French Entente Cordiale Scholarship trust, a Franco-British scholarship programme. He was also President of the Fondation pour la Mémoire de la Shoah. From 1982–2006, Baron David lead the United Jewish Fund (UJF), a federation of about 200 Jewish social, educational, and cultural associations, which his father had created in 1950.





LYNN FORESTER DE ROTHSCHILD

Chief Executive Officer, E.L. Rothschild and Founder and Chief Executive Officer, Coalition for Inclusive Capitalism

Since June 2002, Lady de Rothschild has been the Chief Executive of E.L. Rothschild LLC, a private investment company with investments in media, asset management, information technology, agriculture and real estate worldwide. Holdings include The Economist Group (UK), Bronfman/E.L. Rothschild (US), R Chocolate London, real estate and financial instruments. Lady de Rothschild is the Founder and CEO of the Coalition for Inclusive Capitalism, a charity that is devoted to advancing economic and social inclusion. Lady de Rothschild is currently a member of the Board of Directors of The Estee Lauder Companies (and Chair of the Nominating and Board Affairs Committee), serving since December 2000, and a Board member of The Economist Newspaper Limited (member of the Audit Committee) from October 2002–2017. She is a member of the Board of the Peterson Institute of International (and the Executive Committee), the McCain Institute, the Alzheimer's Drug Discovery Foundation and the ERANDA Rothschild Foundation (de Rothschild family foundation).

In addition to being a keynote speaker at various public events (CNBC, Bloomberg), Lady de Rothschild has been a featured speaker for the United Nations, the World Bank, the OECD, the British Academy, the Economist World In, St. Antony's College, Oxford, Tsinghua and Peking University, and the Royal Society of the United Services. Her opinion pieces have been published in *The Wall Street Journal, The New York Times, The Huffington Post, The Guardian, The Mail on Sunday* and *The Daily Beast*. She is a member of the Council on Foreign Relations. In October 2007, Lady de Rothschild was awarded the Commendatore Ordine al Merito della Repubblica Italiana. She graduated Phi Beta Kappa from Pomona College in Claremont, CA (1976) with a Juris Doctor with honors from Columbia University School of Law, NYC (1980).



GORDON F. DUGAN

Chief Executive Officer, a Trustee of the Board of Gramercy Property Trust and Chairman of Gramercy Europe

Mr. DuGan is Chief Executive Officer, a Trustee of the Board of Gramercy Property Trust and Chairman of Gramercy Europe. Prior to joining Gramercy in July 2012, Mr. DuGan spent 22 years at W. P. Carey & Co. Mr. DuGan serves on the Board of Governors of the National Association of Real Estate Investment Trusts. Mr. DuGan received his Bachelor of Science in Economics with a concentration in Finance from the Wharton School of the University of Pennsylvania.



ADAM O. EMMERICHPartner, Wachtell, Lipton, Rosen & Katz

Adam focuses primarily on mergers and acquisitions, corporate governance and securities law matters. His practice has included a broad and varied representation of public and private corporations and other entities in a variety of industries in the U.S. and globally, in connection with mergers and acquisitions, divestitures, spin-offs, joint ventures and financing transactions. He also has extensive experience in takeover defense.

Adam is recognized as one of the 500 leading lawyers in America by Lawdragon, one of the world's leading lawyers in the field of Mergers and Acquisitions in Chambers and Partners, an expert in each of M&A, Corporate Governance and M&A in the real estate field by Who's Who Legal, and as an expert both in M&A and in Corporate Governance by Euromoney Institutional Investor's Expert Guides.

Among the transactions in which he has taken a leading role are: T-Mobile USA and Deutsche Telekom in the agreed \$146 billion all-stock combination of T-Mobile and Sprint; Broadcom in its \$147 billion proposal to acquire Qualcomm; Frutarom Industries Ltd in its \$7.1 billion acquisition by IFF; Covidien plc in its \$50 billion acquisition by Medtronic; Medtronic plc in its \$6.1 billion sale of certain assets to Cardinal Health; Google in its participation in the Nortel patent auction; Tim Hortons in its \$12.2 billion combination with Burger King; the board of Wyeth in its \$68 billion acquisition by Pfizer; XPO Logistics in its acquisition of Norbert Dentressangle S.A. for Đ3.24 billion; Iscar / IMC International Metalworking Companies B.V. and the Wertheimer family in the acquisition by Berkshire Hathaway of an 80% interest in Iscar at a \$5 billion enterprise value, and in Berkshire Hathaway's subsequent \$2.05 billion purchase of the remaining 20% interest; Mallinckrodt plc in its \$5.6 billion acquisition of Questcor Pharmaceuticals, and its acquisitions of Cadence Pharmaceuticals, Ikaria, Therakos and Sucampo; AMB Property Corporation in its \$15 billion merger with ProLogis, to create a REIT with assets owned and managed of \$46 billion; the successful \$6 billion unsolicited offer by Public Storage for Shurgard; Simon Property Group in connection with its offer to acquire General Growth Properties for \$31 billion; Vornado, Starwood Capital and Walton Street in their \$39 billion bid to buy Equity Office Properties; Regency Centers in its \$15.6 billion merger with Equity One; Acciona in its £43.7 billion acquisition with Enel of Endesa and in relation to E.ON's offer for Endesa; Faiveley Transport in its Đ1.7 billion sale to Wabtec Corp.; Dufry AG in its CHF 3.8 billion acquisition of World Duty Free S.p.A.; Publicis Groupe S.A. in its \$3.7 billion acquisition of Sapient Corporation Casino Guichard Perrachon SA in connection with its acquisition of control of Grupo Pão de Açúcar, América Móvil, S.A.B. de C.V. in its acquisition of 21% of Telekom Austria AG; GlaxoSmithKline in its unsolicited offer and acquisition of Human Genome Sciences for \$3.6 billion; Alcoa in the \$14 billion investment in Rio Tinto by Chinalco and Alcoa; the acquisition by Wal-Mart of an interest in Seiyu in Japan; and MCA's sale to Matsushita.

After serving as a law clerk to Judge Abner J. Mikva, of the United States Court of Appeals for the District of Columbia Circuit, Adam joined the firm in 1986 and was named partner in 1991. He attended Swarthmore College and The University of Chicago, from which he received his J.D. with honors. While at the University of Chicago, Adam served as topics and comments editor of The University of Chicago Law Review, was elected to the Order of the Coif, and was the recipient of an Olin Fellowship in law and economics.





ELEANOR EVANSSenior Adviser, Statera Partners LLP

Eleanor is a risk and governance professional who has operated at the very top level of global corporate business with significant experience in Africa, the Americas, Europe, Asia and Australia. She has worked on a wealth of strategic and reputational issues, regulatory matters and corporate transactions throughout her three-decade executive career.

Eleanor served as the Group Company Secretary of Rio Tinto from 2013 – 2016. Prior to Rio Tinto, she was General Counsel & Company Secretary, and Executive Committee member at AMEC plc. She previously served as Chief Legal Officer & Company Secretary, and Executive Committee member at Cobham plc and held lead legal roles at Corus Group plc and The BOC Group plc prior to their acquisitions by Tata Steel and Linde, respectively.

Eleanor began her career as a Mergers & Acquisitions solicitor at Norton Rose Fulbright.

Eleanor was, until 2017, a member of the Executive Committee of the GC100 (the association of general counsel and company secretaries working in FTSE100 companies) and remains an active member of GC100. She received her Bachelor of Law from the University of London.



RICHARD FRIDMANPartner, Davies, Ward Phillips & Vineberg

Public and private sector clients in Canada and the U.S. trust Richard for businessminded, creative advice on all aspects of their most important business transactions and mergers and acquisitions activity. They value his expertise on both the buy and the sell sides.

While Richard provides advice across industries, including energy, technology and real estate, he has particular experience in the mining sector. Global players – including major producers, junior exploration companies and private equity firms – appreciate Richard's tailored advice on diverse matters, including joint ventures, earnin agreements, metals streaming transactions, royalties and offtake arrangements. He is regularly consulted for his advice on corporate governance and shareholder rightsrelated matters.

Richard is a board member of the Pine River Institute, a residential treatment centre for youth struggling with addictive behaviours.



FU CHENGYUChairman, Sinopec, Board Member, UN
Global Compact Network

Mr. Fu who has over 40 years of experience in the oil industry. He had been the chairman and CEO of CNOOC, chairman for SINOPEC and the Member of the 12th Standing Committee of the Chinese People's Political Consultative Conference (CPPCC), which is a political advisor body in China. He is currently the Chair of UNGC Network China. He is also the board member of trustees of the University of Southern California, the member of the international advisory board of CGEPĐColumbia University.

Mr. Fu has well recognized in the oil industry and the capital markets. He won numerous recognitions and awards, including Asian Oil and Gas Industry's CEO of the Year in 2004, and "Strategic Vision" by the World Economist Group in 2006, "Best Executive in Asia" by *Asia Money* in 2007, and "Most Influential Business Leader in China" by *Fortune* in 2008. In 2011 and 2012, he was named "Business person of the Year" by *Fortune* and "Executive to Watch in 2012" by *The Wall Street Journal*. He was elected "Petroleum Executive of Year 2012 by the Energy Intelligence Group. He received the "Legend in Leadership" award by Yale School of Management in 2013 and Platts' "Asia CEO of Year" in 2014. His other awards include the "South-South and Triangular Cooperation Champion 2013" by the United Nations Office for South-South Cooperation.



FRANÇOIS FUNCK-BRENTANO Managing Director, Lazard

François Funck-Brentano is a Managing Director of Lazard and European General Counsel. He joined the Firm in Paris in 1999 and became a Managing Director in January 2004. Beside his role as general counsel for the Firm's French operations, he is often involved in client's engagements, particularly those involving public M&A transactions. Prior to joining Lazard, François was Director & Legal Counsel of GE Capital Europe in London (the financial arm of General Electric) from 1995 to 1999 where he was principally in charge of supporting GE Capital's rapid expansion in Western and Eastern Europe and building GE Capital's European legal infrastructure. Before joining GE Capital, he was an attorney with the law firm Cleary, Gottlieb, Steen & Hamilton first in New York then in Paris.

François is a graduate of ESCP-Europe and holds a JD from the University of Paris (Panthéon-Sorbonne) and a Master in Laws from Harvard Law School. He is admitted to the Bar in New York since 1988 and was admitted to the Paris Bar in 1991.



VLADIMÍRA GLATZOVÁ

Partner, Glatzová & Co.

Expertise
Mergers & Acquisitions
Competition
Energy

Education

Faculty of Law of Charles University in Prague (Prague, graduated 1988) University of London - Queen Mary and Westfield College, post-graduate law studies LLM (London, 1992)

Secondments

Freshfields Bruckhaus Deringer (London and Paris, 1992 - 1994) Hengeler Mueller (Frankfurt , 1992 - 1994)

Experience

1990 - 1992

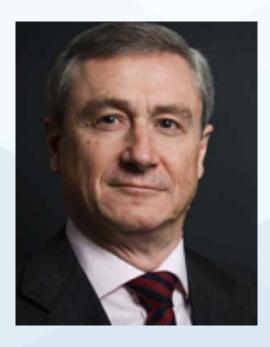
Independent legal advisor for privatization and joint consultancy with consulting firm EEIP (Prague) 1994 - to date

Partner at Glatzová & Co, a leading Czech law firm

Memberships Czech Bar Association Slovak Bar Association International Bar Association

Languages Czech German English Russian some French





JUAN MIGUEL GOENECHEAPartner, Uría Menéndez

Juan Miguel Goenechea is a partner located in the Madrid office of Uría Menéndez. He joined the firm in 1982 and became a partner in 1990. He headed the Latin America Practice Group from 1996 to 2000 and from 2004 to 2007.

Juan Miguel has been named as a recognised lawyer by Chambers Global, IFLR, Legal 500 and other major legal directories. His practice focuses on M&A and he has extensive experience in public and private transactions, both domestic and international.

Education

- Law Degree, Universidad Pontificia Comillas, Madrid, 1982
- Degree in Business Administration, Universidad Pontificia Comillas, Madrid, 1983

Membership of Professional Associations

- Madrid Bar Association
- International Bar Association



ADAM GREENPartner, Mannheimer Swartling

Adam Green heads the firm's Mergers & Acquisitions practice and also chairs the firm's Corporate & Transactions group. Adam's work focuses primarily on the purchase and sale of companies and business divisions, joint ventures, majority and minority investments, and corporate advice generally. Adam works regularly with media and technology clients, and frequently represents foreign clients in Swedish matters as well as Swedish clients in transactions with an international element. Adam is actively engaged in training the firm's M&A lawyers and is a regular lecturer at Stockholm University, Handelshögskolan (the Stockholm School of Economics) and Domstolsakademin (Academy of Swedish judges). Adam is ranked as a leading Swedish M&A lawyer in Chambers, IFLR 1000, Legal 500, Who's Who Legal, and Expert Guide's World's Leading M&A Lawyers.



LEO GROOTHUISPartner, NautaDutilh

Leo Groothuis is a 22 year veteran in NautaDutilh's Corporate / M&A group. He advises the firm's clients on public M&A deals and on a wide variety of other domestic and cross-border transactions, such as private share and asset acquisitions and disposals, joint ventures, IPOs, inversions and other corporate restructurings, as well as take-over defenses and shareholder activism.

Recent transactions in which Leo was involved include the public offer of Thales for Gemalto, the acquisition of Westfield by Unibail-Rodamco, the acquisition of CB&I by McDermott and the acquisition of Generali Netherlands by Dutch insurance company ASR.

Leo is regularly invited to teach at post-graduate courses or to present at domestic and international conferences. He studied law in Utrecht, The Netherlands and at University College London, U.K.



MATTHEW M. GUEST Partner, Wachtell, Lipton, Rosen & Katz

Matthew M. Guest, a partner at Wachtell, Lipton, Rosen & Katz, is a corporate and securities lawyer who primarily focuses on advising public companies on acquisitions and dispositions, securities law matters, takeover defense and general corporate governance matters. A substantial portion of his practice involves representing banks and other financial services companies on mergers and related matters.

Recent transactions include:

- Capital One in numerous transactions, including its 2018 entry into a credit card program with Walmart, the 2018 sale of its mortgage business (largest mortgage portfolio sale in U.S. history), the 2018 sale of its online brokerage business to E*TRADE, the 2017 acquisition of the Cabela's credit card business, its 2015 acquisition of the GE Capital Healthcare Finance business, the 2012 acquisitions of the HSBC U.S. credit card business and of the U.S. operations of ING Direct Bank and its 2009 acquisition of Chevy Chase Bank
- Financial Engines in its 2018 sale to Hellman & Friedman
- Banner in its 2018 acquisition of Skagit Bancorp and its subsidiary Skagit Bank
- Mechanics Bank in its 2018 acquisition of Learner Financial and Scott Valley Bank
- CapStar Financial Holdings in its 2018 acquisition of Athens Bancshares
- TD Ameritrade in its 2017 acquisition of Scottrade and numerous other transactions
- Thermo Fisher Scientific in its 2017 acquisition of Patheon N.V., its 2016 acquisition of FEI Company, its 2016 acquisition of Affymetrix, its 2014 acquisition of Life Technologies, its 2011 acquisition of Dionex Corporation and the 2006 merger of Thermo Electron and Fisher Scientific
- Bankrate in its 2017 merger with Red Ventures
- Astoria Financial in its 2017 merger with Sterling Bancorp
- South State Corporation in its 2017 acquisition of Park Sterling and numerous prior acquisitions
- BNC Bancorp in its 2017 merger with Pinnacle Financial Partners
- PrivateBancorp in its 2017 merger with CIBC
- Associated Banc-Corp in its 2017 acquisition of Bank Mutual
- BB&T Corporation in numerous acquisitions
- Chemours in numerous transactions

In 2018, Matt Guest was named Dealmeker of the Year by *American Lawyer*. Mr. Guest graduated from Yale Law School. While at Yale, he was notes editor of Volume 109 of the *Yale Law Journal*. Prior to attending law school, he received his A.B. in Economics and International Studies from the University of North Carolina at Chapel Hill, where he graduated with highest distinction and honors and was inducted into Phi Beta Kappa.



JEAN-FRANÇOIS GUILLEMIN Former General Counsel, Bouygues, Senior Counsel, Darrois Villey Maillot Brochier

Jean-François Guillemin, Doctor of Law, started his career as a lecturer of law of contract and tort and commercial law at Paris II University (Assas). He joined the Bouygues group in July 1986 as senior manager of the Group legal department, which he went on to head in 1988. He has been handling the Group's major legal issues since then. He has been General Counsel since March 1998.

His principal areas of activity are acquisitions, financial operations, major projects, arbitration and litigation, construction, telecoms, TV.

Other positions and functions in the Bouygues Group: Director of Colas, Bouygues Immobilier and Bouygues Construction. He is also a standing representative of Bouygues on the Bouygues Telecom Board of Directors.



JUAN FRANCISCO GUTIÉRREZ Partner, Philippi Prietocarrizosa Ferrero DU & Uría

Partner of PPU expert in corporate matters, mergers and acquisitions, banking, financing and securities. He has advised important clients in advising national or foreign companies, in local and international transactions, including the purchase of shares and the purchase of assets. He has extensive experience in restructuring, joint ventures and other matters of corporate law. He has been recognized by the most prestigious international publications, such as Chambers & Partners and The Legal 500, which highlight the sophistication of its transactions, deep analysis, vast experience in the sector and responsiveness.

Leading partner Juan Francisco Gutiérrez is widely praised by clients, who describe him as "a great and capable negotiator," adding: "He is very good, and handles difficult corporate situations flawlessly. He solves problems quickly and in a creative way, and his experience allows him to give a lot of suggestions." Chambers and Partners - Corporate / M&A

JEAN-YVES HAAGEN

Group General Counsel, Groupe Casino

Mr. Jean-Yves Haagen has been General Counsel at Groupe Casino's since September 2014. Mr. Haagen served as General Counsel at Louis Dreyfus Company B.V. He has been an in-house counsel for almost 30 years and has held various legal and executive positions in France and overseas in the industry/engineering sector (Areva and Thales) and more recently in the international soft commodities trading sector (Louis Dreyfus Commodities BV). Mr. Haagen has been Non-Executive Director at Cnova N.V. since November 07, 2017. He is graduated from the Institut d'Etudes Politiques de Paris. He completed Master's degrees in both European Community Law and Advanced European Studies at the Centre Européen Universitaire of Nancy. He also holds a Bachelor of Laws degree from the University of Nancy.



ALISON HARDING-JONES Head of EMEA M&A, Citigroup

Alison Harding-Jones joined Citi in 2017 as Head of EMEA M&A.

Before joining Citi, from 2015–2017 Alison was Head of UBS M&A Advisory business for the APAC region based in Hong Kong, where she advised on numerous transactions for clients including HNA, China Resources and China Life.

Alison ran UBS CEEMEA Investment Banking business from 2013-2014.

Alison Co-Headed UBS European M&A business from 2011–2013.

Alison was with UBS for more than 25 years. She has extensive experience advising on M&A transactions, privatisations and capital raisings for governments, corporate clients, and private equity clients across markets. She has ran and restructured in London, New York and Hong Kong.

Alison studied Accounting and Finance at New York University. She started working as an analyst for S. G. Warburg in 1993.

HE FANG

Partner, JunHe

Ms. He is a partner of JunHe and currently practices at our Beijing office.

Ms. He's legal experience includes over two years work in the Trademark Bureau of the Chinese State Administration for Industry and Commerce, where she reviewed trademark applications and adjudicated trademark disputes, one year practice in the legal department of Itochu Corporation in Tokyo, where she advised ITOCHU on Chinese-related transactions, and one year practice in the Chicago office of Baker & McKenzie LLP, where she advised U.S. clients on investment and trade in China. Ms. He has practiced in China since March 2001 with JunHe.

Ms. He has assisted clients with many domestic and cross-border merger and acquisition transactions in the industries of real estate, automobile, media, energy, telecommunications, agriculture, petrochemicals, pharmaceuticals, medical devices, tourism, forestry, fisheries and logistics. In addition to representing foreign clients investing in China, she also assisted Chinese companies investing in other countries such as the United States, Japan, Russia, Canada, Australia, Italy, Sweden, Switzerland, New Zealand, Portugal, India, Indonesia, Kyrgyzstan, and Laos. Ms. He also has rich experience in trust, asset management and private equity fund.

Ms. He is a visiting professor at the Lawyer College of Renmin University of China and National Lawyers College, teaching M&A courses. Ms. He was awarded Outstanding Woman Lawyer of Beijing (2009-2011) by Beijing Lawyers Association, and was selected as a Global Excellent Lawyer (Corporate) in 2017 by *Who's Who Legal*.

Education

L.L.M., University of Virginia School of Law, 2008

LL.B., Southwest University of Political Science and Law, 1998.

Professional Associations

Ms. He is a member of All-China Bar Association. She is also a member of the State Bar of New York.





GEOFF HEALYChief External Affairs Officer, BHP

As Chief External Affairs Officer, Geoff has global accountability for BHP's risk and reputation, including sustainability and public policy, compliance, health and safety, government relations, communications and internal audit. Geoff joined BHP as Chief Legal Counsel in June 2013 and assumed his current role in March 2016.

Geoff also leads the Group's engagement with the BHP Foundation, a charitable organisation funded by BHP, that focuses on improving natural resource governance, education outcomes and environmental resilience.

Prior to BHP, Geoff was a partner at Herbert Smith Freehills (HSF) for 17 years, with a broad practice across its network of Australian and international offices. His work at HSF spanned corporate and regulatory advisory work, risk management, investigations and disputes.

Geoff plays a prominent role in the international external affairs community, appearing regularly at conferences to speak on topics such as social licence to operate, transparency and human rights. He is also a director of the Grattan Institute, a leading Australian public policy think tank.





ANNE-GABRIELLE HEILBRONNERSecretary General and Member of the Directoire, Publicis Groupe

Anne-Gabrielle Heilbronner is a Member of the Directoire and Secretary General of Publicis Groupe. She oversees legal affairs, human resources (Compensation & Benefits, HRIS, Employment Matters and Mobility), procurement, governance, compliance, internal audit, risk management, CSR and The Women's Forum for the Economy & Society. A former member of the Inspection Générale des Finances and an alumna of the Ecole Nationale d'Administration (ENA), she is also a graduate of Paris business school ESCP and of Sciences Po and holds a postgraduate degree in Law. She held various positions at the French Treasury and in a number of ministerial cabinets, including at the French Ministry of Foreign Affairs, and worked at Euris/Rallye, at the SNCF and as a Senior Banker at Société Générale Corporate & Investment Banking.



CHRISTIAN HERBSTPartner, Schönherr

Admitted to the bar 1988, Austria

With Schoenherr since 1985

Education

Harvard University, Cambridge, Massachusetts/USA (LL.M. 1984) Johns Hopkins University, Bologna/Italy (Diploma 1983) University of Salzburg, Salzburg/Austria (Dr. iur. 1982)

Teaching positions

Lecturer on 'International Mergers & Acquisitions' at the Vienna University of Economics and Business (since 2003)

Lecturer at seminars and conferences on corporate law and international transactions

Working experience

New York City Law Firm, Associate, New York/USA (1984)

Memberships

IBA (Co-chair of the IBA Corporate/M&A law committee, 2015-2016) UIA

Languages German, English

Publications

- Public M&A Austria, Practical Law, Thomson Reuters
- LBO/MBO Structures Tested by Austrian Courts, Roadmap 15
- · Author of articles on international transactions, M&A, takeovers and corporate law



LODEWIJK J. HIJMANS VAN DEN BERGH

Partner, De Brauw Blackstone Westbroek

Lodewijk's practice focuses on corporate law, including governance, advisory and M&A.

From 2009 to 2015, he was Chief Corporate Governance Counsel and Member of the Management Board and the Executive Committee of Royal Ahold. At Ahold, his portfolio of responsibilities included legal, governance and compliance; M&A; corporate responsibility and product integrity. He rejoined DeBrauw in January 2016.

Lodewijk joined De Brauw in 1988, and was a partner from 1994 to 1998. From 2005, he was a member of De Brauw's managing committee and headed De Brauw's Corporate practice until 2009.

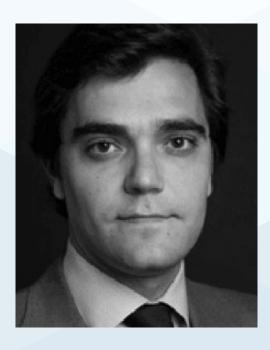
Lodewijk has extensive experience across the field of corporate law. He has also handled a variety of corporate finance matters with a focus on cross-border equity capital market transactions. Clients have included Royal Dutch Shell, Banco Santander, AkzoNobel, APG and Corus Group.

Lodewijk is vice-chairman of the Supervisory Board of HAL Holding N.V. and a member of the Supervisory Councils of Netherlands Air Traffic Control and the Netherlands Cancer Institute/Antoni van Leeuwenhoek Hospital.



R. HEIN HOOGHOUDTPartner, NautaDutilh

Hein Hooghoudt is a corporate and M&A partner who has served as a member of the first Dutch Corporate Governance Committee (Committee Peters). He regularly advises on corporate governance, shareholder activism and anti-takeover defences implemented by Dutch-listed companies. Furthermore, he is active in the field of M&A (both domestic and cross-border) of listed and private companies. An example of a transaction in which all these areas of expertise were involved was the euro 71 billion acquisition of ABN AMRO following two competing public bids, in which he led the external legal team representing ABN AMRO.



JAVIER ILLESCASHead of Corporate Legal, Banco Santander, S.A.

Javier Illescas is Group Senior Vice President of Banco Santande. He joined Santander in 2012 as head of the legal business department and has since become head of corporate legal. He was previously a lawyer and partner of Uria Menendez, where he practiced since 1999 in the offices of Madrid and Buenos Aires. In the period 2006–2007, he was assigned as a "foreign associate" to the Davis Polk office in New York. Within Commercial Law, he specializes in mergers and acquisitions, the securities market, banking law and corporate law. He holds a double degree in law and business administration from ICADE-Universidad Pontificia Comillas in Madrid.



KLAUS ILMONENHead of Capital Markets, Hannes Snellman Attorneys Ltd.

Klaus Ilmonen heads the capital markets practice of Hannes Snellman Attorneys Ltd. in Helsinki. His practice includes equity capital markets and other corporate transactions. He also works with governance of public corporations.

Klaus has served on a consultative group for developing EU corporate finance regulation and has participated in drafting Finnish takeover regulation. He also teaches securities regulation at the University of Helsinki.

Klaus has qualified as an attorney in the State of New York, and practised U.S. securities law in London, where he represented European issuers and underwriters in international securities offerings. He also worked on international M&A transactions.

Klaus has been a visiting researcher at Harvard Law School, he holds a LL.M. degree from Columbia Law School in New York and a doctorate in law from the University of Helsinki.

He has served as an officer with Finnish forces in Kosovo and Afghanistan. He has lectured on operational law in Finland and abroad and written on the politics of international military intervention.

EDUCATION AND PROFESSIONAL BACKGROUND Doctor of Laws, University of Helsinki, 2016
Harvard Law School, Visiting Researcher, 2011–2012 (Jan.)
Partner, Hannes Snellman, 2007
Associate, Cleary, Gottlieb, Steen & Hamilton, London, 1999–2002
LL.M. (Stone Scholar), Columbia University, 1999



RURIK INGRAM
Managing Partner, Europe,
Brunswick Group LLP

Rurik helped establish Brunswick in continental Europe and Latin America and has worked on a number of cross-border M&A transactions, IPOs, crisis and corporate reputation projects across various industry sectors. Lately, he has focused on countries such as Spain, Portugal, Japan, Mexico and is helping with developing our Sao Paulo Office. He also leads our Sovereign Advisory Offer.

Before joining Brunswick in 1999, Rurik led the marketing of debt products while running global sales teams at Daiwa Europe and BNP. His career started in project finance and syndicated loans in New York and Paris but turned towards capital markets distribution as head of European fixed income sales at Nomura, JP Morgan and Salomon Brothers. Rurik grew up in Portugal and France and is a graduate of Yale University and The Wharton School.

Rurik's clients have included BNPP, Santander (merger with Abbey), BBVA, ITAU, Caixa, Norilsk Nickel, Promexico, Toyota, Republic of Portugal, Republic of Greece, Iberdrola, EDF, Troika Dialog (on the sale of Avtovaz), Telenor, OGX, TetraPak, Endesa, Acciona, BCP Millenium, among others.



FULVIO ITALIANIPartner, D'Empaire Reyna

Fulvio Italiani is considered one of the leading M&A and corporate lawyers in Venezuela. He has participated in most of the significant acquisitions, financings and oil and gas transactions taking place in Venezuela in the last years. Fulvio Italiani has been consistently ranked as a star individual for M&A/Corporate by Chambers Latin America.

Fulvio was honored with an award for "Outstanding Contribution to the Legal Profession" at the 2013 Chambers Latin America Awards for Excellence. According to Chambers & Partners, Fulvio Italiani was selected for the prestigious award in recognition of "his business skills and legal expertise which have been of great benefit to national and multinational companies investing in the challenging economic climate of Venezuela." Chambers & Partners also mentioned that Fulvio "handles some of the largest financing and M&A deals in the country" and "is particularly celebrated for his dedication to his clients and his ability to find creative solutions to the most challenging problems." Fulvio has also been named one of "Latin America's Top 50 Legal Stars" by Latin Business Chronicle.

He has also represented international and Venezuelan clients in arbitrations under several rules systems, including the ICC rules, and acted as the chairman of an arbitration panel in connection with a dispute involving a joint venture agreement between a Venezuelan company and a U.S. company.

Fulvio Italiani has been considered over the years one of the best corporate/M&A and finance lawyers in Venezuela by Chambers Global, Chambers Latin America, The Legal 500 and Latin Lawyer 250 and was included in the list of top Venezuelan lawyers under 40 by Latin Lawyer (2003). He has also been ranked as a Venezuelan leading lawyer by PLC Which Lawyer and IFLR 1000.

Fulvio Italiani is a partner in D'Empaire Reyna Abogados. Before becoming a partner at D'Empaire, Fulvio Italiani worked as an associate at the New York office of Skadden, Arps, Slate, Meagher & Flom LLP from 1993 to 1996. He studied law at Universidad Católica Andrés Bello, Caracas (J.D. *summa cum laude*, 1990). He is fluent in Spanish, English and Italian.



MASAKAZU IWAKURA Partner, TMI Associates

Education
Harvard Law School (LL.M., 1993)
Legal Training and Research Institute of the Supreme Court of Japan (1985-1987)
The University of Tokyo (LL.B., 1985)

Admission Japan (1987) New York (1994)

Experience

TMI Associates (Partner, 2017-Present)

Professor (Corporate Law and M&A Law), Hitotsubashi University, Graduate School of International Corporate Strategy (ICS) (2006-Present)

Lecturer (Financial Transactions), Hitotsubashi University, Graduate School, Business law course (Tokyo) (2004-Present)

Nishimura & Asahi (Formerly known as Nishimura and Sanada) (1987-2016)

Visiting Professor, Harvard Law School (2013-2014)

Visiting Professor, Harvard Law School (Boston) (2007-2008)

Lecturer (Taxation), Kyoto University, Graduate School (Kyoto) (2005-2007)

Lecturer (International Taxation), Rikkyo University (Tokyo) (1992-1993, 1996-1997, 1998-1999)

Lecturer (International Transactions and Corporation Law), Hokkaido University, Graduate School (Sapporo) (1997-1998)

Lecturer (International Taxation), Yokohama National University, Graduate School (Yokohama) (1996-1997) Arnold & Porter, Washington, D.C. (1994-1995)

Debevoise & Plimpton, New York (1993-1994)

Languages Japanese / English



CHRISTOF JÄCKLEPartner, Hengeler Mueller

Christof has a general corporate and M&A practice, with particular experience in private equity. He advises a broad range of German and non-German corporates, private equity and sovereign wealth funds.

Christof has been involved in a wide range of recent transactions, including: the acquisition of Tank & Rast by a purchaser consortium including CIC (advice to CIC), outsourcing of IT by Deutsche Lufthansa to IBM (advice to IBM); the sale of a majority stake in Scout24 by Deutsche Telekom to Hellmann & Friedman (advice to Deutsche Telekom), the sale of regional newspapers and of a programme and women magazines by Axel Springer to Funke (advice to Axel Springer), the sale of eastern European real-hypermarkets by METRO to Auchan (advice to METRO), the acquisition of a majority stake in IFCO by Apax to Brambles and the ensuing take-over bid to free float a shareholder of IFCO (advice to Brambles), and the acquisition of SLV by Cinven (advice to Cinven).



ABHIJIT JOSHIManaging Partner, Veritas Legal

Abhijit Joshi, the Founding and Managing Partner of Veritas Legal, is a qualified Solicitor in India and England and one of India's leading Corporate and M&A lawyers with more than 20 years, experience. Having started his career in 1993 with Amarchand & Mangaldas & Suresh A. Shroff & Co., he then went on to practice with Dua Associates in Mumbai, before joining AZB & Partners, as one of their first partners in 2001 and thereafter to become its CEO. He has been involved in several noteworthy transactions, advising both Indian and multinational companies.

Abhijit has been ranked more recently in Band 1 of the Chambers & Partners Asia Pacific Guide 2016 for Corporate/M&A and the India Business Law Journal. "A" list of top 100 lawyers in India in 2016.

Abhijit is a member of the Bar Council of Maharashtra & Goa, India, International Bar Association, Bombay Incorporated Law Society, Law Society (England & Wales), Entrepreneurs Organization, Young Presidents' Organization and is on the Advisory Board of the Oberoi International School.





CHRISTOPH KÄMPERGeneral Counsel and Chief Compliance
Officer, Metro AG

Christoph Kämper is the General Counsel and Chief Compliance Officer for METRO AG. METRO is a leading international specialist company in the wholesale and food retail sector. The company is active in 35 countries, generates approximately 37 billion Euro in revenue and has more than 150,000 employees worldwide.

Before joining METRO in 2012, Christoph Kämper was a lawyer at Freshfields Bruckhaus Deringer LLP where he specialized in advising clients on corporate law, corporate governance and mergers and acquisitions. Christoph Kämper earned his law and doctorate degrees from the University of Cologne Law School in Germany. He received an LL.M. from Cornell Law School in 2003.



MICHAEL MERVYN KATZ Chairman, ENSafrica

Professor Michael Katz is chairperson of ENSafrica, specialising in corporate and commercial law, including advising on M&A, competition law, tax law, privatisation and deregulation, project finance and non-recourse financing, public-private partnerships, empowerment ventures and banking and financial markets.

Michael has been involved in many large M&A transactions, both in South Africa and cross-border. He has also been involved in some high-profile hostile bids.

Michael is regularly quoted in the media and speaks at a number of international and domestic conferences and high-profile events. Michael publishes numerous articles, chapters and papers on legal and fiscal topics, including co-authoring the Butterworths Company Law Precedents (four volumes) and South Africa's contribution to the United Nations' and Harvard University's Corporate Law Tools Project.



SUE KENCHGlobal Chief Executive, King & Wood Mallesons

Sue Kench is the Global Chief Executive of King & Wood Mallesons. She leads the development and implementation of the firm's international strategy and is responsible for integrating the firm's international operations. Central to her role is ensuring that the service the firm delivers is of real value to its clients and people.

Sue oversees the firm's International Management Committee which is responsible for setting the firm's strategic priorities and international business plans.

Sue was appointed Global Chief Executive following four years as Chief Executive Partner, Australia, where she led a very successful growth agenda.

She became a Partner in the Real Estate practice of legacy Mallesons Stephen Jaques in 1996 and has held a number of management and leadership positions in the firm over the past two decades.



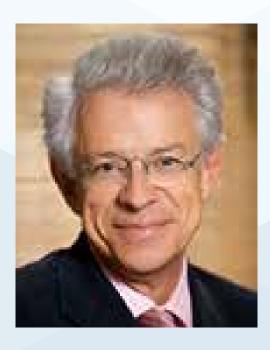
JOON B. KIM
Partner, Kim & Chang

As a member of the firm's Corporate M&A Practice Group, Joon Kim extensively advises foreign corporations and large domestic conglomerates on a range of issues in connection with mergers and acquisitions, real estate transactions, fair trade law and cross-border corporate transactions.

Mr. Kim's primary areas of expertise include both inbound and outbound mergers and acquisitions of public and private companies as well as disputes and investigations relating to foreign direct investment and antitrust issues involving multinational corporations.

Mr. Kim received his J.D. from Vanderbilt University Law School in 2002, an M.B.A. from Seoul National University in 1999 and a B.A. in economics from Seoul National University in 1993. Before joining the firm in 2006, Mr. Kim was associated with the New York and Hong Kong offices of Milbank, Tweed, Hadley & McCloy LLP.

Mr. Kim is fluent in English and Korean.



DIDIER KLINGChairman, CCI Paris

Chairman of the Paris Île-de-France regional chamber of commerce and industry from December 1, 2016, after he served as Treasurer. Didier Kling was born on May 1, 1949 in Boulogne-Billancourt.

He holds a master's degree in law and graduated from the "Institut d'études politiques" of Paris.

A chartered accountant, he is CEO of Cabinet Didier Kling Expertises et Conseils (as of 1987) and contributed to create Crowe Horwath International, ranked among the top 10 global accounting networks. Kling & Associates is member of Crowe Horwath International.

At the same time, he is Chairman of the Company of experts accredited by the Court of cassation (Compagnie des experts agréés par la cour de cassation) (as of August 2010), as well as of the CNCEF, National Chamber of financial advisors and experts (as of 2004), and Honorary President of the CNCC, National Council of External Auditors.

He also sits on the boards of several institutions, including the "Institut Français des Administrateurs" (IFA), VIPARIS, COMEXPOSIUM and SIPAC.

He is Chevalier de l'Ordre national du mérite and Officier de l'Ordre national de la Légion d'honneur.



CARY ALLAN KOCHMAN Managing Director, Co-Head of Global Mergers & Acquisitions, Head of the Chicago Office at Citigroup

Cary Allan Kochman is the Managing Director and Co-Head of Global Mergers & Acquisitions at Citigroup. Cary Kochman also serves as the Co-Head of the Chicago office for Citigroup.

He has over 25 years of investment banking experience. Prior to joining Citigroup in 2011, Cary Kochman was Global Head of M&A for UBS and Co-Head of the Midwest Region for 7 years. Prior to joining UBS in 2004, Cary Kochman served as the Head of the U.S. M&A Department for Credit Suisse. He worked at Credit Suisse for over 14 years. He holds both his J.D. and M.B.A. from the University of Chicago. While at the University of Chicago, he attended the London Business School and earned a Nikko Fellowship for study in Tokyo. He is also a graduate of the Honors College at the University of Illinois at Chicago where he earned a B.S. in Accounting. Mr. Kochman is a member of the Illinois Bar and has completed both the C.P.A. and C.M.A. examinations. Mr. Kochman serves as an honorary Trustee of the Shedd Aquarium. He is also a member of The Economic Club of Chicago, The Commercial Club of Chicago, The Executive's Club of Chicago, and lectures at Northwestern University's MergerWeek. He is an advisory board member (Chicago Booth Council) at the University of Chicago Booth School. He has recently served as an advisory board member to the University of Chicago Law School. He is also a Trustee of CENSA (Council for Emerging National Security Affairs).

Cary Kochman specializes in advising on mergers, acquisitions, divestitures, corporate takeovers and hostile defense. He has completed transactions with an aggregate value in excess of \$500 billion. Recent illustrative transactions include the pending sale of Rockwell-Collins to United Technologies and the pending sale of Shire PLC to Takeda.



BEAT KRÄHENMANNDirector and Head Legal M&A, Group Structure and Finance, Roche Group

Beat Krähenmann, Dr.iur, attorney at law, is director and Head Legal M&A, Group Structure and Finance at Roche Group Legal department in Basel, Switzerland. In addition to his functions in the legal department, Beat was 1999 secretary to the board of directors of Roche Holding Ltd. (the parent company of the Roche group) and 2000–2003 secretary to and member of the board of directors of Basilea Pharmaceutica Ltd.

Born: 14 July 1957 in Basel, Switzerland. Nationality: Swiss.

Education: Public schools and gymnasium 1964–1976, graduation Matura type C (mathematics and natural sciences) 1976. Law studies at the University of Basel, Switzerland 1976–1982, graduation Lizentiat (licentiate, today MLaw Master of Law) *magna cum laude* and doctor of laws (LLD/JSD) *summa cum laude* 1986. Bar exam and admission to the Canton of Basel-Land bar (and therewith all bars in Switzerland) 1986. Various publications.

Practical experience: Internships at a bank, various government authorities (land registry, debt collection and bankruptcy office, probate and wills office, notary public office), a civil and criminal court of appeal and a law firm and (private) notary public 1982-1985. 1987-1989 senior assistant (Oberassistent) at the Law Faculty of the University of Basel, Switzerland. Since 1989 lawyer in the Roche Group Legal Department in Basel, Switzerland, with increasing responsibilities, currently Director, Head of Group Legal M&A, Group Structure and Finance.



MARWAN LAHOUD Partner, Tikehau Capital

Marwan Lahoud, born in Beirut on 6 March 1966, was Chief Strategy and Marketing Officer of Airbus from 2007 to February 2017.

Prior to re-joining AIRBUS Group, EADS at that time, he had run MBDA (missile systems) as Chief Executive Officer (2003-2007). MBDA is a 3bn D revenue company, world leader in its field.

Since his Airbus departure (February 2017), Marwan Lahoud has been appointed:

- Partner at Tikehau Capital
- Member of the Supervisory Board of newly created OT-Morpho group recently rebranded IDEMIA. He is also Chairman of the Nomination & Remuneration Committee
- Member of the Board of Directors and Chairman of the Strategic Committee of AERNNOVA Aerospace Corporation
- Member of the Senior advisory board of TOWERBROOK

M. Lahoud began his career at the French Defence procurement agency DGA in 1989. In 1995, he was appointed Special Advisor to the French Ministry of Defence. In May 1998, he joined Aerospatiale as Vice President Development. In June 1999, he was appointed Senior Vice President Strategy and Planning for Aerospatiale Matra, where he also served as Senior Vice President Military Affairs. After the foundation of EADS in 2000, M. Lahoud was appointed Senior Vice President Mergers & Acquisitions. During his tenure, he oversaw the creation of Airbus, MBDA and Astrium.

M. Lahoud is "Officier dans l'Ordre de la Légion d'Honneur"; Chief Weapons Engineer of the French Army and alumnus of French engineering school Ecole Polytechnique; engineering graduate of French aeronautics and space institute Ecole nationale supérieure de l'aéronautique et de l'espace (SUPAERO).

He is also:

- Chairman of the Board of IHES
- Member of the Board of Ecole Polytechnique,
- Member of the Board of AX (Association of former students and graduates of the Ecole Polytechnique)

and was:

- Chairman of GIFAS (Groupement des Industries Françaises Aéronautiques et Spatiales) from 2013 to June 2017
- Member of the Supervisory Board and Chairman of the Audit Committee of BPCE (Banque Populaire Caisses d'Epargne), from 2005 to mid-2018
- Member of Technip's Board of Directors from 2008 to 2013





PASCAL LAMYFormer Director-General, World Trade
Organization, Senior Advisor, Brunswick
Group LLP

Mr. Pascal Lamy holds an MBA from HEC, and also studied at Sciences Po, and ENA. He began his career as a civil servant in the French Inspection générale des finances and in the Treasury. He subsequently became an advisor to the Finance Minister Jacques Delors, and then to Prime Minister Pierre Mauroy. In Brussels from 1984 to 1994, he was Head of Cabinet to the President of the European Commission, Jacques Delors, and his G7 Sherpa. In November 1994, he joined the team responsible for the rescue and of Credit Lyonnais and later became CEO of the bank. From 1999 to 2004, Pascal Lamy was EU Trade Commissioner. In 2005, he was elected Director General of the WTO, a position he left in 2013 after two mandates. He presently holds a number of positions related to global governance, trade, ethics, the EU, Africa and Asia.



OLIVIER LE MAIREM&A Partner, Ernst & Young

Expertise: Olivier joined the M&A department in 2007 and specializes in advising major industrial clients during disposals and acquisitions in Europe. Olivier works primarily on cross-border transactions for first rate corporations with a particular focus on carve-out and spin-off for French groups.

Career history: Olivier began his career in the Arthur Andersen Audit team for major accounts, dedicated to industrial products, aerospace and defense, working in particular on Airbus France and Naval Group. He then spent three years in the Transaction Support team in Paris, where he worked mainly on acquisitions for large cap private equity investors.

Education: Olivier is a graduate of EDHEC (Lille - France) in Corporate Finance and holds a master's degree in Management Science from the Sorbonne (Paris - France).



JEREMY LEACHSenior Vice President and Group General Counsel, Constellium N.V.

Jeremy Leach is based in Paris France and has been Senior Vice President and Group General Counsel and Secretary to the Board of Constellium N.V. a Dutch company listed on the NYSE since 2011. Prior to that position he was General Counsel at Alcan Engineered Products, General Counsel of Alcan Packaging and held various senior legal positions in Rio Tinto, Alcan and Pechiney. Mr Leach joined Pechiney in 1991 from the international law firm Richards Butler (now Reed Smith). He has been admitted to the bar in a number of jurisdictions, holds a law degree from Oxford University (MA Jurisprudence) and an MBA from the London Business School.



EDWARD J. LEEPartner, Wachtell, Lipton, Rosen & Katz

Edward J. Lee is a partner at Wachtell, Lipton, Rosen & Katz. Ed's practice focuses on both friendly and hostile mergers and acquisitions, corporate governance and complex capital markets transactions. Ed has significant experience in both cross-border and domestic transactions, as well as spin-offs and carve-outs, joint ventures, LBOs, and initial public and other securities offerings. He also frequently advises companies and their boards of directors on takeover defense and shareholder activism situations. He has advised a broad range of public and private clients across many industries, including aerospace, technology and digital, pharmaceutical, automotive, telecom, industrial, media and advertising, energy, private equity, and financial institutions.

Ed has also represented issuers in connection with many securities offerings and other capital raising transactions, totaling over \$40 billion.

Ed received a B.S. from Cornell University and a J.D. cum laude from Harvard Law School.

In each of 2015-2018, Ed has been named a "Rising Star" by *Expert Guides* in the Corporate / M&A category. *IFLR1000* has recognized Ed as a leading lawyer and as "highly regarded" within the M&A practice. Recently, Ed was one of only six mergers and acquisitions lawyers recognized by *Law360* as Rising Stars under 40.

Ed is actively involved in city and national civic and professional organizations. He is a David Rockefeller Fellow, Class of 2017-2018, and a member of the Legal Advisory Group for the Partnership for New York City's Innovation Council. Ed is also currently a member of the Council of Korean Americans, Co-Chair of the Corporate Law Committee of the Asian American Bar Association of New York, and a member of the Board of Governors of the Korean American Lawyers Association of Greater New York. Ed serves on the Board of Directors of Cornell University's College of Human Ecology Alumni Association.

Ed lives in Manhattan with his wife, son and daughter.



MAURICE LÉVY
Chairman of the Supervisory Board, Publicis
Groupe

Maurice Lévy is Chairman of the Supervisory Board of Publicis Groupe, the leader in business, marketing and communications transformation. He joined Publicis in 1971 as Director of IT, and was appointed Chairman of Publicis Conseil, the Groupe's flagship agency, in 1984. He was named CEO of Publicis Groupe in 1987, a role that he fulfilled for 30 years until being named Chairman of the Supervisory Board as of June 1, 2017. Responsible for the Groupe's international expansion as early as 2000 with the acquisitions of Saatchi & Saatchi and Bcom3 (Leo Burnett, Starcom, Mediavest...), he also built the Groupe's pioneering strategic focus on digital as early as 2006 through the major acquisitions of Digitas, Performics, Razorfish, Rosetta and LBi. In 2014, he accelerated the transformation of Publicis Groupe by acquiring Sapient, which both opened new doors in marketing and business consulting and grew the Groupe to 80,000 talents across more than 100 countries. Widely recognized as a leading figure in the communications industry, Mr. Lévy also co-founded the French Institute for Brain and Spinal Cord disorders (ICM) in 2005, and serves as the Chairman of the board for several entities, including the International Board of Governors for the Peres Center for Peace. In October 2015, he was appointed President of the Pasteur-Weizmann Institute. Mr. Lévy has been honored with numerous distinctions and accolades for his contributions to media, business leadership, and tolerance.



THOMAS LEYSENChairman, KBC Bank N.V.

Thomas Leysen is Chairman of KBC Group and Umicore. From 2008 until 2011, he was Chairman of the Federation of Belgian Enterprises. He is also Chairman of the board of Mediahuis, a media company which is a leading publisher of newspapers in Belgium and The Netherlands. He is member of the global advisory council of Toyota Motor Corporation (Japan), of the Trilateral Commission and of the European Round Table of Industrialists. He is furthermore Chairman of the Rubeniamum Fund, the Belgian Corporate Governance Commission and the King Baudouin Foundation. Thomas Leysen has a Master of Law degree from the University of Leuven.



JED LIDirector of M&A Legal Team, Tencent

Jed Li, Director of Tencent M&A Legal Team. He is responsible for legal risk management in the area of merger and acquisition. He practiced M&A and capital market at Fangda Partners and King & Wood Mallesons before joining Tencent in 2011.



MARTIN LIPTONFounding Partner, Wachtell, Lipton, Rosen & Katz

Martin Lipton, a founding partner of Wachtell, Lipton, Rosen & Katz, specializes in advising major corporations on mergers and acquisitions and matters affecting corporate policy and strategy. Lipton is a Trustee of New York University (Chairman 1998-2015), a Trustee of the New York University School of Law (Chairman 1988-1998), a Trustee of the NYU Langone Medical Center, an emeritus member of the Council of the American Law Institute, a member of the Board of Advisors of the Institute of Judicial Administration and an Honorary Chair of The American College of Governance Counsel. Lipton is a member of the Executive Committee of the Partnership for New York City and served as its Co-Chair (2004-2006). Lipton has a B.S. in Economics from the Wharton School of the University of Pennsylvania and an LL.B. from the New York University School of Law. He is an Adjunct Professor of Law, New York University School of Law, a member of the American Academy of Arts & Sciences, a member of the International Advisory Council of Guanghua School of Management of Peking University, and a Chevalier de la Légion d'Honneur. Mr. Lipton is an Emeritus Chairman of Prep for Prep, having served as Chairman from 1990 to 2002.



GRÉGOIRE LUCASPartner, Image Sept

Partner, member of Image Sept's Executive Committee and consultant, Grégoire joined the agency in 2004. A graduate from Sciences Politiques Paris and ESCP business school, he holds a Masters degree in finance. After starting his career as parliamentary assistant to François d'Aubert, a former French Budget and Research Minister (1999-2000), Grégoire became project director of a digital communication consulting firm (2000-2002), before moving on to the French Government Information Service (2002-2004), where he was responsible for crisis communication within the Secretariat General for National Defence.



ALAIN MAILLOTPartner, Darrois Villey Maillot Brochier

Since finishing law school in Paris, Alain Maillot has been active in advising clients in international transactions with the exception of a one-year study at the University of Chicago Law School.

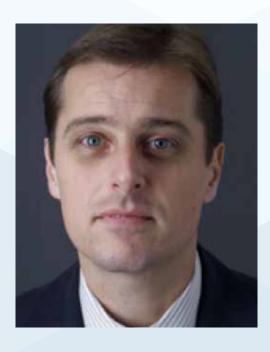
As a merger and acquisitions lawyer, he has been involved in representing buyers or sellers of companies, and creating joint ventures between European and non-European entities, including the creation or Airbus. He has also represented investors acquiring companies in connection with privatizations.

Alain Maillot has been an adjunct professor at NYU Law School, NUS Law School in Singapore. He teaches cross-border mergers at the Ecole de Droit at Sciences Po for NYU and Sciences Po students.



SHUVA MANDALGroup General Counsel, Tata Sons Limited

Mr. Shuva Mandal has been a Partner of Fox Mandal Little since 1996 and heads the entire South India operations. Mr. Mandal is the Managing Partner in Fox Mandal & Associates and practices in Corporate Commercial Group. Mr. Mandal has over 15 years of standing experience as legal advisor. He practices as a corporate commercial lawyer with focus on Corporate Finance, Mergers & Acquisition and has advised several multinational corporations on structuring and establishing companies in India. Mr. Mandal is a lawyer with more than 19 years of practice. Mr. Mandal's practice includes Inbound Investment to India, including strategy, corporate governance, corporate finance including M&A, Joint Ventures, disposal of private companies, private equity & securities transaction, public offerings of debt and equity securities. He had been a Non-Executive & Independent Director of AGC Networks Limited from May 21, 2011 until July 13, 2017. He serves as a Director of FM Legal Circle Services Pvt. Ltd. He holds an LLB from the University of Calcutta and has also attended M&A Program at The Wharton School, University of Pennsylvania.



OENE J. MARSEILLE Indonesia

Mr. Oene J. Marseille graduated from the Faculty of Law, University of Amsterdam, the Netherlands, in 1995 and did a Masters of Law at Duke University, School of Law, Durham, North Carolina. He worked for almost six years with Nauta Dutilh in their offices in Rotterdam and New York and their associated Jakarta office, and also with a US firm in Jakarta and Singapore office from August 2001 until April 2005. He is involved in the following practices: corporate, private equity, foreign investment, mergers & acquisitions, corporate and financial restructurings, project finance and energy & natural resources.



CHARLES MARTINSenior Partner, Macfarlanes

Charles became Senior Partner in 2008. He works principally in M&A and private equity, acting for sponsors and corporates. Much of his work is cross-border in nature.

He is rated in the top tiers of the most highly recommended M&A and private equity lawyers in the UK by the leading directories.

Clients look to him particularly for strategic counsel and tactical input on a wide variety of legal matters including M&A, litigation and family office issues.

He writes regularly on M&A, Takeover Code and private equity-related issues as well as on law firm management matters.

Highlights include leading the team advising Verizon Communications Inc. on its acquisition of Vodafone's interest in Verizon Wireless for \$130bn. He has worked for many of the firm's major clients.

He is a trustee of the Visitors' Art Foundation and Pallant House Gallery, and is actively involved in supporting a number of other charities.

He was named Management Partner of the Year 2017 at the Legal Business Awards.



ROSEMARY MARTIN

Group General Counsel & Company Secretary, Vodafone Group Plc

Rosemary joined Vodafone, a leading multinational telecoms company, as Group General Counsel & Company Secretary in April 2010. She is responsible for the Group's legal, compliance and governance matters. Prior to joining Vodafone, Rosemary was chief executive of online legal information provider, Practical Law, for a year, having spent 11 years with media & financial services company, Reuters, where she was latterly Group General Counsel & Company Secretary. Rosemary started her career as a lawyer in a London law firm where she specialised in corporate law. Rosemary is a trustee of Vodafone Foundation and Lloyds Register Foundation and a member of Council of the University of Sussex. Rosemary has also served as an independent non-executive at EY, a non-executive director of HSBC Bank Plc (the European arm of HSBC), a non-executive director of the Legal Services Board, a member of the Financial Services Authority's Listing Authority Advisory Panel and a trustee of Reuters Foundation.



PAVLOS MASOUROS

Managing Partner, Masouros & Partners -Greece | Assistant Professor, Leiden Law School

Pavlos Masouros is the Managing Partner of Masouros & Partners, an Athens-based Corporate/M&A boutique featured as the only Greek law firm with foreign expertise in the Chambers Global 2017 and 2018 guide. The firm has advised in relation to some of the largest deals in Greece during the past years in a diverse range of industries, such as Energy, Hotels & Leisure, Manufacturing and Infrastructure; the firm is also very active advising on the Buyer's side of the Greek Privatization Program.

Pavlos is also Assistant Professor of Corporate Law at Leiden Law School in the Netherlands and the Co-Managing Director of the Centre for European Company Law (CECL), the business law think tank of the Universities of Leiden, Utrecht, Maastricht (Netherlands), Uppsala (Sweden), LUISS (Italy) and Allerhand Institute (Poland). He is the author of many law review articles, of the first complete practitioner's handbook for corporate litigation in Greece and of the highly cited book "Corporate Law and Economic Stagnation: How Shareholder Value and Short-termism Contribute to the Decline of the Western Economies." He is regularly interviewed on current developments in Greece and beyond and his opinions have appeared in high-profile publications, such as the The Washington Post, ReutersOpinion, Slate, etc. Apart from his academic appointment at Leiden, Pavlos is a visiting professor at LUISS Guido Carli in Rome, Italy and at the International Hellenic University in Thessaloniki, Greece. He is also a Fellow of the Hellenic Foundation for European & Foreign Policy, has been named a Fellow of the '40 under 40' European Young Leaders, has advised the ELI/UNIDROIT on the European Rules of Civil Procedure and the Serbian Government with regard to the modernization of its AML laws.

Pavlos holds an LL.B. from the Athens Law School (1st in class), an LL.M. in Corporate Law and Goverance from the Harvard Law School, where he studied as a Fulbright Scholar and was the recipient of the Victor Brudney Prize for Corporate Governance, and a Ph.D. in Corporate Law & Economics from Leiden University.



COLIN MAYER

Peter Moores Professor, Management Studies, Saïd Business School - University of Oxford

Colin Mayer CBE is the Peter Moores Professor of Management Studies at Saïd Business School, and the former Peter Moores Dean of the School between 2006 and 2011. He is an expert on all aspects of corporate finance, governance and taxation, the regulation of financial institutions and the role of the corporation in contemporary society. He teaches the elective course on Mergers, Acquisitions and Restructurings on the MBA and the Masters in Financial Economics, the core programme on Responsible Business for MBA students, an elective on the Nature of the Corporation for MBA and Masters in Financial Economics students, and the Principles of Financial Regulation on the Masters in Law and Finance.

Colin studied as an undergraduate at Oriel College, Oxford, and received his DPhil from Oxford University in 1981. He was a Harkness Fellow at Harvard University, a Houblon-Norman Fellow at the Bank of England, the first Leo Goldschmidt Visiting Professor of Corporate Governance at the Solvay Business School, Université de Bruxelles, and has had visiting positions at Columbia, MIT and Stanford Universities. In 1994, Colin became the first professor at Saïd Business School, and was appointed the Peter Moores Dean of the Business School between 2006 and 2011. He was the first Director of the Oxford Financial Research Centre at the University of Oxford between 1998 and 2005.

Colin has served on the editorial boards of several leading academic journals and assisted in establishing prestigious networks of economics, law and finance academics in Europe at the Centre for Economic Policy Research and the European Corporate Governance Institute. He was a founding editor of the Oxford Review of Economic Policy and a founding co-editor of the Review of Finance.

Colin was a director and chairman of Oxera between 1986 and 2010, and was instrumental in building the firm into what is now one of the largest independent economics consultancies in Europe. He is a director of Aurora Energy Research Limited, an energy modelling company. He has consulted for numerous large corporations and for governments, regulators and international agencies around the world.

Colin is an Honorary Fellow of Oriel College, Oxford, and St Anne's College, Oxford, and he is a Professorial Fellow of Wadham College, Oxford. He is a Fellow of the British Academy and a Fellow of the European Corporate Governance Institute. He is an Ordinary Member of the Competition Appeal Tribunal and a Trustee of the Oxford Playhouse.



ANNE MÉAUXFounder and President, Image 7

Anne Méaux is the Founder and President of Image 7, France's leading independent strategic communication consultancy.

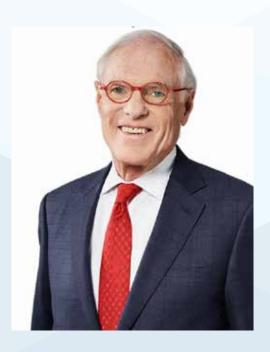
She started her career in politics at age 21. She joined the Elysée's communication department in 1976 advising French President Valéry Giscard d'Estaing until the end of his presidential term in 1981. She then became communication advisor to Valery Giscard d'Estaing and the UDF parliamentary group at the National Assembly before serving as technical advisor in charge of communication to the Minister of Industry, Alain Madelin from 1986 to 1988.

In 1988, Anne Méaux founded Image 7, which today is the leading independent communication consultancy in France. Image 7 has become a key player in the fields of strategic consultancy and public affairs, advising multi-national large, mid-cap and start-up companies, high-profile individuals and foreign governments and institutions, helping them engage, communicate and build relationship with all stakeholders to enhance their profile, protecting their reputation and shaping their influence.

To meet its global clients' needs, Image 7 has joined the Global Partnership of Finsbury, Glover Park Group, Hering Schuppener and Fogel Partners as Associate Partner. With its focus on capital markets and transaction communications, corporate reputation and CEO communications, crisis and issues management, and corporate and public affairs, the Global Partnership gives clients of Image 7 access to a network of more than 500 experienced communications professionals around the globe, in 17 offices.

Anne Méaux is committed in advancing the position of women in business. In 2005, she created Force Femmes, an association that supports over 45-year-old female jobseekers looking to get back into the workplace. She actively contributed to the set-up of the Women's Forum for the Economy and Society, a leading platform dedicated to highlighting women's voices and perspectives on global issues.

Anne Méaux founded the annual Grand Prix of Political Biography and is a member of the jury of the prestigious Financial Time's Boldness in Business Awards.



PETER MENDELLPartner, Davies Ward Phillips & Vineberg

Clients call on Peter particularly to lead their multijurisdictional and complex mandates, benefitting from his peerless international experience and his strategic mindset.

During his entire career, Peter has been a key adviser to clients around the world. His work focuses on major transactions for large international public and private companies, operating in a wide variety of sectors.

As a result of his dynamism, responsiveness and good judgment, Peter has developed strong business relationships in Europe, Asia and North and South America; he also chairs our China practice. Having worked on transactions involving more than 90 countries, Peter is exceptionally skilled at dealing with people from diverse cultures.

From 1991 to 2000, Peter was Managing Partner in Montréal and CoManaging Partner of the firm's international offices in Beijing, Hong Kong, New York, Paris and Singapore.





ALEXANDER METHERELL Managing Director and Head of Global Banking, VTB Capital

Alexander Metherell is a Managing Director and the Head of Global Banking at VTB Capital. With approximately two decades of experience in banking and corporate finance advisory, he provides leadership across the Natural Resources and Heavy industries sector group as well as responsibility for the banks industry advisory and capital markets business. He has a particular focus on cross border quoted and private company mandates with significant regulatory and structural complexity across the Emerging Market universe.

Alex joined VTB Capital from Dresdner Kleinwort Wasserstein where he was responsible for heading the bank's Natural Resources and Energy advisory franchise, and prior to that worked in the European Strategic Advisory and M&A group. He started his banking career at JP Morgan Cazenove in London. He is responsible for leading a large number of cross-border transactions across the wider Mining, Fertilisers, Oils and Metals sectors and frequently provides advice from an ECM perspective for capital raisings at IPO and subsequently.

Alex and the VTB Capital Global Banking team advise on strategic acquisition opportunities for a diverse client base of large and mid-sized international corporates, with a particular focus on emerging markets.

The VTB Capital Banking practice has developed a strong well-regarded and substantial track record across the full range of transaction structures as well as initiating and advising Corporates on the establishment of joint venture partnership structures with International Energy and Mining companies. The team has been consistently ranked as a leading M&A adviser for a number of years occupying positions of leadership in the Russian market and other target markets such as India, Africa/Middle East and Eastern Europe. The group has led a number of the largest Take Private transactions on the London Stock Exchange in the UK market in recent years. His team is involved in a significantly growing client workload for the burgeoning cross-border mandates from China/Asia into Europe particularly for resource-oriented Ccompanies.



ANTONIO CORRÊA MEYER Partner, Machado Meyer

Founding partner of Machado Meyer, is prominent in the Brazilian legal scenario, having provided legal assistance to countless clients and projects of infrastructure high complexity. Initiated his activities as specialist attorney in corporate and tax matters, starting later to work in the projects and infrastructure area in the areas of knowledge of energy and oil and gas. Participates in affairs related to concessions, private-public partnerships (PPP), privatizations and M&A in the regulated sector, also working in arbitration proceedings. Also has strong performance before the Public Administration.



MARTIN MILDNER
Group General Counsel - Global Head of
Mergers & Acquisitions,
Otto Group

Martin Mildner has been responsible for the Otto Group since 2007, where he is responsible for all M & A transactions worldwide as General Counsel and Global Head of Mergers & Acquisitions. He also manages the Group Legal Department, the Compliance Department and the Real Estate division. Before joining the Otto Group, Martin Mildner worked as a lawyer and tax consultant, first at KPMG and then as a partner in the international law firm Heuking Kühn Lüer Wojtek.



ZIA MODYFounding Partner, AZB & Partners

Zia Mody is the Founder and Senior Partner of AZB & Partners and one of India's foremost corporate attorneys. She passed her law degree from the University of Cambridge in 1978 and was enrolled as an Advocate with the Bar Council of Maharashtra & Goa in 1978. She did her LLM from Harvard Law School and was then admitted as a member of the New York State Bar by examination in 1980. Zia worked as a corporate associate at Baker & McKenzie, New York, for five years before moving to India to set up practice, establishing the Chambers of Zia Mody in 1984, which then became AZB & Partners in 2004. The Firm has offices in Mumbai, Delhi, Bangalore and Pune with an integrated team of approximately 400 legal professionals.

She is listed by Fortune India (2013-2017) as one of 'India's 10 most Powerful businesswomen'; it has been said that few of Zia's peers can match her skills or take her on when it comes to acquisitions, joint ventures, company restructuring, foreign inward investment related practice and corporate law. Zia has been recognised as a Star Individual for Corporate/M&A by Chambers Global (2017), and by Corporate Governance Lawyers from 2012 to 2017. She was also listed by Forbes Asia as one of 'Asia's 50 Power Businesswomen' (2015)

Zia's abilities are recognized globally, as is reflected in her appointment as the Deputy Chairman and a Non-Executive Director of the HSBC Asia Pacific Board, a member of the World Bank Administrative Tribunal, Washington D.C. (2008-2013), and a Vice President and Member of the London Court of International Arbitration (2010-2013). Zia serves on various advisory committees of the Confederation of Indian Industry including its National Council and its committees on Corporate Governance, Financial Services, Capital Markets and Legal Services. Zia was a member of the Godrej Committee on Corporate Governance constituted by the Ministry of Corporate Affairs. She was nominated to be part of the "Committee on Rationalisation of Investment Routes and Monitoring of Foreign Portfolio Investments" formed by the Securities and Exchange Board of India under the chairmanship of Shri K.M. Chandrashekar. She was appointed by the Reserve Bank of India in 2014 as a member of Committee on Comprehensive Financial Services for Small Businesses and Low-Income Households which was chaired by Dr. Nachiket Mor.



SIOBHÁN MORIARTYGeneral Counsel & Company Secretary,
Diageo plc

Siobhán Moriarty is General Counsel & Company Secretary of Diageo plc. She joined Diageo in 1997, where she has done a variety of legal roles before becoming General Counsel in 2013 and taking on the combined role of General Counsel & Company Secretary in 2018. Siobhán has been a member of the Diageo Executive Committee since 2013. She is the joint executive sponsor of the company's inclusion and diversity agenda, which includes a goal of 35% Diageo female leadership by 2020 and 40% by 2025. As part of the FT Innovative Lawyers series, Siobhán was recognised in the 2017 Financial Times list of top 20 global GCs. She was also named in the 2017 and 2018 FT and HERoes Champions of Women in Business lists. Siobhán was also included in the Corporate Counsel 2017 list of transformative women leaders in the law. She received a Legal 500 lifetime achievement award for services to the in-house profession in 2018. Siobhán is also a non-executive director of the Friends Board of the Royal Academy of Arts, London, since 2018.



CHICO MÜSSNICHPartner, Barbosa, Müssnich & Aragão

Chico Müssnich has unparalleled experience in a wide range of corporate matters and in highly complex M&A transactions. He acts in both national and international arbitrations, and provides strategic advice in hostile takeovers and corporate disputes. He has represented clients, all leaders in their sectors, in historic transactions in Brazil over the last two decades. In 2014, he was named one of the 15 most powerful lawyers in Brazil.

Mr. Müssnich lectures in Corporate Law at the law school of the Pontifícia Universidade Católica do Rio de Janeiro and at the law school of the Fundação Getúlio Vargas - FGV. He is on the faculty in the International M&A course at Vanderbilt Law School and is a member of the Editorial Board of The M&A Lawyer. He holds an LL.M. from Harvard Law School and an LL.B. from Pontifícia Universidade Católica do Rio de Janeiro.



I. BERL NADLER Partner, Davies Ward Phillips & Vineberg

Berl Nadler is a partner of the law firm of Davies Ward Phillips & Vineberg LLP, where he conducts a wideranging business law practice in its Toronto office and where he has practiced law since November 1980. Berl was a member of the firm's Management Committee from 2001–2007 and was the Administrative Partner of its New York office from 2008–2011. Prior to joining Davies, Berl worked as a Legal Advisor in the Constitutional, Administrative and International Section of the Canadian Department of Justice in Ottawa from 1977–1978 and as a foreign associate at Shearman & Sterling in New York City from 1979–1980.

Over his many years of practice at Davies, Berl has represented a host of Canadian and international businesses and financial institutions in M&A transactions around the globe, domestic and international debt and equity financings, derivatives transactions and restructurings and insolvencies, and has advised public companies and their stakeholders on corporate governance matters, including representing both companies and shareholders in the context of contested proxy fights. His client roster over the years has included major Canadian and international businesses such as Olympia & York, Onex, Celestica, Ontario Hydro, Hydro One, Ontario Hydro International, Ivaco, JP Morgan, Citibank, Ontario Teacher's Pension Plan and US funds such as GSO Capital Partners, Ramius LLC, Apollo Management, Fortress Investment Group and JANA Partners.

In addition to his law practice, Berl has for many years as an Adjunct Professor at Osgoode Hall Law School where he currently teaches an upper year seminar on corporate governance. Berl has published numerous papers, articles and book chapters on various legal subjects and is also a frequent speaker on a wide range of business law topics at professional and academic conferences and seminars.

Berl has served on the boards of three Canadian public companies: Canron Inc., Microcell Inc., where was a member of the Governance Committee, and AnorMED Inc., where he was a member of the Audit Committee.

Berl is also an active member of the Canadian and Toronto Jewish communities, serving latterly on the Board of Directors of the Centre for Israel and Jewish Affairs (CIJA), Canada's leading Jewish advocacy agency, and as Chair of CIJA in Metropolitan Toronto between 2013–2017.

Berl is a graduate of the Faculty of Law, McGill University (B.C.L., LL.B.) and the Harvard Law School (LL.M.).



OPHIR NAVEPartner, Tadmor & Co. Yuval Levy & Co.

Dr. Ophir Nave is the co-head of Tadmor & Co. Yuval Levy & Co.'s Cross-Border and Domestic M&A practice group. Ophir is constantly recognized by the leading international ranking agencies and was recently described by The Legal 500 as "hugely respected" in the Israeli market.

Ophir represents some of Israel's largest companies in their most significant M&A transactions. Ophir also provides many of his clients with legal advice in connection with their ongoing corporate and commercial matters.

Earlier in his career, Ophir was a corporate partner at another leading Israeli law firm and a corporate attorney for five years at Wachtell, Lipton, Rosen & Katz in New York.

Ophir is a graduate of Harvard Law School (Doctor of Juridical Science), Tel Aviv University (LL.B., First in Class) and the Technion (B.Sc. in Computer Engineering, First in Class). Ophir served as the Editor of the Tel Aviv University Law Review, lectured at Harvard Law School on corporate law matters, published articles on corporate matters in the leading legal journals in the United States and is currently an adjunct professor at Tel Aviv University (corporate finance).

Ophir is admitted to practice law in Israel and New York.



NG WAI KINGManaging Partner, WongPartnership LLP

Wai King Ng is the Managing Partner of WongPartnership, and remains active advising clients on M&A and private equity transactions. Wai King spent the better part of September and October 2010 advising Singapore billionaire Peter Lim on his bid to acquire Liverpool Football Club. A long suffering supporter, he was much disappointed when Liverpool was eventually sold to yet another group of American owners.

Working on the two largest M&A transactions in Singapore's corporate history, Wai King headed the team in advising:

TCC Assets and Thai Beverage Public Company Limited (a company listed on the Singapore Exchange) on a successful takeover offer for Fraser & Neave, Limited ("F&N"), fending off a competing offer by another party. The offer valued F&N at approximately S\$13.8 billion and the transaction was awarded "M&A Deal of the Year" for both South East Asia and Singapore, as well as "SE Asia Deal of the Year" at the ALB SE Asia Law Awards 2014; and "Best M&A Deal" at the IFLR Asia Awards 2014. (more recently in July 2017) the Nesta consortium as offeror in the proposed scheme of arrangement to acquire Global Logistics Properties Ltd. ("GLP"), a transaction which values GLP at S\$16 billion. This is the largest announced public M&A transaction in Singapore and largest private equity-led transaction in Asia.

Other transactions of significance that he has been involved in include representing Blackstone in the acquisition of Croesus Retail Trust (the first scheme of arrangement of a business trust in Singapore); CWT and its major selling shareholders in the general offer by HNA Group for all the shares in CWT; Temasek in the sale to SingTel of \$2.47 billion worth of shares in InTouch (a Thai telco) and Bharti (an Indian telco); SMRT Corporation in the privatisation by Temasek Holdings via a scheme of arrangement; the transition of SMRT Trains to a new licence to be granted by the Land Transport Authority of Singapore ("LTA") to operate the North-South, East-West line and Circle line mass rapid transit systems and the Bukit Panjang light rail transit system under the new rail financing framework, and the transfer of ownership of the rail operating assets, including trains and signalling systems to the LTA; Tata Communications as Singapore counsel in the sale of a 74% stake in its data centre business in India and Singapore to ST Telemedia Global Data Centres; JTC Corporation, a Singapore government statutory body, in the merger with Temasek Holdings Limited of four of their operating subsidiaries; and Temasek Holdings (Private) Limited in the partnership with the Singapore Tourism Board in a proposed project to rejuvenate Mandai, a development which consists of the Singapore Zoo, Night Safari and River Safari.

In addition, Wai King has an active private equity practice.



UMBERTO CARLO MARIA NICODANO

Partner, BonelliErede

After five years as an internal lawyer for an American multinational group, he joined Erede Bianchi Giliberti in 1982 and is a partner of BonelliErede since its foundation.

He was president of the BonelliErede Council from 2001 to 2007 and currently continues to be a member. His significant experience in the luxury sector is recognized by the market and over the years has assisted the major international groups, designers and private equity funds in many major operations conducted in Italy.

He has frequently assisted financial sponsors and industrial operators regarding investments in industrial companies in very different sectors (automotive, motorcycles, components in general, photovoltaics, telecommunications, etc.).

Acknowledgments

It is mentioned by the international legal guides Chambers & Partners and The Legal 500 EMEA as the top expert in Italy in the field of company law, mergers and acquisitions and private equity.

What others say

"He's the kind of lawyer who goes above and beyond your expectations" (Chambers and Partners)

Qualifications and academic activity

- Qualifications: Practice of the legal profession (1978). Order of Milan Lawyers
- Degree: Jurisprudence at the State University of Milan (1974)



SABASTIAN V. NILES Partner, Wachtell, Lipton, Rosen & Katz

Sabastian V. Niles is a Partner at Wachtell, Lipton, Rosen & Katz where he focuses on rapid response shareholder activism and preparedness, takeover defense and corporate governance; risk oversight, including as to cybersecurity and crisis situations; U.S. and cross-border mergers, acquisitions, buyouts, investments, divestitures, and strategic partnerships; and other corporate and securities law matters and special situations.

Sabastian advises worldwide and across industries, including technology, financial institutions, media, energy and natural resources, healthcare and pharmaceuticals, construction and manufacturing, real estate/REITs and consumer goods and retail.

He has counseled boards of directors and management teams on self-assessments, engagement with institutional investors and proxy advisory firms and navigating activist situations involving Barry Rosenstein/JANA Partners, Bill Ackman/Pershing Square, Carl Icahn, Daniel Loeb/Third Point, David Einhorn/Greenlight Capital, Glenn Welling/Engaged Capital, Jeff Smith/Starboard Value, Jeffrey Ubben/ValueAct, Jonathan Litt/Land & Buildings, Keith Meister/Corvex, Mick McGuire/Marcato, Nelson Peltz/Trian, Scott Ferguson/Sachem Head, Paul Singer/Elliott Management, Relational Investors and Tom Sandell/Sandell Asset Management, among many others.

In addition to serving as Consulting Editor for the New York Stock Exchange's Corporate Governance Guide, Sabastian writes frequently on corporate law matters and has been a featured speaker at corporate strategy and investor forums. His speaking engagements have addressed topics such as Shareholder Activism; The New Paradigm of Corporate Governance; Hostile Takeovers; Strategic Transactions and Governance; M&A Trends; Board-Shareholder Engagement; Confidentiality Agreements in M&A Transactions; Negotiating Strategic Alliances with U.S. Companies; Current Issues in Technology M&A; Corporate Governance: Ethics, Transparency and Accountability; and Developments in Cross-Border Deals.

Sabastian received his juris doctorate from Harvard Law School, where he co-founded the Harvard Association of Law and Business (and continues to serve on the Advisory Board) and won the U.S. National ABA Negotiation Championship representing the Harvard Program on Negotiation. He received B.S., B.A., and B.S. degrees in Finance, Economics and Decision & Information Sciences, respectively, from the University of Maryland, where he won two National Championships and four Regional Championships in intercollegiate mock trial.



SUSAN NINGPartner, King & Wood Mallesons

Susan Ning is a highly regarded lawyer at home and abroad. She currently serves as the deputy Chairman of the Antitrust Committee of the All China Lawyers Association and is an active participant of the Inter-Pacific Bar Association and American Bar Association's antitrust forum. Her articles on the AML have been published by esteemed international competition law journals and publications, including Euromoney's Competition & Antitrust Review and Global Competition Review. She also wrote the Practice Guide to China Antimonopoly Law (published by CCH).

Ms. Ning and her team are highly acclaimed in the Chinese antitrust practice. For eight consecutive years since 2010, Susan has been listed in *Who's Who Legal: Competition*. From 2012 to the present, Ms. Ning has been continuously ranked as a Band 1 Leading Individual in China by the renowned rating agency Chambers Asia Pacific edition. In 2017, Susan was voted as Leading Individual in *Legal 500 2017* rankings; Market Leading Lawyer by Asialaw Profiles; has been named to the *Who's Who Legal* list of legal experts 2017. In 2016, based on the votes and recommendations of hundreds of in-house counsels, Susan has been commended as "In-House Community External Counsel of the Year" by one of the most well-known legal media in Asia, *In-House Community*. Under her leadership, in 2018, KWM antitrust and competition team was recognized as ALB Antitrust & Competition Law Firm of the Year and Competition and Antitrust - the PRC Law Firm of the Year by *China Business Law Journal*; in 2017, it was recognized as "Top-tier" law firm in Antitrust and Competition by *Legal 500* and *Aisa law* Profiles. Susan and her team received various similar awards in their previous practice as well.



ANDREW J. NUSSBAUMPartner, Wachtell, Lipton, Rosen & Katz

Andrew J. Nussbaum is a member of the Wachtell, Lipton, Rosen & Katz Corporate Department, joining the firm in 1993 and becoming partner in 1999. His practice involves a wide range of merger and acquisition-related matters, including cross-border transactions, spin-offs, divestitures, carve-out IPOs, private equity transactions and joint ventures. Mr. Nussbaum also handles related work in public offerings, financings, corporate governance and takeovers, and has completed a number of multibillion dollar cross-border transactions involving mergers between U.S. and European companies, acquisitions in Latin America, investments in China, a public company transaction in Russia and a major transaction involving one of Australia's largest listed companies. While involved with a wide range of industries, he has extensive experience with international companies and in the media and entertainment areas.

Mr. Nussbaum graduated *summa cum laude* from Amherst College (1985) and has a master's degree from Oxford University, where he was a Rhodes Scholar. He attended the University of Chicago Law School, where he received his J.D. with high honors (1991), was a member of Order of the Coif and served as editorin-chief of *The University of Chicago Law Review*. Prior to joining the firm, Mr. Nussbaum served as a law clerk to the Honorable Ruth Bader Ginsburg, then of the U.S. Court of Appeals for the District of Columbia Circuit, and thereafter to Justice Antonin Scalia, United States Supreme Court.

Mr. Nussbaum speaks Russian and Spanish, and he is a member of the New York State and American Bar Associations. Mr. Nussbaum is active in various nonprofit organizations and serves as Chairman of the Board of Trustees of Amherst College, Chairman of the Board of Asphalt Green, a New York City sports and fitness organization promoting wellness, water safety and health for New Yorkers of all ages, and previously on the Board of Governors of the Folger Shakespeare Library in Washington, D.C.



BRIAN O'GORMANManaging Partner, Arthur Cox

Brian is our Managing Partner. He specialises in corporate finance with a particular emphasis on mergers and acquisitions, public takeovers, equity capital markets and private equity. He has advised on many of the largest and most high profile Irish M&A transactions over the past 15 years and continues to advise many of the major corporate clients of the firm.

Prior to joining Arthur Cox, Brian spent a number of years in London and Hong Kong with a leading London law firm and a leading investment bank.

Education

• LL.B. 1990, Trinity College, Dublin

Professional

- Admitted as a solicitor in Ireland, 1999
- Admitted as a solicitor in England & Wales (non-practising), 1994



JACQUES OLIVIER
Professor of Finance and Dean of Faculty
and Research at HEC Paris

Jacques Olivier is Professor of Finance and Dean of Faculty and Research at HEC Paris. He received his Ph.D. from the University of Pennsylvania in 1996. His research interests range from macroeconomics and growth theory to capital markets. His most recent work, in collaboration with Olivier Dessaint (University of Toronto), Clemens Otto (Singapore Management University) and David Thesmar (MIT), looks at the price impact of improper use of CAPM-based valuation methods in the context of M&As.

Prior to becoming Dean of Faculty, Jacques Olivier was the coordinator of the Finance and Economics Department from 2003 to 2006 and was in charge of Finance degree programs from 2007 to 2015. He received the Pierre Vernimmen HEC BNP Paribas teaching award in 1998.

JONAS OLSSON

Senior Legal Counsel, Telia Sonera AB

The first six years after law school he worked at a Swedish law firm and passed the Swedish bar exam in 1999. Has served as a senior legal counsel at Telia since 2000 and during a period of six years, between 2008 and 2014 as a director at the Telia M&A department. Jonas has been involved in the vast majority of Telia's highest profile M&A deals both private and public, including IPOs.



ROBIN PANOVKA Partner, Wachtell, Lipton, Rosen & Katz

Robin Panovka has been a partner at Wachtell, Lipton, Rosen & Katz since 1993, focusing on M&A, strategic transactions and corporate governance in the United States and in cross-border transactions.

Robin is a founding director of the International Institute for the Study of Cross-Border M&A (XBMA), a joint venture among Peking University, Cambridge and NYU. He advises regularly on cross-border M&A matters, counseling both foreign acquirers of U.S. businesses and U.S. companies making acquisitions abroad.

Robin has been named one of the *Lawdragon* 500 Leading Lawyers in the U.S., and is consistently ranked as one of the leading M&A and REIT lawyers by *Chambers, Legal 500, Who's Who Legal* and similar publications. He has been featured in a number of publications for his leadership in these fields, including *Lawdragon Magazine* and as an American Lawyer "Dealmaker", and in 2015 received New York University's Urban Leadership Award.

He co-chairs the firm's top-ranked Real Estate and REIT M&A groups, which are consistently at the forefront of major transactions in the public REIT, real estate, hospitality and gaming industries, including many of the largest and most complex mergers, buyouts, takeovers and spinoffs over the last decade. He also advises on city-building and major development projects, including the redevelopment of the World Trade Center in Manhattan.

He is the co-author of "REITs: Mergers and Acquisitions," a leading treatise published by *Law Journal Press*, and co-editor of the global "Real Estate M&A and Private Equity Review." He is co-chair of the NYU REIT Center and has served as an adjunct professor at Columbia Business and Law Schools and in NYU's Masters in Real Estate Program. He lectures frequently, including chairing annual conferences for the NYU REIT Center, Practising Law Institute and XBMA. He is also active on a number of educational and non-profit boards, including the boards of Duke Law School and NYU's Real Estate Institute; is a fellow of the American Bar Foundation and the American College of Real Estate Lawyers; and serves on the Cornell University Council.

Robin was heavily involved in the redevelopment of the World Trade Center for more than a decade following its destruction on September 11, 2001, including negotiating the master plan and "footprint swap" which paved the way to rebuilding, as chronicled in the *Cornell Real Estate Review, American Lawyer Magazine* and other publications.

He holds degrees from Cornell University and Duke Law School. He grew up in South Africa and Israel and currently lives in Manhattan.



NEIL PATHAKPartner, Gilbert & Tobin

Neil heads the Gilbert + Tobin Mergers and Acquisitions (M&A) team in Melbourne, is co-head of the M&A/Corporate group of the firm and is a member of Gilbert + Tobin's board of partners.

Neil is also a member of the Australian Government's Takeovers Panel (the peer review body that regulates public company control transactions and is the primary forum for resolving takeover disputes).

Neil specialises in listed company takeovers, schemes of arrangement, cross-border M&A, mining/resources, capital markets and corporate governance matters having over 25 years of experience in these fields.

Best Lawyers named him Melbourne's M&A or Corporate Lawyer of the Year in 5 of the last 7 years.

He is recognised as a leading Australian M&A lawyer in all key international publications including *Best Lawyers*, *Chambers*, *PLC Which Lawyer?*, *Asialaw*, *Legal 500* and *International Who's Who of M&A Lawyers*.

Neil has spent time working at pre-eminent London and New York law firms.

Neil has previously authored the leading text on Australian takeovers, Takeovers Law and Strategy and is the principal author of the State of the M&A Nation and G+T's annual Takeovers and Schemes Review.

Neil has bachelors degrees in Law (with First Class Honours) and Commerce (Finance major) from the University of Melbourne. He also has a Post Graduate Diploma in Applied Finance and Investment.

He is a Senior Fellow at the University of Melbourne Law School where he lectures in takeovers and securities law. Neil is also a member of the Corporations Committee of the Law Council of Australia.



JOSÉ ANTONIO PAYET PUCCIO Partner, Payet, Rey, Cauvi, Pérez Abogados

Mr. Payet is a founding Partner of Payet, Rey, Cauvi, Pérez, one of Peru's leading corporate law firms. He has extensive experience in the areas of mergers and acquisitions, corporate governance and capital markets. He has participated in several of the most important corporate finance transactions as well as significant corporate litigation matters in Peru.

Mr. Payet received his law degree from the Pontificia Universidad Católica del Perú in 1989 and an LLM degree from Harvard Law School in 1991, where he attended as a Fulbright Scholar.

He has written extensively on matters of civil law, mergers and acquisitions and corporate law.



TIM PAYNESenior Partner, Brunswick Group LLP

Tim has been with Brunswick for more than 23 years - based in London, then New York, before moving to Hong Kong in 2004 where he leads the firm's business in Asia. Tim's advisory work focuses on reputation management and has a critical issues focus, including crisis response, transaction communications and governance.

Before joining Brunswick, Tim was a political campaign director in the UK.

Tim has worked on many of Asia's most significant transactions and corporate situations. Projects include Alibaba's IPO, CITIC Limited's injection into CITIC Pacific, the Hong Kong Stock Exchange's acquisition of the London Metals Exchange; human rights supply chain issues and governance crisis response for a leading South East Asian business; CP Group's acquisition of HSBC's stake in Ping An Insurance; GOME's proxy fight; ICBC's privatization of ICBC (Asia); CNOOC's attempted acquisition of Unocal; Fonterra's corporate communications during the melamine in milk crisis in China. Clients include CP Group, Sinopec, China State Grid, CITIC, TPG, Yum China, Jardines and Pacific Century Group.

Tim is a director of The Women's Foundation in Hong Kong and Chairs the steering committee of the 30% Club, committed to improving gender balance on public company boards of directors. He is also a member of the International Advisory Board of Renmin University Business School.



RUNE OLAV PEDERSENPresident & Chief Executive Officer,
Petroleum Geo-Services

Rune joined PGS in October 2010 and became President and CEO in 2017. His previous responsibilities at PGS combined the role of General Counsel and head of our legal team, with leading the communication, strategic customer relations, marketing, and corporate development functions. Prior to joining PGS, Rune served for four years as a partner in the law firm Arntzen de Besche, specializing in oil and gas, and before that, he worked as an attorney and associate in the same firm. He started his career as a junior research fellow at the University of Oslo and has served as a deputy judge in a District Court of Norway. Rune has a law degree from the University of Oslo, a post-graduate diploma in European competition law from Kings College London, and an MBA from London Business School.



PEK SIOK LAN
Senior Managing Director, General Counsel,
Legal & Regulatory, Temasek Holdings
Limited

Ms Pek Siok Lan is currently General Counsel, Senior Managing Director at Temasek International, with responsibility for legal, regulatory and compliance matters.

As part of its senior management team, she is a member of Temasek's Investment Committee and Management Committee, which has oversight of investment activity as well as management and policy matters.

Prior to joining Temasek, Ms Pek was Executive Vice President, General Counsel and Corporate Secretary at ST Telemedia responsible for legal, regulatory and corporate secretarial affairs.

She has over 25 years of experience in the legal industry: having led complex M&A transactions, managed high performance legal teams, engaged extensively with boards and managements of international companies and engaged widely with regulators and in regulatory advocacy.

Mr Pek holds a LLB (honours) from the National University of Singapore.



JUAN MARTÍN PERROTTOPartner, Uría Menéndez

Juan Martín is a partner based in the Madrid office of Uría Menéndez. He heads the firm's Asian practice and is also part of the Latin American practice group. He has spent his career in almost equal parts between Argentina, Spain and China. His practice focuses on M&A and infrastructure projects.

Professional highlights of his infrastructure practice include advising on the statutory and contractual framework for PFI/PPP projects in Argentina and Mexico; the financing of correctional and court facilities, energy and water projects, road, rail and port projects (in China, Argentina and Spain); and his contribution as a member of the group of experts which advises the United Nations on good governance in PFI/PPP projects. In the context of M&A, Juan Martín advises on joint ventures, tender offers, transnational mergers, private equity transactions and acquisitions, with a particular focus on cross-border investments involving China, Europe and Latin America. Juan Martín is listed by a number of international directories as a leading lawyer in both M&A and finance (Chambers, IFLR1000, Legal 500, Euromoney's Expert Guide to Leading Legal Practitioners, Who's Who Legal, etc).

Juan Martín also serves as an arbitrator at CIETAC (China International Economic and Trade Arbitration Commission), the main permanent arbitration institution in China, SIAC (Shenzen International Arbitration Center), KLRCA (Kuala Lumpur Regional Centre for Arbitration) and CAM (Madrid Arbitration Court). He has lectured at major universities in Latin America (Universidad Católica Argentina, Buenos Aires), Europe (Instituto de Empresa, Madrid) and China (China EU School of Law, Beijing). He is a regular speaker at seminars and conferences related to his areas of expertise and has authored or co-authored over 20 contributions to a number of law reviews and a book on public infrastructures (2010).



GILBERTO POZZICo-Head of Global Mergers and Acquisitions,
Goldman Sachs

Gilberto is co-head of Global Mergers & Acquisitions in the Investment Banking Division. Previously, he was head of EMEA Mergers & Acquisitions. Before that, Gilberto was co-head of the Global Consumer Retail Group. Over the years, he has developed a number of client relationships in France, Italy and the United Kingdom and has been instrumental in the execution of many of the firm's mergers and acquisitions assignments. Gilberto joined Goldman Sachs in 1995 as an associate in London. He was named managing director in 2003 and partner in 2008.

Prior to joining the firm, Gilberto worked on the Currency and Derivatives desk at Credit Commercial de France in Paris.

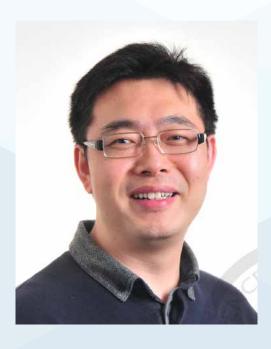
Gilberto earned an undergraduate degree from Università Bocconi and a graduate degree from the Wharton School of the University of Pennsylvania.



EMANUEL Z. PRESSMANPartner, Osler, Hoskin & Harcourt

Emmanuel (Manny) Pressman is Chair of the Corporate Department and former Head of the M&A Group. He represents public and private companies, private equity sponsors, special committees, boards, and financial advisers involved in take-over bids, proxy contests, joint ventures, negotiated and contested mergers and acquisitions, and a range of corporate transactions and restructurings. His clients have included Constellation Brands, Magna International, Blackstone, TPG Capital, KingSett Capital, Vector Capital, Fairfax Financial, Walter Energy, The ADT Corporation, and Shoppers Drug Mart.

Manny is repeatedly recognized as a leading M&A practitioner, including by Who's Who Legal (M&A, Corporate Governance); Chambers Global: The World's Leading Lawyers for Business (Corporate/M&A); The Lexpert/AmLaw Guide to the Leading 500 Lawyers in Canada (Corporate/M&A); The Legal 500 (Corporate/M&A); The Best Lawyers in Canada (M&A); and The Canadian Legal Lexpert Directory (M&A, Corporate Finance, Corporate Mid-Market). He is a frequent speaker at conferences relating to mergers and acquisitions, and has guest lectured at the McGill University Faculty of Law, the University of Toronto Faculty of Law, and the IBA Mergers & Acquisitions Conference in New York; and is the co-author of the Canada chapter of the International Mergers & Acquisitions Review for the past 10 years. Among his community involvement, Manny currently serves on the Board of the Holland Bloorview Kids Rehabilitation Hospital Foundation.



RICHARD PUDeputy General Counsel, Tencent

Richard Pu, Vice President and Deputy General Counsel of Tencent. He is responsible for legal risk management in the area of group corporate governance, compliance and regulatory, merger and acquisition, capital market, financing, investment portfolios, technology transactions, data privacy, and international operations. Richard studied Juris Doctor at the Melbourne University Law School. He practiced corporate and M&A, capital market and commercial law at Slaughter and May and Mallesons Stephen Jaques before joining Tencent in 2010. He is a current member of the Listing Committee of the Hong Kong Stock Exchange.



ASHWATH RAUSenior Partner, AZB & Partners

Ashwath, who has over 18 years of experience, is recognised globally by Chambers & Partners, Asia Pacific Legal 500, IFLR1000 and Who's Who Legal as a leading Corporate/M&A and Private Equity/Funds practitioner in India. Chambers has rated him in Band 1 for both Corporate/M&A and Private Equity.

The Economic Times in 2016 recognised Ashwath as one of India's top 40 business leaders and hailed him as a "M&A lawyer par excellence". He also made it to the Asian Legal Business (Thomson Reuters) 2016 list of 40 under 40 top lawyers in Asia and India Business Law Journal's "A List" of India's Top 100 Lawyers.

Recent deals include: (a) the merger of 6 banks with India's largest bank, State Bank of India, to create a global top 50 bank with an asset base of over USD 450 billion; (b) Indian aspects of the 41 billion Euro global merger of Holcim & Lafarge; (c) multi billion dollar platforms for investing in India's stressed assets including Edelweiss-CDPQ, Bain-Piramal and Aditya Birla – Varde; (d) Kotak Mahindra Bank's USD 2.4 billion acquisition of ING Vyasa Bank; and (e) LafargeHolcim's USD 1.4 billion sale of Lafarge India to Nirma Ltd.



JOHN L. ROBINSONPartner, Wachtell, Lipton, Rosen & Katz

John L. Robinson is a partner at Wachtell, Lipton, Rosen & Katz. He focuses on mergers and acquisitions, corporate governance and general corporate and securities matters. John's practice has included a wide range of matters, including cross-border and domestic acquisitions and divestitures, joint ventures, carveouts and private equity transactions. He also advises companies on takeover defense and in responding to shareholder activism and proxy contests.

John received his A.B. in economics *summa cum laude* from Dartmouth College, where he was a Rufus Choate Scholar. He received his J.D. with distinction from Stanford Law School, where he was a senior editor of the *Stanford Law Review* and a member of the *Stanford Journal of Law, Business and Finance*.

Prior to law school, John worked as an associate consultant at the business strategy consulting firm L.E.K. Consulting LLP, in its Boston and Paris offices.

MANUEL GALICIA ROMERO

Founding Partner, Galicia Abogados

Manuel Galicia Romero is founding partner of the Mexican firm Galicia Abogados, S.C. He is an attorney specialized in national and international business transactions and his practice areas include corporate finance, mergers and acquisitions, capital markets and private equity.

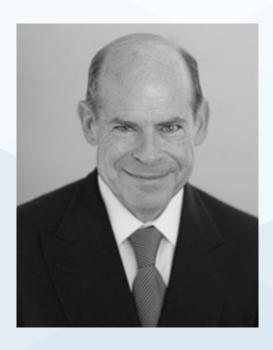
Mr. Galicia has broad experience in transactions with respect to credit facilities, private and public offerings, co-investments, privatizations, as well as advising corporations with respect to joint ventures in Mexico, mergers and acquisitions, and corporate restructurings. He has advised local, state and federal governments, as well as other governmental entities in diverse commercial transactions.

Mr. Galicia participated as legal advisor to the Coordinating Office of Foreign Trade Organizations in the negotiation of NAFTA and the Free Trade Agreement with the European Union (FTA EU-MX) and has served as advisor for national and international organizations.

Mr. Galicia serves as member of the Board of Directors of different corporations. He has been recognized in national and international publications as one of the most important transactional lawyers in Mexico.

Education

- Universidad Iberoamericana (Federal District, Mexico): Law Degree
- Southern Methodist University School of Law (Dallas, Texas, United States of America): Master in Comparative and International Law



JEFFREY ROSENManaging Director, Lazard

Mr. Rosen has been engaged in international investment banking since 1972. He has advised leading corporations in the United States, Europe, and Asia on mergers and acquisitions and related corporate finance issues. Prior to joining Lazard in 2002, Mr. Rosen was a Managing Director of Wasserstein Perella (of which he was a founder in 1988) and Chairman of Wasserstein Perella International. Prior to Wasserstein Perella, he was a Managing Director of The First Boston Corporation, which followed a period in London as a Managing Director of Credit Suisse First Boston Limited. He began his career with White, Weld & Co. Incorporated. Mr. Rosen is a member of the Council on Foreign Relations and the President of the Board of Trustees of the International Center of Photography. He also is a trustee of The American Academy in Berlin. He is a non-executive Director of WPP plc. Mr. Rosen is a graduate of Yale College (B.A. 1969) and Harvard Business School with distinction (M.B.A. 1972). He is married with two children and lives in New York City.



BENJAMIN M. ROTHPartner, Wachtell, Lipton, Rosen & Katz

Benjamin M. Roth is a partner in the Corporate Department at Wachtell, Lipton, Rosen & Katz. His practice focuses on domestic and cross-border mergers and acquisitions, leveraged buyouts and other private equity transactions, capital markets transactions, and general corporate and securities matters, including proxy fights, takeover defense and corporate governance. He has advised a broad range of public and private companies and financial sponsors in the United States and abroad in a variety of industries, including health care, pharmaceuticals, technology, financial services, retail, energy, and industrials. Mr. Roth was selected as one of the winners of the 40 Under 40 Awards for legal advisors by The M&A Advisor. He also has been featured three times as Dealmaker of the Week by *AmLaw Daily* and was listed as a Super Lawyer in the area of mergers and acquisitions by *Super Lawyers* magazine in 2014, 2015 and 2017 and as a "Rising Star" in 2011 and 2012. He was selected as an expert in Mergers and Acquisitions in the 2016 edition of *ExpertGuides*.

Mr. Roth received a B.S. in Foreign Service *magna cum laude* from Georgetown University's School of Foreign Service and is a member of Phi Beta Kappa. He received his J.D. with honors from Stanford Law School. He served as co-editor-in-chief of the *Stanford Journal of Law, Business and Finance*.

Mr. Roth lives in New Jersey with his wife, son and two daughters.



FRANZISKA RUF Partner, Davies Ward Phillips & Vineberg LLP

Franziska brings her business-minded advice to her client's critical domestic and cross-border deals.

For more than 30 years, global clients have trusted Franziska's advice on their Canadian and international public and private acquisitions, divestitures, securities issuances, investments and joint ventures. She frequently advises international clients on their investments in Canada. Public and private sector clients of all sizes, across diverse industries, turn to Franziska for her responsive manner and dedication.

Known for her expertise in corporate governance, Franziska regularly advises boards of directors, special committees, senior management and shareholders on a wide range of transactions, public disclosure issues and corporate governance matters.

Franziska is a member of the firm's Management Committee and of the Montréal Lawyer Evaluation Committee. She is the former Chair of the International M&A Subcommittee of the American Bar Association and is a member of the Corporate and M&A Law committee of the International Bar Association.





ERIC SANDRINGroup Legal Director, Kering

Eric Sandrin, 49, joins Kering from the SCOR Group where he served as general legal counsel since March 2011. Prior to SCOR, he was legal director and general secretary of Atos Origin. He also spent a number of years with the General Electric Company (GE) where he held positions, including: general counsel of the EMEA Medical Systems division, general counsel of the Oil & Gas division in Florence, legal counsel Global Transactions and lobbying director. He began his career as a lawyer with Lyonnet & Bigot in Paris and Cleary Gottlieb Steen & Hamilton in New York. Sandrin is a graduate of Sciences Po Paris and earned a degree (DEA) in private law from the Université Paris XII.



ALBERTO SARAVALLEPartner, BonelliErede

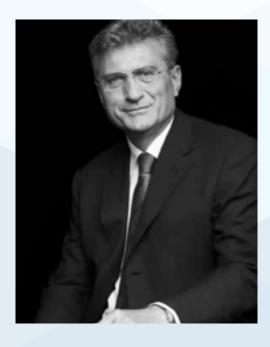
Expertise

- Corporate law
- M&A
- Capital markets
- International arbitration
- International art and cultural heritage law
- Private clients

Foreign languages: English, French, Spanish

Background

- Board member (managing partner 2007-2013)
- Country partner for Russia and Eastern Europe
- Country partner for the USA New York
- Team Leader of the Art and Cultural Property Focus Team
- Member of the International Arbitration Focus Team
- Member of the Africa Committee and of the Africa Team
- Member of the Capital Markets Focus Team
- Member of the Energy & Infrastructure Focus Team
- Member of the Private Clients Focus Team
- Founding Partner of Bonelli e Associati in 1992, which evolved into BonelliErede Advised the Minister of Economic Development on questions of competition and market liberalisation (2006-2007)
- Advised the Ministry of Industry on international and financial legal affairs (1988-1992)
- Worked for Shearman & Sterling in Paris (1990-1992)
- · Worked for Shearman & Sterling in New York as a foreign associate
- Worked for ENI as assistant to the General Counsel, with responsibility for financial affairs (1986).
- Author of books, reports, articles and op-eds for numerous Italian and foreign law journals and newspapers on:
 - o private international law
 - o EU law
 - o international financial law



HEINZ SCHÄRERSenior Partner, Homburger

Heinz Schärer is Senior Partner and a member of Homburger's Corporate, M&A practice team.

His practice focuses on mergers & acquisitions, joint ventures, venture capital and private equity transactions, corporate law and corporate finance including securities offerings and IPOs. He is an Authorized Issuers' Representative at the SIX Swiss Exchange.

Heinz Schärer is a member of the Board of Directors of the Zurich Chamber of Commerce and a member of the International Bar Association.

Career

2013 Senior Partner at Homburger2004 Managing Partner at Homburger

1988 Partner at Homburger

1986 Associate at Baker & McKenzie, New York

1982 Associate at Homburger

1982 Bar admission

1981 University of Fribourg School of Law (Dr. iur.)

1981 Southern Methodist University School of Law, Dallas, Texas (M.C.L.)

1978 Law clerk at the District Court of Uster

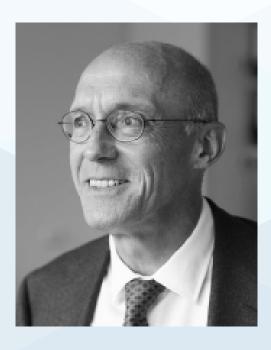
1977 University of Fribourg School of Law (lic. iur.)

Languages German, English, French

Bar registration At all Swiss courts

Teams
Corporate | M&A
Insurance
Real Estate
China





MAXIMILIAN SCHIESSL Partner, Hengeler Mueller

Max has been a corporate/M&A partner since 1991. His practice focuses on cross-border M&A, public takeovers and private equity.

Major public M&A transactions on which he advised include Daimler/Chrysler, Deutsche Telekom/Voicestream, Bayer/Schering, Linde/The BOC Group, e.on/Endesa, Bosch/Buderus, Vodafone/Kabel Deutschland, McKesson/Celesio, Deutsche Wohnen/GSW, PPR/Puma and Blackstone/Celanese.

In private M&A for strategies, Max advised Siemens on the sale of VDO, e.on on the sale of VEBA Electronics, Henkel on the sale of Cognis, Tchibo on the sale of Reemtsma, and ThyssenKrupp on the sale of TK Wohnimmobilien and Inoxum. His work for financial sponsors includes advising Advent (Takko), Blackstone (Gerresheimer Glas, Sulo), EQT (Kabel Baden-Württemberg, Springer Science, Symrise) and KKR (Airbus Defence Electronics, Tenovis, Versatel, Wincor, WMF).

In addition to his M&A practice, Max is the permanent advisor to the board of major German companies. In connection with his corporate practice, he advised on equity capital markets transactions such as the IPOs and listings of Deutsche Post, Deutsche Telekom, Celanese, Merck, Hannover Re, United Internet and Talanx. Max served as Chair of the Committee "Corporate and M&A" of the International Bar Association from 1996-2002 and as Chair of the Capital Markets Forum of the IBA from 2002-2004. He teaches corporate law at Düsseldorf Law School and is the author of books and law review articles on mergers & acquisitions and corporate law.

In 2011 and 2012, respectively, he was named as one of the ten leading lawyers worldwide in mergers & acquisitions and corporate governance by Who's Who Legal. In the Chambers Guide he is ranked as a "Star Individual" in "Corporate/M&A: High-end Capability".



MICHAEL SCHOUTEN Partner, De Brauw, Blackstone, Westbroek

Profession, Advocaat
Admitted to the Bar in 2004
Expertise, Public offers, mergers and acquisitions, corporate law
Languages, Dutch, English, French
Education, University of Amsterdam (PhD, *cum laude*), Université Paris 1 Panthéon-Sorbonne, Columbia Law
School, Cambridge University

Michael specialises in public and private M&A and has acted for a number of listed companies and private multinationals. On the public side, Michael has been involved in friendly as well as hostile takeover bids. He regularly advises clients on takeover regulation and the role and responsibilities of boards. On the private side, Michael has particular expertise in shareholder agreements and has been involved in various private equity deals and controlled auctions.

Michael regularly advises clients on governance issues and recent developments in corporate law as well as securities law and disclosure obligations.

Before joining De Brauw's M&A team, Michael gained expertise in De Brauw's corporate litigation practice group.

Michael's publishes regularly on shareholder activism and corporate law, and he lectures on corporate governance.

Michael's recent work includes advising:

- Unilever on its EUR 450m public offer for its preference shares
- ASML on the USD 3bn acquisition of Hermes Microvision through a public offer and on its investment in Carl Zeiss SMT
- ING on the review of its corporate governance and conversion of depository receipts into shares
- Royal Philips on the divestment of its LED components business and the IPO of its Lighting business
- Rabobank on the divestment of investment management business, and the sale by its communication infrastructure fund of CAIW to EQT
- Schiphol Airport on the JV to operate the airside retail business, and its consortium bid for Rio Airport
- VPE on its mandatory offer for Batenburg Beheer
- Avedon Capital Partners on the acquisitions of various portfolio companies



JODI J. SCHWARTZ
Partner, Wachtell, Lipton, Rosen & Katz

Jodi J. Schwartz focuses on the tax aspects of corporate transactions, including mergers and acquisitions, joint ventures, spin-offs and financial instruments. Ms. Schwartz has been the principal tax lawyer on numerous domestic and cross-border transactions in a wide range of industries. She was elected partner in 1990.

Ms. Schwartz received her B.S. in Economics magna cum laude from the University of Pennsylvania in 1981, her M.B.A. from the University of Pennsylvania (Wharton School) in 1984, her J.D. magna cum laude from the University of Pennsylvania Law School in 1984 and her LL.M. in taxation from the New York University Law School in 1987.

Ms. Schwartz is recognized as one of the world's leading lawyers in the field of taxation, including being selected by Chambers Global Guide to the World's Leading Lawyers, Chambers USA Guide to America's Leading Lawyers for Business, International Who's Who of Business Lawyers and as a tax expert by Euromoney Institutional Investor Expert Guides. In addition, she is a member of the Executive Committee and past chair of the Tax Section of the New York State Bar Association and also is a member of the American College of Tax Counsel.

Ms. Schwartz serves on the board of the American Jewish Joint Distribution Committee, the Jewish Board of Family and Children's Services, the Jewish Community Project of Lower Manhattan and serves on the Board of Overseers of the University of Pennsylvania Law School. Ms. Schwartz lives in Manhattan with her husband, son and daughter.



MARTIN SCHWEDLERSenior Advisor, Arcus Advisors

Martin is a Senior Advisor at Arcus Advisors. Prior to joining Arcus he was at Lazard as a Senior Advisor of the CEE and Turkey team. He is based in Vienna, Austria.

Previously, Martin held several leading positions at Raiffeisen Bank. Since 2011, he was appointed as the CEO of Raiffeisen Invest Russia, where he focused on developing and expanding Raiffeisen's ECM and M&A business in Russia. From 2002 to 2011, has served as a Board Member of Raiffeisen, responsible for Russia, Turkey, Poland, Romania and Hungary as well as for TMT, FIG, Financial Sponsors and General M&A.

Prior to these engagements he worked as a Director at GE Capital in London, responsible for Private Equity investments.

Martin holds a Master of Law from the University of Innsbruck.



CYRIL S. SHROFFManaging Partner, Cyril Amarchand
Mangaldas

Mr. Cyril Shroff is the Managing Partner of Cyril Amarchand Mangaldas since May 2015 and previously was the Managing Partner of Amarchand & Mangaldas & Suresh A. Shroff & Co since 1995.

With over 36 years of experience in a range of areas, including corporate laws, securities markets, banking, infrastructure and others, Mr. Shroff is regarded and has been consistently rated as India's top corporate, banking and project finance lawyer by several international surveys, including those conducted by IFLR, Euromoney, Chambers Global, Asia Legal 500, Asia Law and others.

He is consistently ranked as "star practitioner" in India by Chambers Global and often regarded as the "M&A King of India" and regularly recognized as a award winning professional across various practices.

Mr. Shroff was a member of SEBI constituted Uday Kotak Committee on Corporate Governance, SEBI Committee on Insider Trading and also recently the SEBI Committee for direct listing of Foreign Securities. He is also member of the first Apex Advisory Committee of IMC International ADR Centre and an advisory member of the Finance Planning Standard Board of India and Macquarie. He is a member of the advisory board of the Mumbai Court of International Arbitration (MCIA) He was recently appointed as a task force member of Society of Insolvency Practitioners of India.

He is a member of the Advisory Board of the Centre for Study of the Legal Profession established by the Harvard Law School, a member of the Advisory Board of the National Institute of Securities Markets (NISM) and on the Board of IIM, Trichy and the governing Board of Krea University



PALLAVI SHROFFManaging Partner, Shardul Amarchand Mangaldas

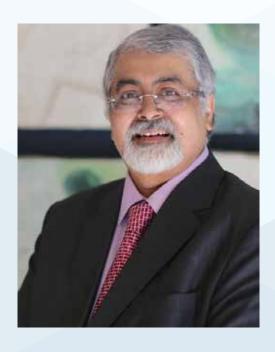
Ms. Pallavi S. Shroff is the Managing Partner of Shardul Amarchand Mangaldas with about 37 years of extensive experience. Her broad and varied representation of public and private corporations and other entities before various national courts, tribunals and legal institutions has earned her national and international acclaim. Ms. Shroff is the Head of the Litigation practice at the Firm, with an extensive knowledge in matters of dispute resolution and arbitration. She also mentors the Competition Law practice at the Firm.

Ms. Shroff has been recently appointed as a member of the Competition Law Review Committee, constituted by the Government of India to ensure that the legislation is in tune with the changing business environment. She is the Alternate Member (India) at the ICC International Court of Arbitration, Paris.

Ms. Shroff has been closely involved with some of the largest and most challenging litigation and arbitration matters in India with regard to energy, infrastructure, natural resources, mergers & acquisitions, legislative and policy related matters. Ms. Shroff is presently a director on the boards of prestigious Indian companies, including Apollo Tyres, Trident Group, One97 Communications Ltd (Paytm), Maruti Suzuki India Ltd and Juniper Hotels Ltd.

For her legal acumen and thought leadership, Ms. Shroff has frequently featured in several international publications and legal directories including *Chambers and Partners*, *Asialaw Profiles* and *Legal 500* among others. Ms. Shroff has been recognised as one of the Most Powerful Women in Indian Business by Business Today, six years in succession (2013–2018). Recently *Fortune India* recognised Ms. Shroff as one of 'The Most Powerful Women in Business, 2018'.

She has recently been conferred the 'Lifetime Achievement Award' at the Legal Era's Indian Legal Awards 2017–2018. She has also been awarded the 'India Managing Partner of the Year' by Asian Legal Business Asia Law Awards 2017 and 'Disputes Star of the Year', India by Asialaw Asia-Pacific Dispute Resolution Awards, 2017.



SHARDUL S. SHROFFExecutive Chairman, Shardul Amarchand Mangaldas

Mr. Shardul S. Shroff is the Executive Chairman at the Firm. He has over 38 years of experience in General Corporate, Mergers & Acquisitions, Insolvency and Bankruptcy, Securities Law, Disinvestment & Capital Markets. Mr. Shroff heads the Insolvency & Bankruptcy practice at the Firm. He is a leading authority on matters related to Corporate Governance, Mergers & Acquisitions, Government Regulation and Bankruptcy & Insolvency Law.

Widely regarded as a pioneer in the field of Corporate Law, Mr. Shroff has participated in the training and drafting of several important economic legislations and company law reforms in India. Most recently, he has been a member of the Insolvency Law Committee, constituted by the Government to review the implementation of the Insolvency and Bankruptcy Code under the Chairmanship of Mr. Injeti Srinivas. Mr. Shroff is also a member of the Injeti Srinivas Committee constituted for decriminalization of offences under the Companies Act and the Injeti Srinivas Committee for cross-border insolvency. Under Mr. Shroff's leadership, the Firm has been recognised as 'Best in Insolvency' at the Asialaw's Asia Pacific Dispute Resolution Awards 2018.

Mr. Shroff has been on a number of other high-powered committees appointed by the Government of India including the JJ Irani Committee for amending the Companies Act, the Expert Committee on maintenance of Cost Records and Cost Audit in 2014, the Eradi Committee involved in the insolvency provisions of the Companies Act, 1956, the second Naresh Chandra Committee appointed to look into aspects of SMEs and simplification of Company Law and the Valuation Committee under Mr. Shroff's Chairmanship.

As a preeminent expert of his field, Mr. Shroff has been appointed as an independent director on significant boards of Indian companies. He is a member of the US-India Business Council, Vice Chair of the Corporate Counsel Committee of the IPBA Council, the Union Internationale Des Advocats, and the Indo-German Chamber of Commerce. Mr. Shroff has recently been re-elected as the Chairman of the CII National Committee on Legal Services and Arbitration. He is also a Member of the CII National Council on Services and the CII Task Force on the Ease of Doing Business, 2017-2018. With regard to FICCI, he is a member of the recently constituted FICCI Capital Markets Committee, 2017. Mr. Shroff has also been appointed as the Senior Vice President on the Society of Indian Law Firms (SILF).

Mr. Shroff has been recently recognised as one of 'The Game Changers of India, 2018' by The Economic Times for championing high impact legal services. He is also a recipient of the National Law Day Award from the President of India, which commends Mr. Shroff as a leading corporate lawyer, 'for his unique contribution to the field of corporate law and leadership in its practice' and for being 'instrumental in advancement of India's corporate law practice at international standards'.



VANDANA C. SHROFFPartner, Cyril Amarchand Mangaldas

Vandana Shroff is a Partner at Cyril Amarchand Mangaldas. She has over 28 years of wide-ranging experience in general corporate matters and specific expertise in private equity and funds related areas.

She has extensive experience in corporate law and has been advising both domestic and international clients on all aspects of its activities, including mergers, acquisitions, restructuring, foreign investment and commercial agreements.

She has advised for several foreign and domestic private equity funds and venture capitalists, both in public and private investments and has handled all aspects, including due diligence, regulatory fillings, open offers and other compliance issues. Her clientele includes blue-chip private equity funds across a range of geographies.

She is a member of the Senior Leadership team of the firm.



SVEIN GERHARD SIMONNÆS Partner, BA-HR

Svein Simonnaes has worked with BAHR as an attorney at law since he completed his university degrees in 1995, from 2000 as a partner. He has a degree in economics MSc (siviløkonom) from the Norwegian School of Economics and Business Administration (Norges Handelshøyskole), Bergen, Norway (1989) and in law (cand. jur.) from the University of Bergen, Bergen, Norway (1995).

His work centres around private and public M&A transactions and joint ventures, many of which have multinational aspects, public market exits on the Oslo stock exchange, and corporate governance for corporations listed there.



ANTON SITNIKOVPartner, Bryan Cave Leighton Paisner (Russia) LLP

Anton heads the Corporate / M&A Practice in the Firm's Moscow office from its inception. He has supervised M&A, PE and JV deals in various sectors, with particular emphasis on energy / natural resources, real estate and infrastructure, retail and consumer goods, banking and finance, TMT, and industrial manufacturing.

For several years running, Anton Sitnikov has been recommended by *The European Legal 500*, *Chambers & Partners*, *Who's Who Legal:* CIS in the Corporate / M&A, Energy & Natural Resources and Restructuring. Chambers Europe 2018 writes that "Anton Sitnikov is recognised by clients for his in-depth understanding of the Russian market". Clients note that he is "extremely client-oriented and pragmatic and always tries to achieve exactly what clients want, regardless of the budget, deadline or scope". *IFLR1000* notes that Anton is "Very good in deal structuring, negotiations and strategy." Anton was also selected by peers for inclusion in The Best Lawyers in Russia 2009–2018 Editions in the fields of Corporate / M&A Law, Competition / Antitrust Law, Insolvency & Reorganisation Law. Anton was listed among Leading Lawyers in Financial & Corporate and Energy & Infrastructure by *IFLR1000* 2014–2018.

The Corporate / M&A Practice headed by Anton Sitnikov tops M&A league tables by Deal Count in Russia (Q1-Q3 2018) (Mergermarket and Mergers.ru). Recent awards include: Business Law Firm of the Year - M&A / 2017 Corporate LiveWire M&A Awards; Russia Law Firm of the Year / 2016 M&A Atlas Awards; Top-3 International Law Firm in Russia for M&A deals / Russia M&A Awards 2016; The Best International Law Firm in the Russian PE Industry 2014 award for the firm within the VI Russian PE Congress.



JIRÍ SIXTAPartner, Glatzová & Co.

Expertise:
Mergers & Acquisitions
General Commercial Services
Pharmaceuticals
Labour Law

Education:

Faculty of Law at Charles University in Prague (Prague, graduated 1996)

Secondments:

Zaid Ibrahim & Co. (Kuala Lumpur, 2001)

Experience: 1996-2006 Weinhold Legal, Prague 2006 - to date Glatzová & Co, a leading Czech law firm (Partner since 2008)

Memberships: Czech Bar Association Slovak Bar Association International Bar Association

Languages: Czech Slovak English Russian



KLAUS SØGAARDPartner, Gorrissen Federspiel

In recent years, Klaus Søgaard has concentrated his legal work on listed companies, specialising in the work as a chairman of meetings and as an adviser on securities law issues. Klaus presides at the general meetings in a number of the biggest Danish companies, including Novo Nordisk, Vestas, Danske Bank, FLS, DSV, Tryg and Royal Unibrew. Over the years, he has handled general meetings with substantial conflicts. He also advises the listed companies about the disclosure requirements applicable to them.

Klaus has been deeply involved in prospectus work for 25 years and over the years he has participated in IPOs and capital increases in innumerable Danish companies. Back in the 1990s, he played an important role in connection with the planning of the Danish verification process relating to prospectus drafting. He has also worked with many M&A transactions and takeover bids in connection with listed companies.

Klaus has extensive experience as a speaker on company and securities law issues and he has published articles on these subjects. He is chairman of the board of the Danish Association for Company Law and a member of the company law committee of the Association of Danish Law Firms.



EZEKIEL SOLOMONConsultant, Allens

Ezekiel (Zeke) Solomon is a senior partner of Allens Arthur Robinson, Australia's oldest law firm and one of the leading law firms in the Asia Pacific region. He has extensive experience in corporate and commercial law, including international business transactions, mergers and acquisitions, and the development and financing of major infrastructure, energy and resources projects.

Zeke was resident partner in charge of Allens' office in New York from 1986 - 1993. He has had a long and close connection with the United States, and has advised many leading US corporations in relation to Australia and Asia, including advising on numerous cross-boarder mergers and acquisitions. He has also worked extensively in Asia, including work as an adviser to the Indonesian Government on foreign investment legal and policy issues and major project negotiations.

He is a member of the Board of Directors of the Australia-Indonesia Institute (an Australian Government body), the United States Studies Centre at the University of Sydney and of the American Australian Association Ltd. He is a former President of the Harvard Club of Australia. Zeke is Senior Adviser (formerly vice Chairman) of the Antitrust Committee of the International Law Section of the American Bar Association.

Zeke is a member of the President's Circle of the Asia Society AustralAsia Centre (Affiliated with the Asia Society of New York). He was a member of senior Australian business delegations to India led by the Prime Minister of Australia in March 2006, and by the Premier of NSW in 2007, and also accompanied the Premier of NSW in business missions to China in 2007 and 2008.

Zeke graduated with the degree of Bachelor of Laws (Honours) from Sydney University and Master of Laws from Harvard Law School, where he was a Fulbright scholar. He is an Adjunct Professor in the Faculty of Law, University of Sydney and in the Faculty of Law, University of Technology Sydney. Zeke was honoured with a Member of the Order of Australia (AM) on the Australia Day Honours List in 2010, for his contribution to the Law, the development of international trade and relations, and the arts.



EMANUEL P. STREHLEPartner, Hengeler Mueller

Emanuel advises companies and investors on public and private mergers & acquisitions, including post-M&A corporate and capital market areas, with a focus on private equity/venture capital and cross-border transactions. In addition, his practice covers family business matters and succession planning.

He has recently advised: Linde on the merger with Praxair and on the related divestiture sales; CVC on the acquisition of a majority stake in ista Deutschland GmbH from Charterhouse funds and the sale of ista Group to CKP/CKI as well as on the acquisition of Etraveli AB; Tencent on investments in Lilium GmbH and N26 GmbH; Cinven on the acquisition and sale of SLV Group; KKR on the sale of WMF as well as on growth capital investments in GetYourGuide and arago; Deutsche Telekom on the sale of a majority participation in Scout24 Group; Brambles on the acquisition of Trans-Pac Group and IFCO.

Emanuel has co-authored several books on corporate law and M&A topics.



DAVID E. TADMORCo-Chairman and Managing Partner, Tadmor & Co. Yuval Levy & Co.

Dr. David E. Tadmor is the co-chairman and co-managing partner of Tadmor & Co. Yuval Levy & Co. along with Opher Levy.

Dr. David E. Tadmor's practice includes the representation of many leading multinational clients in a large variety of industries, as well as many of Israel's largest industrial companies, holding companies, and financial institutions.

David is recognized as a leading expert in the area of competition law and regulation. He served as the Director General of the Israel Antitrust Authority (IAA) between 1997 and 2001. During his time in office, the IAA tripled in size, legislative amendments were introduced, and much of the foundation for Israel's competition law and enforcement policies was laid. As Director General, David introduced the IAA to the competition committee of the OECD, and was also the driving force behind the cooperation agreement between the United States and Israel in the area of competition.

As a leading lawyer in the area of government regulations, David has represented major clients before governmental bodies and legislative committees in many of Israel's major regulatory and legislative reforms. David also has more than 20 years of experience in the area of mergers and acquisitions. He was a senior partner at Caspi & Co., a leading mergers and acquisition firm in Tel Aviv, and a corporate attorney with the New York law firm of Wachtell, Lipton, Rosen & Katz from 1988 to 1993.

David was an adjunct professor at the Hebrew University of Jerusalem (The Law and Practice of Privatizations), the Interdisciplinary Center (Antitrust Law), and Tel Aviv University School of Law (Telecommunications Law, Antitrust Law, and Corporate Law). He now co-teaches a course in competition and intellectual property law at the Tel Aviv University School of Law.

David is also an accomplished photographer (www.tadmor-photo.com).



DIRK P. TIREZGeneral Counsel, bpost SA

Dirk P. Tirez, a Belgian national, is a member of the Group Executive Committee of bpost, and the Chief Legal Officer and Corporate Secretary at bpost. He is in charge of Strategy, M&A, Legal, Regulatory and Corporate Affairs.

Dirk is the past Chairman of the Legal Committee of the Belgian Employers Federation, led in 2010 as President of the Association of Corporate Counsel in Europe, and served on the Board of Directors of Women on Board as well as Posteurop, the European organization of postal operators. He is multilingual and the author of numerous publications in the area of European securities laws and regulations. He was Maître de conferences at the Business School, FUNDP, Namur from 1996-2011.

From 1996 to 2003, Dirk was a Member of the Executive Committee, General Counsel and Company Secretary of NASDAQ Europe, a subsidiary of The Nasdaq Stock Market, Inc. He was a founding Executive of EASDAQ. Dirk was also a member of the SRO committee of the International Organisation of Securities Commissions (IOSCO) and was vice-chairman of the corporate governance committee of the European Association of Securities Dealers. He served on behalf of Nasdaq on the supervisory board of Nasdaq Deutschland.

Prior to this, from 1993 to 1996, he was counsel to the Office of Mr. Philippe Maystadt, the Belgian Deputy Prime Minister, Minister of Finance and Foreign Trade, and was in charge of banking and finance legislation, the implementation of European securities directives and the Belgian privatisation programme.

From 1989 until 1993, he was associated with international leading law firms and worked both in New York and Brussels, as an attorney admitted to the New York and the Brussels Bars.

Dirk graduated in 1987 magna cum laude from the Katholieke Universiteit Leuven, in 1988 from the College of Europe in Bruges and obtained in 1989, as a BAEF fellow, a LL.M. from the University of Michigan, Ann Arbor. Dirk followed executive programs at the London Business School (general management program, 2008), Harvard Business School (Strategic negotiations in 2010 and Behavioral Economics in 2012) and INSEAD (Challenge of Leadership, 2016).



PETER TODDDean/Managing Director, HEC Paris

Peter Todd is a Professor at HEC Paris and currently serves as the Director General / Dean of the School. He is an expert in the organization, management and use of information technology to deliver business value.

Professor Todd has over 40 published works on information technology and innovation management which have received more than 15,000 citations. He has taught and led degree programs, executive education and applied research programs in management, innovation and information technology for over 25 years. He also has over 20 years of increasingly senior leadership experience as a Dean, Associate Dean, Program and Centre Director at prominent Canadian and US universities. From 2005 to 2014 he was Dean of the Desautels Faculty of Management at McGill University. At McGill he oversaw the management of 200 faculty and staff delivering degree programs and executive education to over 3000 students each year. He led a transformation doubling the faculty's annual budget to over \$40 million by developing a suite of self-funded masters programs, which were all firsts in Quebec, including the full-time MBA, Professional MBA and bilingual executive MBA, and launched McGill's first degree program in China. He also completed a \$75 million fundraising effort as part of Campaign McGill.

Immediately prior to joining McGill, Todd was the Chesapeake and Potomac Professor of Commerce at the University of Virginia's McIntire School of Commerce where he also served as Associate Dean for Graduate Programs. At Virginia he spearheaded a novel off-campus executive Master of Science degree in the Management of Information Technology. Before that he was Professor and Associate Dean at the University of Houston where he played a key role in securing a \$40 million naming gift to establish the Bauer College of Business. At the University of Houston Professor Todd also led the Information Systems Research Centre delivering applied research and executive education programs while doubling the Centre's membership to include 30 prominent Texas-based companies.

Professor Todd was also a Professor at Queen's University in Kingston, Ontario where he served as Director of the Research and Ph.D. programs in the Queen's School of Business.

Professor Todd holds an undergraduate degree in Commerce from McGill University and a PhD in Business Administration from the University of British Columbia.

He speaks English and French.



CHARLES-EDUARD VAN ROSSUM President, Ravel & Co.

Charles-Eduard van Rossum is President of Ravel & Co., an independent investment banking firm based in Paris, providing advice to large corporations and financial institutions, family-owned/controlled companies or investment holding groups and the leading global private equity sponsors and sovereign wealth funds.

Prior to founding Ravel & Co. in 2017, Charles-Eduard spent 20 years at Goldman Sachs, during which he developed significant transaction origination and execution experience within the firm's M&A/strategic advisory practice in London, New York and Paris. He became a Managing Director in 2008 and while a member of the senior leadership team of Goldman Sachs' Paris office, he co-managed the firm's Energy & Natural Resources group in EMEA as its Chief Operating Officer from 2011 onwards.

Charles-Eduard was born in Amsterdam, holds dual French and Dutch citizenship, graduated *magna cum laude* from the Solvay Business School in Brussels with a M.Sc. in business and finance in 1997. He actively supports the Philharmonie de Paris as a donor.



AZADEH VARZIPartner, Brunswick Group LLP

Azadeh specializes in capital markets transactions, debt restructurings and corporate reputation and across a wide range of sectors. She spent four years in the Gulf region launching and building Brunswick's Gulf practice. During her time in Dubai, she was the lead adviser and sole spokesperson to the Dubai Government throughout the downturn and subsequent \$25bn restructuring of Dubai World. Since then she has led teams on many restructurings and refinancings, working for both corporates and lenders groups on a wide range of situations globally. She also advised on the collapse of Banco Espirito Santo in Portugal and the subsequent sales process of the newly created bank, Novo Banco.

Azadeh has extensive experience of supporting companies through dual track processes and IPOs in different markets. She most recently advised Global Ports Holdings on their London listing, Mavi Jeans on their Istanbul Listing. She also advised McCarthy & Stone, Polypipe and NMC Health on their IPOs. Azadeh joined Brunswick in 2006, prior to which she was an investment banker. She structured debt for large companies in the healthcare sector and then refinanced project finance transactions in the natural resources sector.



VICENTE VENTOCo-Founder and Chief Executive Officer,
Deutsche Telekom Capital Partners

Vicente Vento is the Co-Founder and Chief Executive Officer of DTCP, an investment management group with \$1.6 billion assets under management and advisory, from Deutsche Telekom and other institutional investors, and a portfolio of over 60 companies. The group provides venture and growth capital, special situation investments, and advisory services to the technology, media and telecommunication sectors. It operates and invests in Europe, the US and Israel.

Mr. Vento is a member of Deutsche Telekom's top leadership team, a Board Director at Stroeer Media and Markets, and a Board Observer at Swiss Towers, Cloudreach and Keepler. In the past, he served as a Board Director at Scout24, Strato, InteractiveMedia and Nexmo.

Prior to founding DTCP, Mr. Vento had been the Head of M&A and a Senior Vice President at Deutsche Telekom after having held various advisory and asset management positions at Morgan Stanley, Blackstone and Royal Capital Management.

Mr. Vento earned an MSc and an MBA in Business Administration from ESADE Business School.



ARTEM VOLYNETSChief Executive Officer, Chaarat Gold

Mr. Artem O. Volynets is Director of Chaarat Gold Holdings Limited since March 28, 2018 and also serves as its Chief Executive Officer since June 25, 2018. Mr. Volynets served as the Chief Executive Officer of En+ Group Ltd. from December 2010 to June 2013. Mr Volynets was responsible for operational management and implementation of strategies aimed at turning En+ Group into a global leader in the mining, metallurgy, energy and strategy-related industries in Russia and abroad. Mr. Volynets served as the Director of Corporate Strategy at United Company RUSAL since March 2007. He served as Senior Vice President of Development and Chief Development Officer of OAO SUAL Holding. Mr. Volynets has more than 20 years' experience in mergers and acquisitions, capital markets, and senior corporate management roles. He led private and public transactions worth more than US\$30bn and managed leading businesses in the metals and mining industry. He founded ACG Amur Capital Group Ltd in 2014 and serves as its Chief Executive Officer and Director. He has been an independent director of PJSC Mining and Metallurgical Company Norilsk Nickel since June 28, 2018. Mr. Volynets served as the Chariman of the Board at International Aluminum Institute for 2009 to May 2010. He served as a Non-Executive Director at United Company RUSAL PLC from June 16, 2010 to June 27, 2013. He served as a Director of OAO Irkutskenergo. From 1997 to 2003, he held various executive positions at Monitor Group and MAST Global (London, UK). Prior to his relocation to London, he had worked in the USA since 1991 on projects for The World Bank and United States Agency for International Development (USAID). From 2003 to 2004, he served as Vice President Business development in OAO SUAL Holding. He serves as a Director of En+ Group Ltd. He served as a Non-Executive Director of Hong Kong Mercantile Exchange Limited. He studied Geology and Philosophy at the Moscow State University named after Lomonosov. He received a MBA from Georgetown University in 1997. While at Georgetown he also studied as exchange student at INSEAD Business School in France. He received a BA in economics from the American University in Washington, D. C. in 1994 and studied Geology and Philosophy at the Lomonosov Moscow State University from 1984 to 1986 and 1989 to 1991 respectively. Mr. Volynets completed two years of military service from 1986 to 1988.



ERNESTO VON FURSTENBERG CEO, La Scogliera S.p.A.

Ernesto was appointed CEO of La Scogliera earlier this year.

La Scogliera is the holding company that controls Banca IFIS, which is one of the largest Italian banks and operates in the business loan, distressed loan and tax credit sectors.

Before taking the helm at La Scogliera, Ernesto headed up legal and compliance and was a board member. He began his career in Banca IFIS' legal dept, where he carried out audit and credit analyses.

Ernesto has a master's in accounting, auditing and control from Bocconi University and law degree from the University of Padua.



ANDREA K. WAHLQUIST Partner, Wachtell, Lipton, Rosen & Katz

Andrea K. Wahlquist is a partner in the firm's Executive Compensation and Employee Benefits Practice, specializing in executive compensation and benefits matters, with an emphasis in representing target companies in strategic mergers and a background in representing some of the largest private equity sponsors in the acquisition, management and disposition of their portfolio companies.

Ms. Wahlquist regularly counsels private and public companies on the design, implementation and treatment of employee compensation and benefit programs — and routinely negotiates executive employment and separation arrangements — both in connection with corporate transactions and in the ordinary course of ongoing company representations. Ms. Wahlquist also has extensive experience with a broad range of executive compensation-related and benefits issues that arise in IPOs, spin-offs and in bankruptcy/restructuring transactions.

Ms. Wahlquist is included in *The Best Lawyers in America — Employee Benefits Law*, is recognized as a leading lawyer in both *The Legal 500* and *Chambers USA Guide to America's Leading Lawyers for Business*, and was named in *The American Lawyer's 2007* "Dealmakers of the Year" issue. Ms. Wahlquist has spoken as a panelist at a variety of industry conferences addressing executive compensation and governance issues.

Ms. Wahlquist served as a law clerk to Judge Stephen J. Swift of the United States Tax Court (1995–97), and after her clerkship began practicing as an executive compensation and employee benefits lawyer in New York City. Ms. Wahlquist received her B.A. from the University of Virginia (1992) and her J.D. from the Washington & Lee University School of Law (1995), where she was the Editor-in-Chief of the *Environmental Law Digest*, a publication of the Virginia State Bar Association.

Ms. Wahlquist sits on the Executive Committee of the Tax Section of the New York State Bar Association, and is a member of the American Bar Association and its Joint Committee on Employee Benefits. She also serves on the Board of Trustees of Washington & Lee University and of The Children's Aid Society in New York City.



YU WAKAEPartner, Chief Representative, Nagashima
Ohno & Tsunematsu

Mr. Yu Wakae is a partner of Nagashima Ohno & Tsunematsu and heads its Shanghai office as chief representative. Having worked for several years in Beijing at a major Chinese law firm, he focuses on Chinarelated transactions ranging from M&As, finance to general corporate matters. He is fluent in English and Mandarin Chinese.

WANG KEJIN

Vice President, China Oceanwide Holdings Group Co., Ltd.

Mr. Wang Kejin, Vice President of China Oceanwide Holdings Group, served as director general of China Banking Regulatory Commission.

Mr. Wang has over 30 years of experience in the field of supervision and management of the financial industry. He worked at the People's Bank of China, serving as Deputy Division Chief, Division Chief, Deputy Director General and Director General of the Financial Supervision Department, Banking Supervision Department, Legal and Policy Making Department.

Mr. Wang obtained an MBA from Robert H. Smith School of Business at the University of Maryland and obtained a Doctorate in Economics from Fudan University of China.





TOMASZ WARDYŃSKI Founding Partner, Wardyński & Partners

Tomasz Wardyński, CBE, is founding partner of Wardyński & Partners.

He handles arbitration proceedings involving foreign and domestic entities. He also practises civil, commercial and competition law and has experience in negotiating on large public projects. He was one of the first lawyers in Poland to develop a practice in EU and competition law.

Tomasz Wardyński is a graduate of the Faculty of Law and Administration at the University of Warsaw (1970), the College of Europe, Bruges (1973), and the Institute of European Studies at the University of Strasbourg (1975). He was a visiting scholar at the American Bar Foundation (1985).

He has been in private law practice since 1979. In 1991-1996 he was a member of the Advisory Council on Privatisation to the Prime Minister of Poland. He is honorary legal adviser to Her Britannic Majesty's Ambassador in Poland. In 2001 he was appointed Honorary Commander of the Order of the British Empire by Her Majesty Queen Elizabeth II.

From 2006 to 2009 he served as a member of the Arbitral Council of the Court of Arbitration at the Polish Chamber of Commerce.

He is a member of the Arbitral Committee of the Court of Arbitration at the Confederation of Lewiatan. He is a listed arbitrator there and at the International Arbitral Centre of the Austrian Federal Economic Chamber in Vienna. He is a member of the ICC Commission on Arbitration and ADR.

He is a member of the board of trustees of the Academy of European Law in Trier, Germany. He also sits on the Board of Directors of the Aspen Institute Central Europe.

Tomasz Wardyński is a member of the Warsaw Bar. For many years he has been active in the International Bar Association. He is the co-author of *Competition Law*, published by LexisNexis in cooperation with Wardyński & Partners (Warsaw 2012).

Publications:

- Co-author of *Competition Law*, published by LexisNexis in cooperation with Wardyński & Partners (Warsaw 2012).
- Co-author of the chapter "The variety of structures and approaches to business development in a law firm" in *Business development: A practical handbook for lawyers* published by International Bar Association in 2016.
- Law Firm Strategies for the 21 Century: Strategies for Success, Globe Business Publishing Ltd 2013 (on behalf of the IBA), author of the chapter: "The role of professional ethics in shaping law firm strategies".



PETER WILLIAMSON

Professor of International Management, Cambridge Judge Business School

Peter J. Williamson is Professor of International Management at the University of Cambridge, Judge Business School and Fellow and Director of Studies at Jesus College Cambridge. He earned his PhD in Business Economics from Harvard University in 1984 and has held professorships at London Business School, Harvard Business School and INSEAD (in Fontainebleau and Singapore). He joined Cambridge in 2007 where he created the innovative Advanced Leadership Programme which aims to help CEOs craft responses to major changes in the global business environment ranging from disruptive new technologies to climate change and declining trust in business.

Peter's research and teaching interests have focused on: the impacts of globalization of knowledge on multinational enterprises; the nature and implications of the rise of emerging market multinationals; strategies and competitive advantages of Chinese companies; cross-border M&A; and business ecosystem innovation.

Peter's nine books include: The Competitive Advantage of Emerging Market Multinationals (2013); Dragons at Your Door (2007); Winning in Asia (2004) and From Global to Metanational (2001). His more than 60 articles that have been included in these publications Academy of Management Journal, Strategic Management Journal, Journal of International Business Studies, Review of Economics and Statistics, Journal of Industrial Economics, Harvard Business Review and MIT-Sloan Management Review. He is the recipient of a Sloan-PwC Award honouring those articles that have contributed to the enhancement of management practice. Much of his work is derived from deep engagement with companies and has been referenced in The Economist, The Financial Times, The Wall Street Journal, and The New York Times.

Formerly with Merrill Lynch and The Boston Consulting Group, Peter has served for over 20 years as non-executive director or chairman of companies spanning renewable energy, textiles, hedge funds, whisky and software in Europe, USA, and China. He is currently Chairman of the digital enablement software company Bizagi Ltd.



IAN WILSON
Executive Vice President, Strategy &
Development, Amcor Limited

Since 2000, Ian has been Executive Vice President of Strategy and Development of Amcor Limited and is based in Cheltenham, United Kingdom. From 1986 to 2000 he was an investment banker and was Deputy Chairman and Managing Director of UBS in Australia and New Zealand, responsible for M&A for 7 years after having run private equity operations for 7 years. From 1980 to 1986 he was a solicitor and attorney with international law firm, Baker & McKenzie in New York, Chicago, San Francisco and Sydney offices, where he was elected a partner in 1986.

Amcor Limited is the largest listed consumer packaging company globally, based in Zurich and listed on the Australian Stock Exchange with a market capitalisation of approximately USD\$15 billion, with over \$9 billion in sales, 26,000 co-workers, in nearly 200 factories in 45 countries with global leadership position in flexible packaging for food, beverages, medical, pharmaceuticals and tobacco packaging.

Amcor has been an active consolidator in select packaging space completing nearly 50 plus acquisitions in last 8 years following on its USD \$2billion acquisition of Alcan Packaging from Rio Tinto in 2010.

Amcor Limited recently announced the USD 6.7billion acquisition of Bemis a NYSE listed flexible packaging company in an all stock transaction, with closing expected on Q1 2019.

lan holds a Batchelor of Laws with Honours from the University of Sydney, Master of Laws from the University of Chicago and attended the Advanced Management Programme at INSEAD Business School, Paris, France. Ian is an Australian Citizen and has a wife and 2 daughters.



ROBIN WITTERINGPartner, Egorov Puginsky Afanasiev and Partners

Robin Wittering is an English law partner at Egorov Puginsky Afanasiev & Partners, the largest full service law firm in Russia & the CIS. Robin has been in Russia since 2003, splitting his time between acting on cross-border mergers and acquisitions and joint ventures, corporate and shareholder disputes and special situations, and structuring and restructuring.

The projects that Robin has been involved in, have received several awards from The Lawyer magazine, which listed them as the best European deals of 2014 and 2015. Robin is recommended by a number of reputable legal guides - IFLR1000 lists Robin among the best lawyers working in Russia, whilst Chambers & Partners recommendsRobin for M&A and Corporate, Energy and Private Equity.



XU QINGHUA
Partner, Ernst & Young

Qinghua XU is a partner at EY based in Paris where she leads EY's Chinese Overseas Investment Network (COIN) cross Europe advising Chinese companies investing and expanding into this region.

Qinghua and her COIN team bring the East and the West together by effectively bridging the cultural, regulatory and communication gaps and working closely with C-suite business leaders from both Europe and China to help formulate and implement their international business development strategies, thanks to her in-depth knowledge of the two regions of the world and her 18 years of international professional service experience.

Qinghua is particularly active since recent years in advising Chinese companies to achieve their operational expansions/transformations in Europe via acquisitions.

Her success in serving Chinese investors in Europe, also lies in her capacities to have accesses to and work closely with local companies and European governments to "educate" them on China and objectively and tactfully present a balanced picture of Chinese companies' hard power as well as soft power, as the latter is often inadequately expressed and/or misperceived, thus posing as a hurdle to their development.

In this regard, Qinghua served as special advisor to the French Presidency on China affaires from 2009 to 2011, currently acts as an advisor to several European and African governments to assist them in formulating and promoting competitive policies to attract Chinese investments into those countries.

Qinghua is trilingual in Chinese, English and French and is a member of the New York Bar.



YANG KAIYU

Deputy General Manager, ICBC Europe S.A.
and ICBC Luxembourg Branch

Mr. Kaiyu YANG is the Deputy General Manager of ICBC Europe S.A. And ICBC Luxembourg Branch. Before that, he was the Deputy General Manager of ICBC Brazil, which is a full subsidiary of ICBC Group in Brazil. He has 7 years of offhsore experence working in Latin America and Europe mainly focus on M&A, Corporate Banking and FIs. He helped Chinese corporates to invest in Latin America via Europe as well as LATAM corporates invest in Grand China.

Before his offshore experience, he served for Investment Banking of ICBC Headquarters for 8 years, mainly focus on M&A and Structured Financing.



FRANNY YAO
Partner, Key Accounts & Government
Relations, Ernst & Young

Franny Yao is a Partner at Ernst & Young, where she is responsible for Key Accounts and Government Relations in China. Franny has been a driving force in bringing E&Y services to major Chinese companies. She plays a key role in serving top Chinese financial institutions including as lead Relationship Partner for Industrial and Commercial Bank of China, Bank of China (ICBC), China Life, PingAn Insurance, CNOOC and Global Client Service Partner for China Investment Corporation (CIC) and Bank of China. Franny works closely with Chinese regulators and stakeholders, i.e. China Banking Regulatory Commission, China Insurance Regulatory Commission, People's Bank of China, Central Huijin and Ministry of Finance. She has worked on several cross-border M&A transactions and strategic initiatives by major Chinese companies. She also helps multinational firms seeking growth in China. Franny's deep knowledge of the business environment in China enables her to help Western business executives to understand the Chinese market and formulate strategies to operate effectively in China. After more than15 years working with major Chinese financial institutions at HQs and the Chinese regulators and key stakeholders, Franny returned to EY New York office Dec 2015. Currently she leads Chinese Financial Institutions inbound services for EY America Financial Services.

17 years ago, Franny became the first Mainland born partner at E&Y, a leading global professional services firm with 230,000 people and 728 offices in 150 countries around world. Also, she was the first woman partner at EY Beijing office. She was the inaugural leader of Diversity & Inclusiveness for EY Asia Pacific in 2011. Prior to joining EY in 1997, Franny had a diverse working background including at an European bank, with Chinese SOE and Chinese government agency. Her education is equally broad including studies at Xi'an Foreign Language University and The Wharton School.

Franny currently serves as Senior Advisor to Shaanxi Provincial Government, International Advisory Board Member of the School of Management Xi'an JiaoTong University and a Founding Director of the International Institute for the Study of Cross-Border Investment and M&A (a joint study institute among Guanghua School of Management of Peking University, the Pollack Center for Law and Business of NYU and Judge Business School of the University of Cambridge).