

XBMA 2020 SINGAPORE



跨国投资并购国际研究协会

International Institute for the Study of Cross-Border Investment and M&A









DIMITRY AFANASIEV Member of the Partners' Committee, Egorov Puginsky Afanasiev & Partners

Dimitry Afanasiev is a member of the Partners' Committee and co-founding partner of Egorov Puginsky Afanasiev & Partners, the largest law firm in Russia and the CIS.

Dimitry specializes in international corporate transactions, dispute resolution and public policy issues. He has represented the interests of leading multinational and Russian corporations.

In 2010, the Financial Times listed Dimitry among the 10 most innovative lawyers in the world. In 2011, the "Russian Reporter" listed Dimitry among the top 10 most respected lawyers in Russia. He is recommended by Chambers Global, Chambers Europe, The Legal 500, IFLR1000, Best Lawyers, Who's Who Legal: CIS and other prominent legal guides as a leading practitioner in the areas of M&A and corporate law, dispute resolution, antitrust, banking and finance, investment, and restructuring/insolvency. Sources laud his experience and the depth of his insight, as well as his strategic advisory skill.

Prior to co-founding Egorov Puginsky Afanasiev & Partners in 1993, Dimitry worked at Schnader, Harrison, Segal & Lewis and Wolf, Block, Schorr & Solis-Cohen. He was a board member of MMC Norilsk Nickel in 2009 and CTC Media Inc. between 2011 and 2012.

Dimitry is a board member of Business Russia (Delovaya Rossiya), an all-Russia public organization, a founding member of the Russian-American Business Council, a member of the Expert Council under the Presidential Commissioner for Entrepreneurs' Rights, a Presidium member of the Association of Lawyers of Russia, and a member of the Russian Council for International Affairs. He is the chair of the Non-Profit Partnership for Advancement of Corporate Law, and a member of the Competition Experts Association. Dimitry is a co-chairman of the CIS Leading Counsel Network, a professional network of the leading law firms across the CIS offering clients integrated multijurisdictional legal advice.

Dimitry holds a state award as an Honoured Lawyer of the Russian Federation (2015). He was awarded the FAS Russia Medal "For Protection of Competition" (2019), the Medal for Distinguished Service in Defence of Human Rights and Freedoms (2015), and the Medal for Professional Excellence (2004) by the Federal Chamber of Lawyers; in 2017 he received the National Award in the "Business Reputation" category and was awarded the title "Honorary Lawyer of the City of Moscow" in 2019. He received commendations from the President of the Russian Federation for achievements in defending human rights (2015) and for active work on protecting the interests of the Russian Federation (2011).

Dimitry studied law at the University of Leningrad, University of Pennsylvania and St. Petersburg Institute of Law. He has been admitted to the St. Petersburg Bar Association.

PRACTICE AREAS M&A and Corporate, Litigation, Competition Law, Administrative Law





ANDREW ANG Partner, WongPartnership

Andrew Ang is the head of the corporate mergers and acquisitions practice and is a partner in the private equity practice. His main practice areas are local and cross-border mergers and acquisitions, corporate restructurings, joint ventures, and privatisations, as well as private equity investments.

Andrew graduated from the University of Nottingham. He is admitted as a Barrister-at-Law (Gray's Inn) and to the Singapore Bar.

PUBLICATIONS & LEGAL UPDATES

- Casewatch Singapore Court of Appeal Clarifies that Third-Party Offers for Shares Not Invariably Best Evidence of Fair Market Value
- The Private Equity Review (Investing) Singapore chapter 2nd 8th Editions
- Getting the Deal Through Private M&A, Singapore Chapter 2019 2020 Editions
- · Global Legal Insights Mergers & Acquisitions, 3rd Edition Singapore Chapter

AWARDS & ACCOLADES

Andrew is recognised as a leading Corporate M&A lawyer in legal publications such as Chambers Global - The World's Leading Lawyers for Business, Chambers Asia-Pacific - Asia-Pacific's Leading Lawyers for Business, IFLR1000 - The Guide to the World's Leading Financial Law Firms, The Legal 500: Asia Pacific -The Client's Guide to the Asia Pacific Legal Profession, Asialaw Profiles - The Guide to Asia-Pacific's Leading Domestic Law Firms, Asialaw Leading Lawyers - The Guide to Asia-Pacific's Leading Lawyers and Best Lawyers in Singapore in the area of Private Equity and M&A. Andrew was recognised as "Lawyer of the Year" for Private Equity Law in the 2018 edition of Best Lawyers in Singapore.

Andrew has been lauded by The Legal 500 for his "knowledge of key stakeholder behaviour and precedents" and his ability to "offer solutions to a myriad of options with listed companies." Chambers Asia-Pacific has highlighted praise from clients that Andrew is "very innovative," and is always "very calm and unfazed." He has also been highlighted as being "commercial, very practical and quick to respond" and described as "the guru of the Singapore takeover code."





HENRIQUE VARGAS GAMA **BELOCH**

Partner, Barbosa, Müssnich, Aragão

Henrique Beloch has been a partner in the Corporate and M&A areas of BMA since 2011, where he also leads the insurance practice. He works for public and private companies, private equity funds and other investors in domestic and cross-border deals, including mergers and acquisitions, portfolio sales and joint ventures in a number of different industries, predominantly in the insurance sector. Henrique also advises on securities and insurance regulations and general corporate and commercial law and contracts, assisting companies to set up, structure and reorganize their businesses in Brazil.

SOME OF THE M&A DEALS HE LED:

- Investments and divestments by ING, Swiss Re and IFC in SulAmérica, the largest independent insurance company in Brazil
- Merger between Odontoprev and Bradesco Dental, forming the largest dental insurance company in Brazil
- · Joint venture between U.S. insurer Travelers and Junto Seguros (former J. Malucelli), the Brazilian surety leader
- Investment by Mitsubishi and other investors in coffee producer and exporter Ipanema Coffees
- Klabin's R\$1.7 billion private placement of hybrid securities to Temasek, IFC and other investors to fund a new plant by the country's leading paper manufacturer
- Sale of SulAmérica's large-risk portfolio to French group Axa
- UBS's acquisition of asset management firm Consenso, with approx. R\$20 billion AUM
- Sale of SulAmérica's P&C insurance business to Allianz for R\$3 billion

ACKNOWLEDGMENTS

Henrique has been frequently highlighted in Corporate and M&A practice in such relevant legal publications as The Legal 500, Best Lawyers and Análise Advocacia.

ASSOCIATIONS

Henrique is a member of the Business Law Commission of the Brazilian Bar Association.

EDUCATION

Specialization in Constitutional Private Law, Universidade do Estado do Rio de Janeiro - UERJ (2004). LL.B., Pontifícia Universidade Católica do Rio de Janeiro - PUC (2000).





NIGEL BOARDMAN Senior Consultant, Slaughter and May

Nigel's broad practice includes domestic and international corporate finance, mergers and acquisitions, joint ventures, IPOs, demergers, private acquisitions and disposals, private equity, public takeovers, issues of compliance and corporate governance, investigations and insolvency, restructurings, investigations and sports law. He joined the firm in 1973.

Nigel has received a number of accolades including:

- The Financial Times' Special Achievement Award;
- Chambers Directories Lifetime Achievement Award;
- Lawyer of the Decade Award from Financial News;
- Included in Debrett's 'Who's Who'; and
- Ranked as a 'star performer' for Corporate and M&A work by Chambers in its UK, Europe and Global directories.

Nigel is a vice president of Save the Children UK, a non-executive board member at BEIS and a deputy chairman of the British Museum.

Since 2019, Nigel has taken an additional ambassadorial role as chair of Slaughter and May's Africa Practice.

RECENT WORK

19 Sep 2018: Slaughter and May advised Ørsted on its proposed disposal of a 50% interest in the 1.218MW Hornsea 1 offshore wind farm to Global Infrastructure Partners (GIP)

01 Nov 2017: Slaughter and May advised Ørsted (formerly known as DONG Energy) on its disposal of a 50% interest in the Walney Extension offshore wind farm

21 Jun 2017: Slaughter and May advised Centrica plc on the sale of its operational Langage and South Humber Bank combined-cycle gas turbine power stations to a subsidiary of Energetický a průmyslový holding, a.s.

13 Jan 2017: Slaughter and May advised Centrica plc on a sale of its 50% interest in the Lincs wind farm

21 Dec 2016: Slaughter and May advised DONG Energy in the disposal of a 50% interest in the Race Bank offshore wind farm



BENJAMIN S. J. BURMAN Partner, Darrois Villey Maillot Brochier

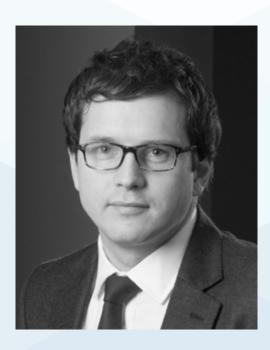
Ben Burman has been a partner of Darrois Villey Maillot Brochier since 2008, where he practices in the corporate law department focusing on cross-border mergers & acquisitions. He has advised clients from developed and emerging markets making inbound acquisitions in France, as well as French clients on their outbound transactions, including in Brazil, Russia, Ukraine and Thailand.

He has significant experience in public market M&A in France as well as in the United States and routinely handles U.S. securities law matters for the firm.

Prior to joining Darrois Villey, he was an associate with Wachtell, Lipton, Rosen & Katz in New York from 2000 to 2006. From 1990 to 1996 he worked for Bain & Company in London and San Francisco and for three years in Moscow. He graduated with first-class honors from Oxford University (1989), where he was a scholar at Christ Church, attended Yale University Graduate School on a Henry Fellowship and holds a J.D. from Yale Law School (1999). After graduating from law school, he served as a law clerk to Judge Pierre N. Leval of the U.S. Court of Appeals for the Second Circuit. He is admitted to both the New York and Paris bars.

MAIN AREAS OF EXPERTISE

- Corporate
- Mergers and acquisitions
- Private equity
- · U.S. securities law



RICHARD BURROWS Partner, Macfarlanes

Richard has a broad practice across all fields of business and corporate law, including private acquisitions and disposals, JVs, public takeovers and ECM transactions.

Much of Richard's work has a cross-border element, and Richard spent nearly two years on secondment at a leading law firm in New York.



CAI HONGBIN Dean and Chair of Economics. The University of Hong Kong

Professor Hongbin Cai received his B.A. in mathematics from Wuhan University in 1988, his M.A. in economics from Peking University in 1991, and his Ph.D. in economics from Stanford University in 1997. He is currently the dean and holds the chair of economics at the faculty of Business and Economics, The University of Hong Kong.

From 1997 to 2005, he taught at the University of California, Los Angeles. From December 2010 to January 2017, he served as dean of Guanghua School of Management, Peking University. He is a National Chang Jiang Scholar (awarded by Ministry of Education of China) and a National Outstanding Young Researcher (awarded by National Science Foundation of China). Professor Cai has published many academic papers in top international journals in economics and finance, in a wide range of areas including game theory, Chinese economy, industrial organization and corporate finance.

Professor Cai was elected as a fellow of the Econometric Society. He was a member of the National People's Congress, and a member of the Central Committee of China Democratic League and vice chairman of its Committee of Economic Affairs. He was the founding president of The Chinese Finance Association (TCFA, overseas). He serves as an independent director on the boards of several corporations including Sinopec Corp., CCB International (Holdings) Limited and Ping An Bank.



PETER CALLENS Partner, Loyens & Loeff

Peter has extensive experience in national and international corporate transactions. His focus is on mergers and acquisitions and private equity investments in a wide variety of economic sectors including insurance, manufacturing, healthcare, utilities and IT.

He also represents clients in litigation and arbitration proceedings primarily in post-M&A or shareholder disputes, and he is regularly appointed as an arbitrator in both ad hoc and institutional arbitration proceedings.

Peter has published articles on arbitration and on various corporate law-related subjects, including takeover bids and corporate governance in the energy sector.

REFERENCES

Legal 500 EMEA — Edition 2019 — Commercial, corporate and M&A - Tier 2 - Hall of Fame "Peter Callens has considerable experience handling domestic and international transactions."

MEMBERSHIP

- Brussels Bar, 1982 (president, Dutch language section)
- Chairman of the Belgian-Dutch Society (BENEV)

QUALIFICATIONS

- Specialisation degree in banking law, Università degli Studi di Siena (Italy), 1982
- Master's degree in law, Katholieke Universiteit Leuven (Belgium), 1981
- Bachelor's degree in law, Université de Namur (Belgium), 1978

LANGUAGES

- Dutch
- English
- French
- German
- Italian
- Spanish





JOSHUA CAMMAKER Partner, Wachtell, Lipton, Rosen & Katz

Joshua Cammaker is a corporate partner at Wachtell, Lipton, Rosen & Katz, concentrating on mergers and acquisitions, corporate governance and securities law matters. Mr. Cammaker has been involved in many major domestic and cross-border merger and acquisition transactions, takeover defenses, joint ventures and private equity transactions.

Josh was named an M&A MVP by *Law360* in 2019 and Dealmaker of the Year by *The American Lawyer* in 2017. He frequently speaks and writes on shareholder activism, mergers and acquisitions and corporate governance.

RECENT REPRESENTATIONS INCLUDE:

- United Technologies in the merger of equals of its aerospace business with Raytheon Company
- United Technologies in its separation into three independent public companies
- Michael Kors Holdings Limited (now renamed Capri Holdings Limited) in its €1.83 billion acquisition of Gianni Versace S.p.A. and in its \$1.35 billion acquisition of Jimmy Choo PLC
- · Hubbell in its \$1.1 billion acquisition of Aclara Technologies from Sun Capital Partners
- Colgate-Palmolive Company in its acquisition of Laboratoires Filorga Cosmetigues SAS, its acquisition of the EltaMD skin care brand and its acquisitions of the PCA Skin brand
- Harman International Industries, Incorporated in its \$8.8 billion acquisition by Samsung Electronics Co., Ltd.
- Danone in its \$12.5 billion acquisition of The WhiteWave Foods Company
- Lexmark International, Inc. in its \$3.6 billion acquisition by a consortium led by Apex Technology Co., Ltd. and PAG Asia Capital
- United Technologies in its \$9 billion sale of its Sikorsky aircraft business to Lockheed Martin, its \$18.4 billion acquisition of Goodrich, its \$1.5 billion buyout of Rolls-Royce's joint venture interest in International Aero Engines AG and its \$1.82 billion acquisition of GE Security from General Electric
- · Hubbell Incorporated in the reclassification of its dual class common stock into a single class
- Grupo Televisa, S.A.B. in its \$1.2 billion investment in Univision Communications and renegotiation of commercial arrangements
- ANN INC. in its \$2.2 billion sale to ascena retail group, inc.
- Colgate-Palmolive Company in its sales of various businesses
- Saks Inc. in its \$2.9 billion sale to Hudson's Bay

Josh is the former co-chair of the M&A and Joint Venture Committee of the International Section of the American Bar Association and a member of the American Law Institute. He earned a B.A. magna cum laude from Tufts University, where he was a member of Phi Beta Kappa, and a J.D. from New York University Law School, where he was an editor of the Law Review and a member of the Order of the Coif.





BERTRAND CARDI Partner, Darrois Villey Maillot Brochier

Bertrand Cardi is a partner at Darrois Villey Maillot Brochier. He joined the firm in early 2010, after having been a partner at Linklaters since 2004. He has more than 20 years of experience and is one of the leading experts in mergers and acquisitions, securities, as well as capital market laws (and also has experience in related litigation, arbitration and regulatory investigations). He has acted for industrial clients and investment funds in numerous major French or cross-border transactions.

He also advises companies (listed or not) in financial difficulties and acts regularly on public law matters (for example to advise the French State or CDC, the main French public financial institution). Finally, Bertrand, advises a number of listed companies on their governance and their strategic developments abroad.

Bertrand, in addition to his Assas University law diploma, is a member of the Paris Bar and a graduate of École des Hautes Études Commerciales ("HEC"), the French leading business school. He is a director of the board of the HEC Foundation Trust and advised on the improvement of the corporate form and governance of HEC from 2010 until today. He is ranked in the top tier in various legal guides (including Chambers and Legal 500). He is an officer of the M&A committee of the International Bar Association (IBA) and regularly speaks at legal conferences on governance as well as M&A and capital market issues. The French Stock Exchange Authority (AMF) has invited him to join its consultative Commission on Disclosures and Corporate Finance as one of the few securities law experts.

MAIN AREAS OF EXPERTISE

- Corporate
- Mergers and acquisitions
- Stock exchange regulations
- Private equity
- Recovery and bankpructy
- Privatisations
- Litigation relating to stock-exchange regulations

EDUCATION

- Admitted to Paris Bar School (1997)
- University of Paris II Assas, law degree (Maîtrise) cum laude (1996-1997)
- University of Paris XI Jean Monnet, law degree (Licence) cum laude (1995-1996)
- École des Hautes Études Commerciales (HEC/MBA Equivalent) (1993-1996)

LANGUAGES:

- French
- English





SANTIAGO CARREGAL Head of the Banking and Finance Department and Chairman, Marval O'Farrell & Mairal

Santiago Carregal is head of the banking and finance department and chairman of Marval O'Farrell & Mairal. He specializes in corporate finance and has represented companies and investment banks in public offerings, private placements and tender and exchange offers, structured and project financings and mortgage securitization involving a variety of equity, debt and hybrid instruments.

Santiago is also very active in M&A, handling a number of notable transactions, including the sale of GE Money Argentina to Banco Supervielle, the sale of GE Money's branches to Banco Columbia, GE's acquisition of 25% of YPF Luz, the acquisition by Dufry of the leading airport retailer in Argentina, Interbaires, as well as airport retail operations in Uruguay, Ecuador and Armenia, and the sale of the controlling stake in chemical company Indupa by Belgian giant Solvay.

Santiago also has extensive experience in restructuring and workouts, which includes representing the Telecom Argentina Group in its US\$4 billion debt restructuring, the largest cross-border insolvency case in Argentina's history (2002-2006).

From 2012 to 2014 Mr. Carregal led the team of lawyers that represented Repsol in all matters relating to the expropriation of Repsol's participation in YPF, including representation in arbitral and judicial proceedings, and in the expropriation agreement signed with the Argentine government, which constitutes Argentina's first-ever expropriation deal.

Chambers Latin America describes Santiago as "a brilliant lawyer and among the best in the country." He is also recognized as a leading specialist in banking and finance, corporate/M&A and project finance in several other legal publications including Who's Who Legal, The Legal 500, Which Lawyer and IFLR 1000.

He worked as a foreign attorney for Shearman & Sterling in New York, is a former vice president and assistant general counsel of JP Morgan's Buenos Aires branch, and was a partner of law firm Carregal & Funes de Rioja. Mr. Carregal graduated as a lawyer from the University of Buenos Aires in 1984 and went on to earn a masters in law from the University of Illinois in 1987.

Mr. Carregal is currently a member of the Board of the Argentine Bank's Lawyers Committee (Comité de Abogados de la República Argentina) and a professor of post-graduate studies in banking and finance at the Universidad de Buenos Aires, Universidad Austral and Universidad Católica Argentina.



AUDREY CHEN Partner, JunHe

Audrey Chen joined JunHe in 1993 and is admitted in the United States (New York and California) and China, having previously worked in the New York office of Jones Day.

Audrey has experience in industries such as energy and natural resources, education, manufacturing, media, real estate, pharmaceutical, retail, agriculture and high-tech. Audrey advises clients to adopt creative structures, and negotiates complicated legal documents for her clients such as Air France, Ayala, BHPB, CPPIB, Glencore, Fairfax, Fidelity, Vale and Yale and provides strategical planning and advice for cartel investigations, leniency applications and related litigations. Audrey also works with many international law firms for Chinese clients' outbound investments.

Audrey was on the board of Lex Mundi, the Jurisdictional Council for China and The Inter-Pacific Bar Association, and was named a "Top 10 M&A Lawyer" and "Top 15 Female Lawyer" by Asia Legal Business, The International Who's Who of Merger & Acquisition/Corporate Governance/Business/Competition/Mining Lawyers.



CHRISTIAN CHIN Partner, Allen & Gledhill LLP

Christian's areas of practice include mergers and acquisitions, venture capital, corporate restructuring, joint ventures, employment law and general commercial contracts.

Christian represents investment and commercial banks, private equity and sovereign funds and strategic corporate clients on domestic and cross-border mergers and acquisitions, joint ventures and private equity transactions. He also acts for venture capital investors and companies in Series A and subsequent funding rounds.

Christian has been a Legal Case Studies instructor at the NUS Law School and a lecturer and instructor for the Corporate & Commercial Practice module of the Singapore Bar Examinations. He has been cited as a notable individual in Corporate and M&A by The Legal 500 Asia Pacific and also noted for his work in M&A by IFLR1000.

Christian joined Allen & Gledhill in 2004, and has been a partner since 2006.



MARK CHOY Partner, WongPartnership

Mark Choy is a partner in the corporate mergers and acquisitions practice and joint head of the restructuring and insolvency, Indonesia and Middle East practices. His main areas of practice are mergers and acquisitions, corporate finance, general corporate and commercial work.

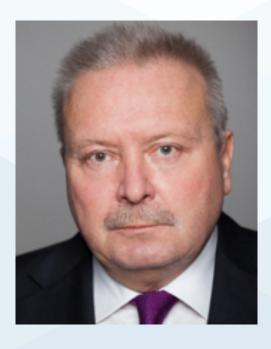
Mark has extensive experience advising acquirers and targets in cross-border M&A deals locally in Singapore and across Asia. His clients are both listed and private companies, in a range of industries. In addition, Mark supports the restructuring and insolvency practice as they represent both debtors and creditors in cross-border restructurings and insolvency proceedings in the region. He provides invaluable strategic advice to both buyers and sellers in restructuring M&A transactions, covering aspects of bankruptcy and securities laws.

Mark graduated from the University of Nottingham and is admitted to the Singapore Bar.

Significant transactions that Mark has been involved in include advising/acting for the following:

- Temasek in several of its venture capital investments in financial technology firms as well as other startups, such as fashion start-up Zilingo, global sports media property One Championship and e-commerce firm Sociolla.
- Hyflux Ltd., a Singapore mainboard-listed infrastructure, construction and engineering company in a group restructuring exercise involving at least S\$3 billion of debt.
- Vard Holdings Limited ("Vard") in the voluntary delisting of Vard from the Main Board of the Singapore Exchange from the delisting proposal presented by Fincantieri Oil & Gas S.p.A., the majority shareholder of Vard.
- KKR in its investment of up to S\$500 million in V3 Group Limited ("V3") for a significant stake in V3, a leading specialty retailer of luxury lifestyle and wellness products in Asia that owns two leading luxury brands, OSIM and TWG Tea.
- KKR Asia Limited in connection with the investment by Demeter Indo Investment Pte. Ltd., an affiliate of KKR Asian Fund III, in its acquisition of an approximate 12.64% stake in PT Nippon Indosari Corpindo Tbk., Indonesia's leading mass market bread company, from Bonlight Investments Limited.
- Crédit Industriel et Commercial S.A., Singapore Branch in the sale of its private banking business in Singapore and Hong Kong to CA Indosuez (Switzerland) SA.

Mark is the author of the Singapore chapters of Getting the Deal Through — Public Mergers & Acquisitions, 2013-2018 editions, and Getting the Deal Through — Restructuring & Insolvency, 2013-2017 editions.



PAWEŁ CIEĆWIERZ Senior Partner, Wardyński & Partners

Paweł Ciećwierz is an adwokat and senior partner responsible for Wardyński & Partners' M&A practice.

He handles capital market transactions. He is experienced in commercial law, privatisations, banking law, business finance and corporate restructuring. He has on many occasions supervised legal support for M&A transactions. He has advised both the government and private investors in numerous privatisations, including company flotation and listing on the Warsaw Stock Exchange. He also represents clients in litigation and arbitration proceedings.

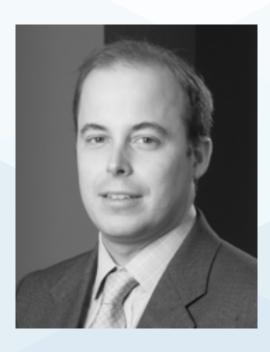
Paweł took part in the privatisation of state enterprises from the very outset. His experience covers privatisation via public offerings, share sales, enterprise sales, in-kind contribution of enterprises and leasing of enterprises. He has participated in preparing transaction documentation, prospectuses, legal analyses, and procedures for privatisation and restructuring.

Paweł has advised on all forms of foreign and domestic project finance ventures. He advises investment funds, including in connection with listing their shares on the stock market. In the past, he has served as a supervisory board member of several companies.

Paweł co-authored Legal Risks in M&A Transactions, published by LexisNexis Polska in cooperation with Wardyński & Partners (Warsaw 2013).

RECOMMENDATIONS:

- IFLR 2020, Notable practitioner in M&A
- The Legal 500 EMEA 2019, Commercial, corporate and M&A, Competition/Antitrust, Private Equity
- Chambers Europe (2016-2019), Corporate/M&A
- Chambers Global (2017-2019), Corporate/M&A
- Best Lawyers 2014, Arbitration & Mediation, Litigation, Mergers and Acquisitions Law
- Leaders League 2015, M&A



HARRY COGHILL Partner, Macfarlanes

Harry has broad transactional experience, including in the areas of public and private M&A, equity capital markets and group reorganizations, and advises listed clients on general company law and corporate governance matters.

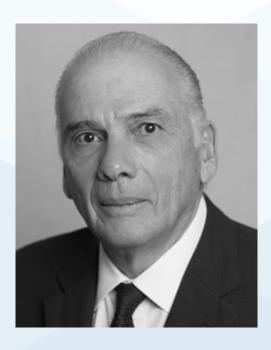
Harry sits on the Legal Panel of the Investor Forum, having advised on its establishment. He is co-author of the United Kingdom chapter of "Mergers & Acquisitions," part of the European Lawyer Reference Series.



ROBRECHT COPPENS Partner, Loyens Loeff

Robrecht Coppens is a partner in the corporate and M&A practice group of Loyens Loeff in Belgium and heads the firm's multidisciplinary and cross-office Startup Team.

Robrecht specialises in international and domestic M&A, joint ventures, private equity and venture capital transactions. He also advises on matters of general corporate law and corporate restructuring. Robrecht regularly speaks at conferences and seminars and actively coaches young entrepreneurs and startups.



CARLOS CORDERO Partner, Alemán, Cordero, Galindo & Lee

Carlos Cordero joined Alemán, Cordero, Galindo & Lee in 1985 as a founding partner. His professional practice is concentrated on corporate law, commercial law, telecommunications, banking and administrative law. Mr. Cordero has advised domestic and international companies on a broad array of legal and commercial matters.

Mr. Cordero has served on special missions for the Defense of the International Services from 1999 to 2012; as Panama's vice minister of foreign affairs from 1993 to 1994; and on the National Council of Foreign Affairs in the periods from 1993 to 1994 and from 1999 to 2004. He is also chairman of the board of Cable & Wireless Panama, SA and serves on the board of directors of Electra Noreste, SA. He is a member of the Panama Bar Association.

Mr. Cordero has a Bachelor of Law and Political Sciences from the Universidad de Panama. Mr. Cordero has been recognized as a Senior Statesman in the areas of banking & finance, corporate and M&A, and projects by the prestigious publication Chambers & Partners. He has also been recognized as a leading lawyer in the areas of corporate M&A and corporate governance by Who's Who Legal. He is fluent in Spanish and English.



PAUL CRONHEIM Partner, De Brauw Blackstone Westbroek

Paul has a well-established international corporate practice, representing listed companies, large multinationals and private equity firms. Paul has handled a wide range of Dutch and cross-border public takeovers, private acquisitions and disposals, auctions and joint ventures and regularly advises on corporate governance matters. He has also acted as counsel or arbitrator in numerous ICC, AAA and NAI arbitrations. Paul is a member of the Netherlands Bar and has been admitted to the New York and California Bar. He is a former resident partner of De Brauw's New York office.

Paul is a member of the faculty of the Amsterdam Institute of Finance and chair of the Law Firm Management Committee Strategy and Finance Working Group of the International Bar Association. He also serves on the Legal Committee of the American Chamber of Commerce in the Netherlands and is included on the list of arbitrators of the Netherlands Arbitration Institute and on the International Panel of Arbitrators of the American Arbitration Association.



DANIEL DAENIKER Senior Partner, Homburger AG

Daniel Daeniker is senior partner of Homburger AG, one of Switzerland's leading law firms based in Zurich. His practice focuses on mergers and acquisitions, corporate governance, equity capital markets and financial services regulation. He has been a partner of Homburger since 2000, was head of the Corporate / M&A practice group from 2009 to 2014 and Managing Partner from 2013 to 2019.

Daniel advised Nestlé on various M&A and capital markets transactions between 2002 and 2018; UBS in many M&A and capital markets matters, including during the 2007/08 financial crisis; Holcim on its Indian cement investments between 2004 and 2011 and its merger with Lafarge in 2014/15; Johnson & Johnson in its US\$30 billion acquisition of Actelion in 2016; the shareholders of Panalpina in the CHF 4.1 billion takeover offer by DSV in 2019; and Liberty Global in its CHF 6.3 billon sale of UPC Switzerland to Sunrise in 2019.

Daniel is a non-executive director of dormakaba Holding AG, listed in Switzerland, where he chairs the audit committee; of Rothschild & Co SCA, listed in Paris; and in Hilti AG, Liechtenstein, where he is a member of the audit committee.

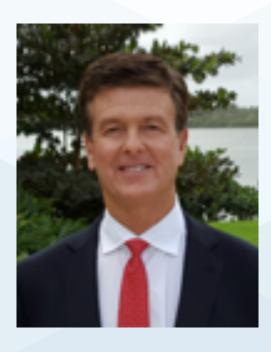
Daniel studied law at the Universities of Neuchâtel and Zurich, from where he graduated in 1987 and obtained a doctorate in 1992. After gaining professional experience in Switzerland, Panama and Hong Kong, he was admitted to the Zurich bar in 1990. He also studied at The Law School of the University of Chicago (LL.M. 1996). Daniel is a lecturer in law at the University of Zurich, a member of the editorial board of the legal periodical GesKR (Zeitschrift für Gesellschafts-und Kapitalmarktrecht) and a member of the Visiting Committee of the University of Chicago Law School.



ARNOUD DE MEYER University Professor (and Former President) Singapore Management University

Arnoud De Meyer is a global academic leader with more than 35 years of experience in top international institutions in Europe and Asia. Until December 2018, he served as president of Singapore Management University "SMU." He is also an internationally recognised researcher with a deep understanding of R&D and innovation management, manufacturing strategy and international management. As an academic who wants to bridge theory and practice, he consulted with large manufacturing corporations in Europe and East Asia and was an independent director for several government institutions and publicly listed companies in Belgium, France and Australia.

Arnoud has served as an independent director of several companies in Belgium, France, Singapore and Australia. Currently he is a Director of Viva Energy Pty Ltd (Australia). He has also been a member of several government panels and management boards in the United Kingdom, Belgium and Singapore. He served on the boards of multiple non-profit organisations, most recently of the Singapore Symphony Group.

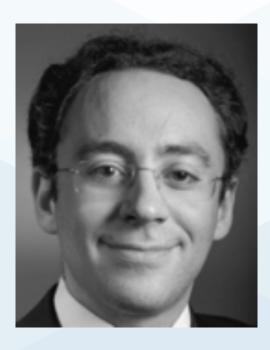


NEIL DEVLIN Director and Co-Chief Investment Officer. Skye Family Office

Neil Devlin is the director and co-chief investment officer of Skye Family Office, overseeing \$150 million in assets over real estate, equity, fixed income and private equity investments.

Mr. Devlin has 40 years of investment experience having started in fixed income. He joined Templeton International in 1987 helping start and manage many fixed income mutual funds, including the Templeton Global Income Fund and the Templeton Global Bond Fund. He also marketed with renowned global investor Sir John Templeton during this time to help grow the assets of Templeton Asset Management. From 1994 to 1999, Mr. Devlin was chief investment officer of Templeton Global Fixed Income, overseeing \$5 billion in assets over 44 accounts while managing and leading the research efforts of 20 professionals located across the globe. After helping grow the assets at Boston Partners, a firm he joined in 2000 and seeing the firm sold in 2006, he returned to Templeton as an equity portfolio manager, starting the Templeton Institutional Funds Global Equity Series and growing the assets to \$500 million in a few years. In 2015 he joined Edinburgh Partners as an investment partner and helped establish the firm's U.S. office before helping its sale to Franklin Templeton.

Mr. Devlin stepped down from Edinburgh Partners in 2019 to focus on his family and their investments full time. He is a chartered financial analyst and member of the CFA Institute and a board member of the Jupiter Medical Foundation and 1World Online. He graduated from Brandeis University in 1982 with a Bachelor of Arts in Economics and Philosophy. He enjoys spending time with his family and is eagerly awaiting the addition of a son in 2020.



HUGO DIENER Partner, Darrois Villey Malliot Brochier

Hugo Diener is mainly active in international and domestic public and private mergers and acquisitions, joint ventures and corporate governance issues. Hugo frequently advises listed and non-listed industrial and services companies, family-controlled corporations as well as sovereign wealth funds and private equity funds, with a focus on complex cross-border transactions.

Hugo joined Darrois Villey Malliot Brochier in 2003 and was seconded to Wachtell, Lipton, Rosen & Katz in New York in 2007-2008 where he was involved in numerous domestic and cross-border transactions.



JOANNA DONNE Partner, Brunswick Group

Joanna advises Asian and international clients on communications campaigns with a particular focus on stakeholder engagement and communications during critical moments such as corporate transactions, leadership transition, crisis and litigation.

Joanna's experience includes advising a number of high profile Asian conglomerates as well as clients in the consumer and hospitality, fintech and private equity space. Corporate transactional experience includes advising CITIC Pacific on its US\$37 billion acquisition of CITIC Ltd, Wing Hang Bank on its takeover by OCBC, Sea's nearly US\$1 billion IPO on NYSE, and C.P. Group on a number of acquisitions including its US\$9.4 billion purchase of HSBC's stake in Ping An Insurance Company and US\$10bn acquisition of Bellisio Foods in the United States.

In addition to Singapore, where she is now based, Joanna spent five years in Brunswick's Hong Kong office including working as chief of staff to Brunswick's Asia Managing Partner. Joanna started her career as a solicitor with the international law firm, Linklaters, where she advised on capital markets transactions in London, New York and Hong Kong. Prior to joining Brunswick, Joanna was responsible for strategic communications and outreach at one of Hong Kong's leading NGOs, The Women's Foundation, focusing on promoting gender equality and increasing female representation in the workplace.

Joanna has BA in Psychology and Physiology and a master's degree in Social Anthropology, both from Worcester College, Oxford, and a law conversion from BBP Law School in London.



ADAM O. EMMERICH Partner, Wachtell, Lipton, Rosen & Katz

Adam O. Emmerich practices in Wachtell Lipton's corporate department, focusing primarily on mergers and acquisitions, corporate governance and securities law matters. His practice has included a broad and varied representation of public and private corporations and other entities in a variety of industries throughout the United States and globally, in connection with mergers and acquisitions, divestitures, spin-offs, joint ventures and financing transactions. He also has extensive experience in takeover defense.

Adam was named a Dealmaker of the Year by The American Lawyer in 2019. Adam also led the Wachtell Lipton teams for Tim Hortons in its \$12.2 billion combination with Burger King Worldwide and Covidien plc in its \$49.9 billion acquisition by Medtronic, which were named by The American Lawyer as 2015 Global M&A Deal of the Year: Canada and Global M&A Deal of the Year: Ireland.

Adam is recognized as one of the 500 leading lawyers in America by Lawdragon, one of the world's leading lawyers in the field of Mergers and Acquisitions in Chambers and Partners, and an expert in each of M&A, Corporate Governance and M&A in the real estate field by Who's Who Legal, which has named him among the WWL Thought Leaders: Global Elite 2019 and also as Lawyer of the Year in M&A in 2019. Adam is also recognized as an expert both in M&A and in Corporate Governance by Euromoney Institutional Investor's Expert Guides and a highly regarded leading lawyer by IFLR 1000. Adam was named one of Hollywood's Top 20 Dealmakers of 2017 by The Hollywood Reporter and has also been profiled together with Robin Panovka by Lawdragon for their work in Wachtell Lipton's REIT and real estate M&A practices.



LUÍS LORIA FLAKS Partner, Barbosa, Müssnich, Aragão

Luís Flaks is a partner in BMA's Corporate Law practice area and a member of the BMA Israeli Desk. Flaks represents national and international clients, including many private equity funds. He pactices in mergers and acquisitions, including corporate reorganizations involving publicly held companies, joint ventures, commercial contracts and debt restructurings. He also has provided support during complex corporate litigation.

ACKNOWLEDGMENTS

Luís has been frequently highlighted in relevant legal publications. He was recognized in 2018 with the Client Choice Award, organized by the English publication International Law Office (ILO), in the category best General Corporate lawyer in Brazil.

In addition, Luís is recognized as a 'notable practitioner' by IFLR 1000. Luís was also recognized as an Acritas Star by Acritas - Sharplegal, in a universe of over 8,000 nominations per clients, and recognized by Análise Advocacia 500 in 2013, 2014, 2016, 2017, 2018 and 2019 in the Corporate Law and business agreement categories and in the Machinery and Equipment, Construction, Transport and Logistics, mining and steel and financial sectors.

EDUCATION

LL.M., Columbia University, USA, New York (2005). Specialization in Corporate Law, IBMEC, Brazil (2003). LL.B., Pontifícia Universidade Católica do Rio de Janeiro - PUC, Brazil (2000).





DAVID FRIEDLANDER Partner, Head of Public M&A, King & Wood Mallesons

David Friedlander is the head of the Australian public mergers and acquisitions department and works in the Sydney and Melbourne offices of King & Wood Mallesons.

He is consistently ranked as one of Australia's top M&A and equity capital markets lawyers. David regularly acts for both bidders and targets in takeovers and issuers and underwriters in securities offerings. He has also worked on the defence side of several high-profile shareholder activist campaigns. He is a member of several key corporate law bodies and a former member of the Australian Takeovers Panel.

David is integral to the firm's growth in Asia Pacific, spending time working closely with the firm's Hong Kong and China teams, and is a member of the International Management Committee of the firm.

David was named Lawyer of the Year in the 2019 AFR Best Lawyers (Mergers and Acquisitions Law).



FU CHENGYU Chairman, Sinopec, Board Member, UN Global Compact Network

Mr. Fu has over 40 years of experience in the oil industry. Formerly the chairman and CEO of CNOOC, he serves as chairman for SINOPEC and as a member of the 12th Standing Committee of the Chinese People's Political Consultative Conference (CPPCC), which is a political advisor body in China. He is currently the chair of UNGC Network China. He is also a trustee of the University of Southern California, and a member of the international advisory board of CGEP Columbia University.

Mr. Fu is well recognized in the oil industry and the capital markets field. He has received numerous awards, including Asian Oil and Gas Industry's CEO of the Year in 2004, and 'Strategic Vision' by the World Economist Group in 2006, 'Best Executive in Asia' by Asia Money in 2007, and 'Most Influential Business Leader in China' by Fortune in 2008. In 2011 and 2012, he was named 'Business person of the Year' by Fortune and 'Executive to Watch in 2012' by The Wall Street Journal. He was elected 'Petroleum Executive of the Year 2012', by the Energy Intelligence Group. He received the 'Legend in Leadership' award from the Yale School of Management in 2013 and Platts' 'Asia CEO of Year' in 2014. His other awards include the 'South-South and Triangular Cooperation Champion 2013' by the United Nations Office for South-South Cooperation.

MANUEL GALICIA ROMERO

Founding Partner, Galicia Abogados, S.C.

Manuel Galicia Romero is a founding partner of the Mexican firm Galicia Abogados, S.C. He is an attorney specializing in national and international business transactions, and his practice areas include corporate finance, mergers and acquisitions, capital markets and private equity.

Mr. Galicia has broad experience in transactions with respect to credit facilities, private and public offerings, co-investments, privatisations, as well as advising corporations with respect to joint ventures in Mexico, mergers and acquisitions, and corporate restructurings. He has advised local, state and federal governments, as well as other governmental entities in diverse commercial transactions.

Mr. Galicia participated as legal advisor to the Coordinating Office of Foreign Trade Organizations in the negotiation of NAFTA and the Free Trade Agreement with the European Union (FTA EU-MX) and has served as an advisor to national and international organizations.

Mr. Galicia serves on the board of directors for different corporations. He has been recognized in national and international publications as one of the most important transactional lawyers in Mexico.

EDUCATION

- Universidad Iberoamericana (Federal District, Mexico): Law Degree
- Southern Methodist University School of Law (Dallas, Texas): Master in Comparative and International Law



ELIZA GLEESON Senior Legal Counsel, Corporate and M&A, Standard Chartered Bank

Eliza is a senior M&A legal counsel at Standard Chartered Bank, where she advises the bank on its own account acquisitions, divestments, joint ventures and equity investments globally.

Eliza has over a decade of experience working in M&A across Europe, the Middle East and Asia. She has spent time working in London and Dubai and has been based in Singapore for the last eight years. Prior to joining Standard Chartered Bank, Eliza practised M&A law at Freshfields Bruckhaus Deringer in London and Herbert Smith Freehills in Singapore.



PENNY GOH Co-Chairman and Senior Partner, Allen & Gledhill

Penny is co-chairman and senior partner of Allen & Gledhill and heads the firm's corporate real estate practice.

She is a pioneer in Singapore's real estate investment trusts (REITs) market and recognized as an outstanding name in the real estate industry with extensive experience advising on acquisitions, divestments, joint developments and complex real estate structures, having led on many of the markets' most significant transactions.

She had originated and advised on the first Singapore REIT listed on the Singapore Exchange (CapitaMall Trust), the first Singapore REIT with all overseas assets (Fortune REIT), the first Singapore REIT with Pan-Asia logistics assets (Mapletree Logistics Trust) and the first Singapore REIT with hospitality assets (CDL Hospitality Trusts).

More recently she played a key role in advising on almost all of the landmark commercial buildings that frame the Marina Bay skyline.

Her Asia Pacific experience includes regional investments and joint ventures in Japan, Indonesia and China.

Penny is recognized for her "extensive experience in corporate real estate including a focus on REITs work" by The Legal 500 Asia Pacific. Chambers Asia-Pacific describes her as a market leader, "innovative, creative and able to meet her clients' needs" with "an impressive clientele of corporations, investors and private equity property funds on a full range of real estate mandates."

She is an honorary legal advisor to the Real Estate Developers' Association of Singapore (REDAS).

She is a non-executive director and chairman of Keppel REIT Management Limited, the manager of Keppel REIT, the lead independent director of Mapletree Logistics Trust Management Ltd and manager of Mapletree Logistics Trust, and she chairs both their nominating and remuneration committees. Penny is also an independent director of HSBC Bank (Singapore) and a member of its audit and risk committees.





SOO JIN GOH Principal and Head of Singapore Team, Platinum Equity

Mr. Soo Jin Goh is principal and head of Platinum Equity's team based in Singapore since 2013. He is responsible for deal origination, structuring and execution of acquisitions and divestiture transactions in Asia. Soo Jin also has responsibilities related to post acquisition monitoring and oversight of operational performance at Platinum Asia portfolio companies. Soo Jin serves as deputy chairman of St. Joseph's Institution (Independent) Board of Governors. Prior to joining Platinum, Soo Jin was director at Standard Chartered Private Equity and sat on the board of multiple portfolio companies. Soo Jin was a former CEO of a leading Chinese retail chain and prior to that, had worked at Babcock and Brown, A.T. Kearney, Temasek Holdings and Goldman Sachs. Soo Jin graduated with a bachelor of business administration (first class honours) from the National University of Singapore.



EUGENE GONG

Managing Director and Head of Mergers & Acquisitions for Southeast Asia, Deutsche Bank, Singapore

Eugene Gong is a managing director and head of mergers and acquisitions for Southeast Asia at Deutsche Bank in Singapore, where he has been based since 2009.

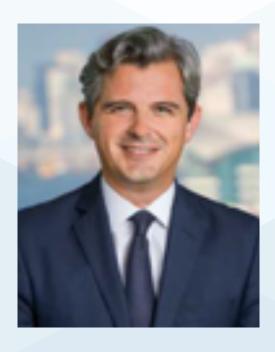
He specialises in cross-border M&A and joint venture transactions across the Asia Pacific, advising multinational corporations, financial institutions, private equity, sovereign wealth funds, and prominent Asian families.

Eugene has originated and executed numerous landmark public market and private treaty M&A deals in the Asia Pacific, including transactions which have been awarded the "Best M&A Deal," "Best Cross-Border M&A Deal" and "Best Private Equity Deal" in Asia and also specifically in Korea, Malaysia, Singapore, Thailand, Vietnam, and India by Finance Asia, Global Finance, and The Asset.

He was as inaugural member of Deutsche Bank's Southeast Asia M&A team in Singapore, which has since won several awards for advising on high profile, complex and innovative transactions, including being named "Best M&A Adviser" in Singapore, Thailand, Vietnam and, most recently, in Malaysia, by the Asset Triple A Awards.

Eugene first joined Deutsche Bank in 2001 in Melbourne and has also worked in its New York and London offices, focusing on both M&A and leveraged finance. From 2006 to 2009, he worked in the private equity industry as an investment director at Allco Equity Partners, based in Sydney.

Eugene graduated with a Bachelor of Laws and Bachelor of Commerce (majoring in Finance) degrees from the University of New South Wales in Australia.



FILIPPO GORI

Deputy Chief Executive Officer, J.P. Morgan, Asia Pacific, Head of Banking, Asia Pacific, Chief Executive Officer, Hong Kong

As Deputy CEO of J.P. Morgan, Asia Pacific, Filippo plays a key role in developing and overseeing strategy and operations for all of the firm's businesses across 17 markets in the region. Filippo was appointed to this position in January 2019.

Filippo has also served since October 2018 as the CEO for Hong Kong, which is home to the firm's Asia Pacific headquarters. In this capacity, Filippo is focused on ensuring strong local governance, coordination and controls - as well as employee and community engagement - across all of the company's lines of business.

As the head of Banking for Asia Pacific, Filippo leads the investment banking and corporate banking businesses in the region which offer a complete range of strategic banking services to help clients ranging from corporations to governments, banks and investors — to achieve their goals.

Filippo is a member of the firm's global corporate & investment bank management committee and Asia Pacific Management committee and is also chief executive of JPMorgan Chase Bank NA Hong Kong Branch. Filippo has served as chairman of the Asia Securities Industry & Financial Markets Association (ASIFMA) since September 2018.

Prior to his appointment as head of banking in February 2019, Filippo was the Asia Pacific head of sales and marketing for markets and investor services for six years. In this role, he led an integrated client sales and marketing team across the firm's global equities, fixed income, futures and options, commodities, investor services and investor client management businesses in the region. He was also responsible for the debt capital markets business in the region.

Filippo is based in Hong Kong, where he has lived with his wife and two children since 2013. He was hired by J.P. Morgan at the end of 1999 as a graduate and worked in various Europe-focused roles in London and Milan within the firm's investment bank and asset management businesses in the earlier stages of his career.

Filippo is fluent in both English and Italian. He holds a Master of Science in Economics (Honours) from Bocconi University and his thesis in economic history was published in 1999.



LYNDA GRATTON Professor of Management Practice, London Business School

Lynda is a professor of management practice at London Business School where she directs the program 'Human Resource Strategy in Transforming Companies' — considered the world's leading program on human resources. Her elective on the Future of Work is one of the school's most popular and in 2016 she received the school's 'Excellence in Teaching' award. For over ten years she has led the Future of Work Consortium which has brought executives from more than 60 companies together both virtually and on a bespoke collaborative platform.

Lynda has written extensively about the interface between people and organizations. Her books cover the link between business and HR strategy (Living Strategy), the new ways of working (The Democratic Enterprise), the rise of complex collaboration (Hot Spots and Glow) the impact of a changing world on employment and work (The Shift) and the impact of longevity on society (The 100 Year Life - co-authored with Andrew Scott). In 2012, The Shift received the best book of the year in Japan and has been translated into more than 15 languages. In 2015, The Key won the CMI Management Book of the Year. In 2017, The 100 Year Life was shortlisted for the FT Business Book of the Year, became the best selling book in Japan and has been translated into 15 languages.

Lynda's work has been acknowledged globally - she has won the Tata prize in India; in the United States she has been named as the annual Fellow of NAHR and won the CCL prize; whilst in Australia she has won the HR prize. She has been named by Thinkers 50 has one of the top 15 thinkers in the world.

Lynda is a steward of the World Economic Forum and has chaired the WEF Council on Leadership. She serves as a judge on the Google.org prize, and in November 2017 was named as a council member of Prime Minister Abe's council on social change.



ADAM GREEN Partner, Mannheimer Swartling

Adam Green heads the mergers and acquisitions practice at Mannheimer Swartling and also chairs the firm's corporate and transactions group. Adam's work focuses primarily on the purchase and sale of companies and business divisions, joint ventures, majority and minority investments, and corporate advice generally. Adam works regularly with media and technology clients and frequently represents foreign clients in Swedish matters as well as Swedish clients in transactions with an international element. Adam is actively engaged in training the firm's M&A lawyers and is a regular lecturer at Stockholm University, Handelshögskolan (the Stockholm School of Economics) and Domstolsakademin (Academy of Swedish judges). Adam is ranked as a leading Swedish M&A lawyer in Chambers, IFLR 1000, Legal 500, Who's Who Legal, and Expert Guide's World's Leading M&A Lawyers.

EXPERIENCE

- Partner, Mannheimer Swartling, 2006-Present
- Associate, Mannheimer Swartling, 2002-2005
- Corporate Associate, Cravath, Swaine & Moore, 1999-2002
- Litigation Associate, Cravath, Swaine & Moore, New York, 1995-1997
- Visiting Lecturer, Stockholm University, 1995
- Law Clerk, Hon. Leonard I. Garth, United States Court of Appeals (3rd Circuit), 1994-1995
- Summer Associate, Cravath, Swaine & Moore, New York, 1993

EDUCATION

- Graduate Research (Oxford University, 1997-1999)
- JD Law (Columbia University, Kent Scholar; Harlan Fisk Stone Scholar, 1994)
- BA Law (Oxford University, 1989)

LANGUAGES

- English
- Swedish

MEMBERSHIP

• The New York Bar Association



LEO GROOTHUIS Partner, NautaDutilh

Leo Groothuis is a 22-year veteran in NautaDutilh's corporate M&A group. He advises the firm's clients on public M&A deals and on a wide variety of other domestic and cross-border transactions, such as private share and asset acquisitions and disposals, joint ventures, IPOs, inversions and other corporate restructurings, as well as takeover defenses and shareholder activism.

Recent transactions in which Leo was involved include the public offer of Thales for Gemalto, the acquisition of Westfield by Unibail-Rodamco, the acquisition of CB&I by McDermott and the acquisition of Generali Netherlands by Dutch insurance company ASR.

Leo is regularly invited to teach post-graduate courses and to present at domestic and international conferences.

According to Chambers & Partners, "one interviewee asserts Leo is one of the best strategic partners in the Dutch market. He is able to come up with creative solutions."

Leo studied law in Utrecht, The Netherlands, and graduated in 1995; in 1996 he obtained a LL.M. from University College London, U.K.



PALWINDER S. HARE Head, Legal, Group M&A and Corporate, Standard Chartered Bank

Palwinder has broad experience in M&A, corporate and commercial strategy gained in telecom/hightech, conglomerate, industrial and banking sectors and has served in leadership roles in international organizations and projects.

Palwinder heads Standard Chartered's Group M&A and corporate legal team (based in London and Singapore), and he is responsible for legal support for the group's own account M&A activities, corporate matters and corporate legal support for group functions. Under Palwinder's leadership, the group M&A and corporate legal team has an impressive track record of executing M&A and corporate transactions globally.

Palwinder joined Standard Chartered in 2007. He has led on a wide range of transactions including the acquisition and integration of American Express Bank (45 jurisdictions), rights issues (2008 £1.8 billion, 2010 £3.2 billion and 2015 £3.3 billion), placings, acquisition of GE's SME business in Singapore, Barclays credit cards, personal loans and mortgages in India, subsidiarisation in Singapore and the group's corporate reorganizations, disposal of consumer bank portfolio in Germany, disposal of retirement business in Hong Kong, investment in fintech companies and disposal of private equity business (with complex investments and fund structures).

From 2015 to 2019, Palwinder led the corporate and M&A legal teams (ca. 35 lawyers) at Standard Chartered covering M&A legal, technology legal, commercial legal, IP & brand legal, GBS legal and SC ventures legal. From 2007 to 2015, Palwinder led the M&A corporate legal team at Standard Chartered.

Palwinder qualified as a solicitor in 1989, with Wilde Sapte (now Dentons), in its corporate group and moved into the industry in 1992. He worked with Alstom as legal adviser until 1996, when he joined BTR/ Invensys as the commercial solicitor. He joined Motorola in 1999 as senior counsel and was subsequently promoted to legal director and thereafter VP & regional legal director, EMEA. In this role, Palwinder headed up the legal team (ca. 35 lawyers) responsible for corporate and commercial legal support for all Motorola businesses in the EMEA region.



HE FANG Partner, JunHe LLP

Ms. He is a partner of JunHe LLP and currently practices in its Beijing office. Ms. He practices in the areas of mergers and acquisitions, outbound investment, foreign direct investment, private equity, and trust and assets management.

Ms. He's legal experience includes over two years' work in the Trademark Bureau of the Chinese State Administration for Industry and Commerce, where she reviewed trademark applications and adjudicated trademark disputes, one year practicing in the legal department of Itochu Corporation in Tokyo, where she advised ITOCHU on Chinese-related transactions, and one year practicing in the Chicago office of Baker & McKenzie LLP, where she advised U.S. clients on investment and trade in China. Ms. He has practiced in China since March 2001 with JunHe LLP.

Ms. He has represented many multinational companies, state-owned companies and private companies to make investments and M&A in China, involving businesses in the real estate, automobile, media, mining, telecommunications, agriculture, pharmaceutical, medical equipment, food and beverage, and logistics industries, providing legal services throughout the process. Ms. He has assisted Chinese companies in investing in the United States, Canada, Japan, Australia, Sweden, New Zealand, Italy, Portugal, Russia, Norway, India, Indonesia, Kyrgyzstan and Laos concerning businesses such as mining, real estate, media, automobile, banking, oil and gas, solar energy, forestry, fishery and waste treatment.

Ms. He is a visiting professor at the Lawyers College of Renmin University of China and the National Lawyers Institute teaching M&A courses.

Ms. He earned an L.L.M. from the University of Virginia School of Law in 2008 and an LL.B. from Southwest University of Political Science and Law in 1998. She is a member of the All-China Bar Association.

Ms. He was named the "Outstanding Woman Lawyer" of Beijing for 2009-2011 by the Beijing Lawyers Association and selected as a Global Excellent Lawyer (Corporate) in 2017 by Who's Who Legal. ChemChina's acquisition of Italian Pirelli Tire assisted by Ms. He was named the "Outstanding Annual Transaction in 2016 (outbound investment)" at the China Law & Practice Awards.

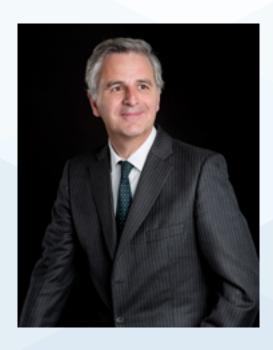


CHRISTIAN HERBST Partner, Schönherr

Christian Herbst has been a partner of Schönherr Vienna since 1990. Christian's main areas of practice are M&A, public takeovers and corporate finance transactions. Christian advises and represents mostly foreign clients in cross-border financial and corporate transactions. In over 25 years of transactional practice. Christian has been involved, in many cases as lead counsel, in highly publicized privatisations. M&A deals and takeovers in Austria and the CEE. Recent headline transactions included advising Carso Telecom/America Movil (NL/Mexico) on the public takeover of VSE-listed Telekom Austria (€1.4 billion) with subsequent capital increase (€1 billion) (2014), advising Cubic (London) on the public offer for VSElisted asset manager C-Quadrat (2016) and subsequent sale to HNA (2017) as well as reacquisition from HNA (2019), advising listed Kansai Paint (Japan) on the acquisition of Helios Coatings Group (€0.57 billion) (2016/17), advising SOF-11 Starlight/Starwood Capital, Luxembourg/USA, on the 2018 partial offers for VSE-listed Immofinanz and VSE-listed CA Immo Anlagen AG and subsequent acquisition of 26 percent core shareholding by SOF-11 Starlight/Starwood Capital in CA Immo (€0.8 billion) (2018) and advising VSE-listed BUWOG on a business combination agreement with listed Vonovia SE followed by a successful H1 2018 public takeover bid by Vonovia valuing BUWOG at €5.2 billion (2018).

Christian holds law degrees from the University of Salzburg (Dr. jur., 1982) and Harvard University (LL.M., 1984), and has practiced with a NYC firm.

Christian is a lecturer on international M&A transactions at the Vienna University of Economics and Business Administration and has published extensively on issues relating to M&A, corporate and takeover law. Christian served as co-chair of the Corporate & M&A law committee of the International Bar Association (2015-2016).



LODEWIJK J. HIJMANS **VAN DEN BERGH**

Partner, De Brauw Blackstone Westbroek

Lodewijk's practice focuses on corporate law, including governance, advisory and M&A.

From 2009 to 2015, he was chief corporate governance counsel and a member of the management board and the executive committee of Royal Ahold. At Ahold, his portfolio of responsibilities included legal, governance and compliance; M&A; corporate responsibility and product integrity. He rejoined De Brauw in January 2016.

Lodewijk originally joined De Brauw in 1988, and was a partner from 1994 to 2009. He was resident partner at De Brauw London from 1994 to 1998. From 2005, he was a member of De Brauw's managing committee and headed De Brauw's Corporate practice until 2009.

Lodewijk is chairman of the supervisory board of BE Semiconductor Industries (BESI), chairman of the supervisory council of the Netherlands Cancer Institute/Antoni van Leeuwenhoek Hospital, deputychairman of the supervisory board of HAL Holding N.V., and a member of the supervisory council of Netherlands Air Traffic Control.



HO KWONPING Executive Chairman, Banyan Tree Group

The founder of Banyan Tree Group, Mr. Ho is responsible for the company's overall management and operations. He has been a director since July 5 2000. He was designated executive chairman on March 1 2004 and was last reelected on April 28 2016.

Mr. Ho is also chairman of Laguna Resorts & Hotels Public Company Limited, Thai Wah Public Company Limited and the board of trustees of Singapore Management University. He is a non-executive director of Diageo Plc.

Mr. Ho holds a Bachelor of Arts (Economics) from the University of Singapore, an Honorary Doctorate of Business Administration in Hospitality Management from Johnson & Wales University, USA, and an Honorary Doctorate of Business Administration from the Hong Kong Polytechnic University.



HEIN HOOGHOUDT Partner, NautaDutilh

Hein Hooghoudt is a corporate and M&A partner who has served as a member of the first Dutch Corporate Governance Committee (Committee Peters). He regularly advises on corporate governance, shareholder activism and anti-takeover defences implemented by Dutch-listed companies.

Furthermore, he is active in the field of M&A (both domestic and cross-border) of listed and private companies. An example of a transaction in which all of these areas of expertise were involved was the €71 billion acquisition of ABN AMRO following two competing public bids, in which he led the external legal team representing ABN AMRO.



JAVIER ILLESCAS FERNANDEZ **BERMEJO**

Group Senior Vice President, Banco Santander, S.A.

Javier Illescas is group senior vice president of Banco Santander. He joined Santander in 2012 as head of the legal business department and has since become head of corporate legal. He was previously a lawyer and partner of Uría Menéndez, where he practiced since 1999 in the offices in Madrid and Buenos Aires. In the period from 2006 to 2007, he was assigned as a "foreign associate" to the New York office of Davis Polk & Wardwell LLP.

Within Commercial Law, he specializes in mergers and acquisitions, the securities market, banking law and corporate law. He holds a double degree in law and business administration from ICADE-Universidad Pontificia Comillas in Madrid.



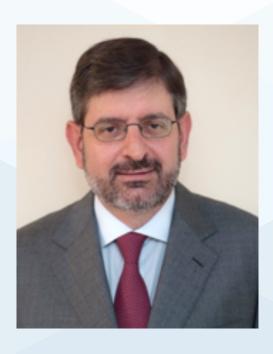
KLAUS ILMONEN Partner, Hannes Snellman

Klaus Ilmonen heads the capital markets practice of Hannes Snellman in Helsinki. His practice includes equity capital markets and other corporate transactions involving public corporations. He has considerable experience from public takeovers, as well as from cross-border transactions. He also works with governance of public corporations.

Klaus has been appointed professor of practice at the Hanken School of Economics in Helsinki, where he teaches corporate and securities law. He has also served on a consultative group for developing EU corporate finance regulation and has participated in drafting Finnish takeover regulation.

Klaus has qualified as an attorney in the State of New York, and practised U.S. securities law in the London office of the law firm Cleary, Gottlieb, Steen & Hamilton, where he represented European issuers and underwriters in international securities offerings. He also worked on international M&A transactions. Klaus has been a visiting researcher at Harvard Law School; he holds a LL.M. degree from Columbia Law School in New York and a doctorate in law from the University of Helsinki.

He has served as an officer with Finnish forces in Kosovo and Afghanistan. He has lectured on operational law in Finland and abroad.



FULVIO ITALIANI Partner, D'Empaire

Fulvio Italiani is considered one of the leading finance, mergers and acquisitions and corporate lawyers in Venezuela. He has participated in most of the significant financing and M&A transactions taking place in Venezuela in the last 20 years.

He was honored with an award for "Outstanding Contribution to the Legal Profession" at the 2013 Chambers Latin America Awards for Excellence. According to Chambers & Partners, Mr. Italiani was selected for the prestigious award in recognition of "his business skills and legal expertise, which have been of great benefit to national and multinational companies investing in the challenging economic climate of Venezuela." Chambers & Partners also mentioned that Mr. Italiani "handles some of the largest financing and M&A deals in the country" and "is particularly celebrated for his dedication to his clients and his ability to find creative solutions to the most challenging problems." Mr. Italiani has also been named one of "Latin America's Top 50 Legal Stars" by Latin Business Chronicle.

Mr. Italiani has been considered over the years one of the best corporate/M&A and finance lawyers in Venezuela by Chambers Global, Chambers Latin America, The Legal 500 and Latin Lawyer 250, and he was included in the list of top Venezuelan lawyers under 40 by Latin Lawyer (2003). He has also been ranked as a Venezuelan leading lawyer by PLC Which Lawyer? and IFLR 1000.

Before becoming a partner at D'Empaire, Mr. Italiani worked as an associate in the New York office of Skadden, Arps, Slate, Meagher & Flom LLP from 1993 to 1996. He studied law at Universidad Católica Andrés Bello, Caracas (J.D. summa cum laude, 1990).



MASAKAZU IWAKURA

Senior Partner at TMI Associates & Professor of Law, Hitotsubashi University

Masakazu Iwakura is a professor of law at Hitotsubashi University, Graduate School of Law (Department of Business Law), and a senior partner at TMI Associates. He obtained an LL.B. from the University of Tokyo in 1985 and an LL.M. from Harvard Law School in 1993, and is qualified to practice in Japan and the State of New York.

Mr. Iwakura has lectured on corporate mergers and acquisitions law at various law schools and universities for more than 25 years. He was a visiting professor of law at Harvard Law School in the 2007 and 2013 academic years and a lecturer at Kyoto University Law school from 2005 to 2007; furthermore, he has been a professor of law (Corporate Law and M&A Law) at Hitotsubashi University, Graduate School of Law (Department of Business Law) since 2006.

Mr. Iwakura has handled a variety of large-scale and unprecedented (domestic and cross-border) M&As, inter alia, JAPAN POST's acquisition of Toll Holdings, Idemitsu Kosan's acquisition of Showa Shell Sekiyu shares from Royal Dutch Shell, the integration of UFJ Bank Group and Mitsubishi Tokyo Financial Group (MUFG), the acquisitions of AIG Edison Life Insurance and AIG Star Life Insurance by Prudential Financial, the demutualization, GPO of the Dai-ichi Mutual Life Insurance Company, and Employees' Buy-Out (EBO) of the UNIZO Holdings Company, Limited, etc.

He has authored various textbooks and articles including "Casebook Mergers & Acquisitions" together with Professor J. Mark Ramseyer of Harvard Law School in 2015, "Japan Chapter The Real Estate M&A and Private Equity Review - Edition 2" published by Law Reviews in 2017, "Japan Chapter International Mergers & Acquisitions Review 2016" published by Euromoney Trading in 2016, "Japan Chapter — The PLC The Mergers and Acquisitions multi-jurisdictional guide 2016/17" published in 2016, "The Leading Edge of M&A Legal Work" published in 2010, "Intellectual Property Laws" published in 2010, and "Practical Consultation of the New Corporate Law" published in 2016.



CHRISTOF JÄCKLE Partner, Hengeler Mueller

Christof has a general corporate and M&A practice, with particular experience in private equity. He advises a broad range of German and non-German corporate, private equity and sovereign wealth funds.

Christof has been involved in a wide range of recent transactions, including the acquisition of Tank & Rast by a purchaser consortium including CIC (advising CIC), outsourcing of IT by Deutsche Lufthansa to IBM (advising IBM); the sale of a majority stake in Scout24 by Deutsche Telekom to Hellmann & Friedman (advising Deutsche Telekom), the sale of regional newspapers and of a programme and womens magazines by Axel Springer to Funke (advising Axel Springer), the sale of eastern European real-hypermarkets by METRO to Auchan (advising METRO), the acquisition of a majority stake in IFCO by Apax to Brambles and the ensuing takeover bid to free float a shareholder of IFCO (advising Brambles), and the acquisition of SLV by Cinven (advising Cinven).



TIM JACKSON Vale SA

Tim Jackson has worked with Vale for 11 years, based in Singapore since 2014, and is currently head of Legal & Compliance for Asia-Pacific & the Middle East. Tim leads a team of seven lawyers and compliance officers through Asia-Pacific and the Middle East. Tim manages the legal support to Vale's commercial ore and coal activities (sales, marketing, logistics, trade finance), distribution and blending centres, exploration projects, transactions (joint ventures, M&A), in addition to contentious matters (litigation against governments and private companies, defending prosecutions and handling major insurance claims).

Tim regularly works in Vale offices and operations in China, Singapore, Malaysia, Japan, India, Australia, Oman, Dubai and Brazil. He regularly interacts and negotiates with governments and state-owned enterprises, on commercial and contentious matters and, with local country managers, is responsible for strategic dealings with private and governmental third parties. Prior to joining Vale, Tim worked in international law firms in Australia and England.



SAJJAN JINDAL Chairman & Managing Director, Non-Independent Executive Director, JSW Group

An accomplished business leader and a second-generation entrepreneur, Mr. Sajjan Jindal had the foresight to lead the Steel industry, and JSW in particular, on a transformational journey, contributing significantly to India's growth philosophy.

A mechanical engineer, Mr. Jindal led the JSW Group through some of its most exciting phases, including JSW Steel and JSW Energy going public in 1995 and 2009-10, respectively. Today, the group takes pride in expanding the business landscape across Infrastructure, Sports and Cement, with the group's revenues over US\$14 billion for the year ended March 31, 2018.

A firm believer of the "Make in India" philosophy, Mr. Jindal has been recognized at global platforms for his contribution and commendable work. He was recently named the "Outstanding Business Leader of the year 2018" award by CNBC TV18. He was also named "CEO of the Year" by Business Standard (India's leading business publication) and received the JRD Tata Award 2017 for 'Excellence in Corporate Leadership in the Metallurgical industry.' He was also awarded the "2014 National Metallurgist Award: Industry" by the Ministry of Steel, Government of India. His keenness to give back to society and a desire to improve the "lives of individuals" led to the creation of JSW Foundation, which is committed to providing the means to empower individuals to bridge the socioeconomic divide and contribute to the creation of a more equitable and sustainable community. The Foundation is proud to have touched the lives of over 1 million people by providing them with opportunities for a bright and sustainable future.

A renowned and respected practitioner of sustainable business practices, Mr. Jindal is a noted member of the executive committee of the World Steel Association (WSA), president of the Indian Steel Association (ISA) as well as the former president of the Institute of Steel Development & Growth (INSDAG). He is also a council member of the Indian Institute of Metals.



ABHIJIT JOSHI Managing Partner, Veritas Legal

Abhijit Joshi, the founding and managing partner of Veritas Legal, is a qualified solicitor in India and England and one of India's leading corporate and M&A lawyers with more than 20 years of experience. Having started his career in 1993 with Amarchand & Mangaldas & Suresh A Shroff & Co., he then went on to practice with Dua Associates in Mumbai, before joining AZB & Partners as one of their first partners in 2001 and thereafter to become its CEO. He has been involved in several noteworthy transactions, advising both Indian and multinational companies.

Abhijit has been ranked more recently in Band 1 of the Chambers & Partners Asia Pacific Guide 2016 for Corporate/M&A and the India Business Law Journal "A" list of top 100 lawyers in India in 2016.

Abhijit is a member of the Bar Council of Maharashtra & Goa, India, International Bar Association, Bombay Incorporated Law Society, Law Society (England & Wales), Entrepreneurs Organization and the Young Presidents' Organization and is on the Advisory Board of the Oberoi International School.



KYUNG-TAEK (K.T.) JUNG Managing Partner, Kim & Chang

K.T. Jung is a managing partner at Kim & Chang. K.T. Jung also serves as chair of the firm's mergers and acquisitions practice.

Mr. Jung practices in a wide range of areas of corporate law with a focus on mergers and acquisitions. He has extensive experience in the corporate aspects of domestic and cross-border M&A transactions, including corporate restructurings, private equity transactions, and joint venture transactions. He also advises clients in antitrust and competition, and automobile, energy, IT, and pharmaceutical industries.

Mr. Jung is the recipient of numerous notable awards and citations for distinguished service to clients. He has consistently been named as a leading lawyer in antitrust/competition, M&A and corporate law by many highly respected professional publications including Chambers and Partners, Euromoney, and The Legal 500.

Mr. Jung received his LL.M. from Harvard Law School in 1986 and his LL.B. from the College of Law, Seoul National University in 1974. He attended the Judicial Research and Training Institute of the Supreme Court of Korea in 1977. He is admitted to the Korean bar.



MICHAEL MERVYN KATZ Chairman, ENSafrica

Michael Mervyn Katz is the chairman of ENSafrica and is significantly involved in practicing law.

Insofar as concerns regulatory bodies:

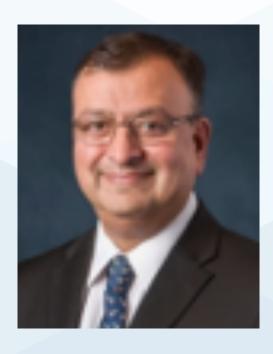
- When the Mandela Government came into power in 1994, Michael was appointed chairman of a Presidential Commission of Enquiry to reform South Africa's tax system;
- Mr. Katz chaired the commission for the restructuring of the Johannesburg Stock Exchange;
- Michael am currently chairman of the Specialist Committee on Company Law, established in terms of the Companies Act to advise the government on company law and policy;
- · Mr. Katz was also a member of the King Committee on Corporate Governance and participated in the drafting of King I, King II and King III Codes of Best Practice.

Mr. Katz is a trustee of the Nelson Mandela Children's Fund, the Legal Resources Trust (which was established by Chief Justice Arthur Chaskalson), The Constitution Court Trust and The Constitution Hill Trust, and Michael is chairman of the Donald Gordon Foundation and the South African Holocaust and Genocide Foundation.

Mr. Katz is also the course director of Advanced Company Law at Witwatersrand University and a visiting professor on company law. In addition, Michael is a member of the Board of Governors of the Hebrew University of Jerusalem.

As regards academic qualifications, Michael has a B.Com and LIB from Witwatersrand University, an LL.M from Harvard Law School and an LL.D(h.c), also from Witwatersrand University.





SUNIL KAUL Managing Director, The Carlyle Group

Sunil Kaul is a managing director and head of Southeast Asia of the Carlyle Asia Buyout team, focusing on investments in the financial services sector across Asia. He is based in Singapore.

Mr. Kaul has more than 30 years of experience across private equity, corporate law and consumer banking. Since joining Carlyle in 2008, he has advised on investments across Asia and led several notable transactions, including investments in India Infoline, PNB Housing Finance, SBI Card and SBI Life in India, as well as Diamond Bank, one of Nigeria's leading banks.

Mr. Kaul is a director on the boards of SBI Card and PNB Housing Finance Ltd. He has served on the boards of several companies, including India Infoline in India, Ta Chong Bank in Taiwan and Diamond Bank in Nigeria. He is a member of the Asia Pacific Infrastructure Partnership.

Prior to joining Carlyle, Mr. Kaul served as president of Citibank Japan, covering the bank's corporate and retail banking operations. He concurrently served as Chairman of Citi's credit card and consumer finance companies in Japan. He was also a member of Citi's Global Management Committee and Global Consumer Planning Group.

Mr. Kaul has lived and worked in India, the United States, Japan, the Netherlands and Singapore. In his earlier roles, Mr. Kaul served as head of Retail Banking for Citi in Asia Pacific. He has also held senior positions in Business Development for Citi's Global Transaction Services based in New York, Transaction Services Head for Citi Japan based in Tokyo and Global Cash Business Management head for ABN Amro based in Holland.

Mr. Kaul earned his post-graduate degree in management from the Indian Institute of Management in Bangalore and a bachelor's degree in technology from the Indian Institute of Technology in Bombay.



KEN-HUI KHOO Director of Legal & Regulatory, Temasek

Mr. Ken Hui Khoo is a senior in-house lawyer at Temasek International Pte. Ltd. With 20 years of experience, he has deep expertise in cross-border mergers and acquisitions, joint ventures and corporate finance and other investment-related transactions. Among his key responsibilities at Temasek, he leads the legal team that advises and provides support on all India-related investments by Temasek and other projects in India. He is also the co-leader of the legal team that oversees the Singapore, SE Asia and ANZ markets.

Prior to joining Temasek in 2013, Mr. Khoo was in private practice, working in the London and Singapore offices of Norton Rose (now Norton Rose Fulbright), one of the leading global law firms. He was advising clients on various transactions in Southeast Asia, Australia, and the Indian sub-continent across a number of industries.

He is an English qualified lawyer.

ARJUN KHULLAR

Senior Vice President, Head of ISG, GIC

Mr. Arjun Khullar serves as a fund manager for the Government of Singapore Investment Corporation Pte Ltd. Mr. Khullar spent 16 years at JPMorgan Chase & Co. and served as its head of international listings in London. Prior to that, he served as a co-head of Asia Equity Capital Markets, based in Singapore. Mr. Khullar serves as director at I-Pulse Inc. He has more than 25 years of experience in the financial markets. Mr. Khullar received a master's degree from London Business School and is also a chartered accountant.



JOON KIM Partner, Kim & Chang

Joon Kim is a partner at Kim & Chang. As a member of the firm's corporate advisory practice, Mr. Kim advises multinational foreign and Korean corporations and conglomerates on an extensive range of issues in connection with mergers and acquisitions, fair trade law, corporate governance and shareholder activism.

Mr. Kim's primary areas of expertise include both inbound and outbound mergers and acquisitions of public and private companies, as well as disputes and investigations relating to foreign direct investment and antitrust issues involving multinational corporations.

Mr. Kim has also advised on most of the recent shareholder activism campaigns launched against Korean corporations. Mr. Kim has authored multiple articles on mergers and acquisitions for "Getting the Deal Through," "Practical Law," and "The Legal 500" and has been recognized as a leading practitioner in his area of practice by various publications. Before joining the firm in 2006, Mr. Kim was associated with the New York and Hong Kong offices of Milbank, Tweed, Hadley & McCloy LLP.

Mr. Kim received his J.D. from Vanderbilt University Law School in 2002, M.B.A. from Seoul National University in 1999 and B.A. in economics from Seoul National University in 1993. He is admitted to the New York Bar. Mr. Kim is fluent in English and Korean.





JERRY KOH Deputy Managing Partner, Allen & Gledhill

Jerry has been practising as a corporate and capital markets lawyer since 1993, and has advised on numerous international and domestic transactions. Jerry joined the firm as a partner in 2001 from an international firm in Hong Kong. He was co-head of the financial services department of the firm prior to assuming the position of deputy managing partner.

Jerry is also head of the firm's REITs practice. He is the leading authority on REITs and business trusts, and has been involved in the listing of almost all of the REITs and business trusts in the Singapore market. Jerry was lead counsel for the largest IPO in Southeast Asia to date. He has been involved in almost all the secondary offerings and convertible bond issues by Singapore REITs and business trusts, and has also advised on a number of listings in Malaysia. Besides capital markets work, Jerry also regularly advises on M&A and private equity transactions, establishment of private funds as well as complex securitization and structured finance transactions.

Jerry is a regular speaker on REITs, business trusts, private funds, corporate governance and regulatory/ compliance matters, and has published numerous articles. Jerry is fluent in English and Mandarin.

Jerry is cited as a leading practitioner in Chambers Global, Chambers Asia-Pacific, IFLR1000, The Legal 500 Asia Pacific and Who's Who Legal. He is also recognized as a "Thought Leader in Capital Markets" by Who's Who Legal.

Jerry is co-chair of the securities law committee of the International Bar Association, secretary of the REIT Association of Singapore, fellow of the Singapore Institute of Arbitrators and a member of the editorial board of Business Law Journal. Jerry is also active in community work and serves as a director of The National Kidney Foundation (Singapore).



UDAY KOTAK Managing Director & CEO, Kotak Mahindra Bank

Mr. Uday Kotak, holds a Bachelor's degree in commerce, and an MMS degree from Jamnalal Bajaj Institute of Management Studies, Mumbai. He is the managing director and CEO of the Kotak Mahindra Bank and its promoter. Under Mr. Kotak's leadership over the past 33 years, the Kotak Group established a prominent presence in major areas of financial services including banking, stockbroking, investment banking, auto finance, life and general insurance and asset management. He is a member of the International Advisory Board of GIC Private Limited, Singapore, and International Advisory Panel of Monetary Authority of Singapore, Member of the Board of Governors of Indian Council for Research on International Economic Relations (ICRIER) and The Anglo Scottish Education Society (Cathedral & John Connon School). He is also a governing member of the Mahindra United World College of India.

Mr. Kotak was named the "EY World Entrepreneur of the Year Award" in 2014 by Ernst & Young, "Economic Times Business Leader of the Year Award" in 2015 by the Economic Times, "Businessman of the Year 2016" by Business India and received the "Lifetime Achievement Award at Financial Express Best Banks' Awards 2016" in 2018 by the Financial Express, "USIBC Global Leadership Award" in 2018 by the U.S.—India Business Council and "CEO of the Year Award," at CNBC-Awaaz CEO Awards 2018, amongst many others.



ATIN KUKREJA Chief Executive Officer, Rippledot

Atin founded Rippledot in 2011, prior to which he was a senior managing director of Macquarie Capital and head of its TMT group in Asia.

Atin is, quite simply, one of the most experienced corporate advisers in Singapore. He has advised on numerous multibillion-dollar and high-profile privatisations and corporate transactions over the last decade throughout Asia-Pacific and beyond.

He holds a BTech in Chemical Engineering from the Indian Institute of Technology, Delhi, and an MBA from the University of Otago, Dunedin, New Zealand.

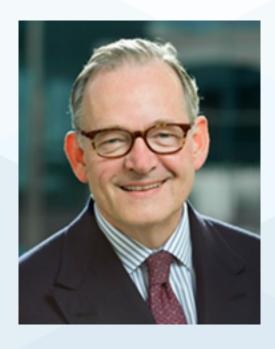


LAM CHEE KIN Legal, Compliance & Secretariat, Managing Director & Head, DBS Bank

Chee Kin is accountable for the team that manages the legal and regulatory risk of DBS Bank across legal entities, segments and geographies. Prior to joining the bank, he held various legal and compliance portfolios at Standard Chartered Bank, JPMorgan, Rajah & Tann and Allen & Gledhill, including a stint as Chief Operating Officer, South East Asia for JPMorgan.

A lawyer by profession, he has particular expertise in financial services regulation, and financial markets product and business structuring. Currently, however, he is focusing on the impact of digitisation and the evolution of frameworks that will be necessary to cope with digitisation and data, together with secondorder issues, such as how criminal activity will also evolve and how legal and compliance departments can benefit from analytics and Al.

Chee Kin currently serves on the advisory board to the Singapore Management University School of Law, the advisory panel to the NUS Centre for Banking and Finance Law, and the Data Protection Advisory Committee of Singapore. In 2015, Chee Kin was recognised as a distinguished fellow by the Institute of Banking and Finance in the field of compliance.



DR. MICHAEL LAPPE Managing Director and General Counsel, Deutsche Börse AG

Dr. Michael Lappe is a German-qualified attorney. In March 2018 he was appointed group general counsel of Deutsche Börse AG, one of the largest exchange operators and market infrastructure providers worldwide. Deutsche Börse's products, services and technologies cover the entire value chain of financial markets, spanning pre-trading, including data and index products, trading and clearing of investment instruments, and post-trading as well as services for collateral and liquidity management.

Michael began his professional career in 1987 with a Stuttgart law firm and subsequently moved to the German predecessor firm of Linklaters LLP, where he became a partner in 1992.

Michael's partner career was shaped by his corporate and M&A practice, which focused on cross-border transactions and group structuring mandates with an emphasis on the industrial and financial services sector. He was deployed to the London office for five years and subsequently worked out of the Linklaters offices in Berlin, Frankfurt and Munich. Having negotiated the merger with Linklaters on behalf of his German partners in 1999 and 2000, Michael was entrusted with several roles within the German Linklaters management and served on the firm's International Board. In 2004 he was appointed German senior partner and became a member of the Linklaters global executive board.

Upon reaching the statutory limit of his tenure of office in 2010, Michael fully returned to his M&A practice, where he dedicated significant time on reinforcing the Linklaters cross-border practice between Western Europe and the Middle East.

In 2012, Michael left Linklaters and continued his practice as an independent senior legal adviser. He assumed advisory board roles, became senior advisor of a small London-based investment bank and worked as senior consultant for Jomati LLP, the leading London-based legal markets consultancy.

At Deutsche Börse AG, Michael's role today is focused on advising the executive board, specifically the CEO, and on leading strategic M&A and litigation/investigation matters.



ADAM LI Partner, JunHe

Mr. Li has been widely recognized as a dealmaker and M&A lawyer, specializing in cross-border investment/ financing, M&A, private placement and IPOs, in the PRC and the United States. He has advised clients ranging from Fortune 500 companies, private equity and venture capital funds to entrepreneurs and scientists. He has led several deal-of-the-year cross-border M&As, landmark IPOs and bond issuances listed on the stock exchanges in Shanghai, New York, Hong Kong, London and Singapore.

Mr. Li has been practicing for 27 years with top law firms in the PRC and the U.S. and has gained sophisticated experience in dealing with complicated projects. He has been named a "leading lawyer" by Chambers, the International Financial Law Review, and the International Who's Who of Mergers and Acquisitions Lawyers, etc. for his performance in M&A, general corporate, capital markets and private equity. As a trailblazer in the PRC, he was the key founder of a Red Circle firm earlier in his career and was honored as one of "China's Ten Best Lawyers" by the Ministry of Justice of the PRC.

EDUCATION

- J.D. and LL.M., Columbia Law School, New York
- LL.M. and LL.B., Fudan University, Shanghai

PROFESSIONAL ASSOCIATIONS

· Qualified in the PRC and the State of New York, USA

LANGUAGE SKILLS

- English
- Mandarin



ANDREW M. LIM Partner, Allen & Gledhill

Andrew is co-head of the corporate mergers & acquisitions department at Allen & Gledhill. He has advised clients on numerous market-leading corporate and merger and acquisition transactions. He also advises clients on corporate governance, regulatory and compliance matters. His clients include MNCs, listed and non-listed companies, financial institutions and private equity firms.

Andrew joined the Singapore Bar in 1986. He was an associate with the firm from 1988 to 1989 before spending time as an investment banker. He rejoined the firm in 1993 as a partner.

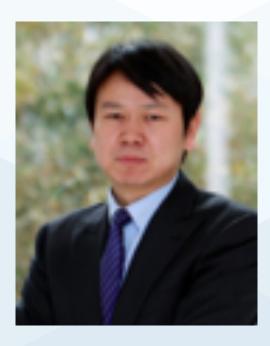
Andrew serves as a trustee on the board of trustees of the National University of Singapore. He currently is a director of Singapore Press Holdings Limited, Jurong Engineering Limited and Singex Holdings Pte Ltd. He is also a fellow of the Singapore Institute of Directors and a member of the National University of Singapore Law Advisory Council.

He is consistently recognized for his leading expertise in various publications including Chambers Global, Chambers Asia-Pacific, IFLR1000, The Legal 500 Asia Pacific, Best Lawyers and Who's Who Legal. In Chambers Asia-Pacific, Andrew has been described as having "a wealth of experience on major joint ventures, schemes of arrangement, capital reductions and restructuring deals" and praised by clients as being "one of the best M&A lawyers in Singapore." In The Legal 500 Asia Pacific, Andrew is noted as a "brilliant lawyer," "technically very competent," "easy to deal with" and a "top-rated dealmaker." In Who's Who Legal, Andrew is "widely recognized across the Asia-Pacific region for his top-tier corporate practice, which spans M&A and corporate transactions as well as governance issues."



MARTIN LIPTON Founding Partner, Wachtell, Lipton, Rosen & Katz

Martin Lipton, a founding partner of Wachtell, Lipton, Rosen & Katz, specializes in advising major corporations on mergers and acquisitions and matters affecting corporate policy and strategy. Lipton is a trustee of New York University (chairman, 1998-2015), a trustee of the New York University School of Law (chairman, 1988-1998), a trustee of the NYU Langone Medical Center, an emeritus member of the Council of the American Law Institute, a member of the Board of Advisors of the Institute of Judicial Administration and an honorary chair of The American College of Governance Counsel. Lipton is a member of the Executive Committee of the Partnership for New York City and served as its co-chair (2004-2006). Lipton has a B.S. in economics from the Wharton School of the University of Pennsylvania and an LL.B. from the New York University School of Law. He is an adjunct professor of law, New York University School of Law, a member of the American Academy of Arts & Sciences, a member of the International Advisory Council of Guanghua School of Management of Peking University, and a Chevalier de la Légion d'Honneur. Mr. Lipton is an emeritus chairman of Prep for Prep, having served as chairman from 1990 to 2002.



LIU QIAO Dean and Professor of Finance at Guanghua School of Management, Peking University

Professor Liu Qiao is the dean and professor of finance at Guanghua School of Management, Peking University. He is a leading authority in economics and finance in China and is recognized for his academic works in corporate finance, financial markets, and the Chinese economy. He is the author of "The Finance We Love: Rebuilding China's Finance in the New Era," "Big to Brilliant 2.0: Reconstructing the Underpinnings of China's High-Quality Development," "Corporate China 2.0: The Great Shakeup" and "Finance in Asia: Institutions, Regulation and Policy." Professor Liu has been named the Chang Jiang Scholar Special Term Professor by the Ministry of Education, a Distinguished Young Scholar by the National Science Foundation, and the Most Influential Chinese Economist of 2017 by China Newsweek. He worked at McKinsey & Company from 2001 to 2003, where he advised various MNCs and leading Asian companies on corporate finance and strategies. Before joining Guanghua, he taught in the faculty of business & economics of HKU and was tenured.



LOH BOON CHYE Chief Executive Officer, SGX

Mr. Loh Boon Chye joined SGX as CEO on 14 July 2015. He is also an executive and non-independent director on the SGX board.

With a career in the financial industry that spans close to 30 years, Mr. Loh was most recently deputy president and head of Asia Pacific Global Markets at Bank of America Merrill Lynch from December 2012 to May 2015. He was also the bank's country executive for Singapore and Southeast Asia and a member of its Asia Pacific Executive Committee.

Mr. Loh began his career as an investment officer with the Monetary Authority of Singapore in 1989. He joined the Singapore branch of Morgan Guaranty Trust Co. of New York in 1992, managing its Southeast Asia fixed-income and derivatives business. From 1995 to 2012, he was with Deutsche Bank AG, where he held various leadership roles including head of Corporate & Investment Banking for Asia Pacific and head of Global Markets for Asia.

Over the years, Mr. Loh has played a key role in the development of Southeast Asia's capital markets, having held a number of senior advisory positions. Apart from his directorship on the SGX board from 2003 to 2012, he has also been on the boards of GIC Pte Ltd since November 2012, Economic Development Board Singapore since February 2017 and the World Federation of Exchanges since September 2017.

He was also previously chairman of the Singapore Foreign Exchange Market Committee, as well as deputy president of ACI Singapore.

Mr. Loh is a council member and distinguished fellow at the Institute of Banking & Finance Singapore and was recognized for Outstanding Contribution to Financial Markets in Asia in the Euromoney Awards for Excellence in 2010. He was also presented the International Financial Law Review (IFLR) Market Reform Award 2017.

Mr. Loh holds a Bachelor of Engineering degree from the National University of Singapore.



LOW KAH KEONG Partner, WongPartnership

Low Kah Keong is the head of the Asset Management & Funds Practice at Wong Partnership and is a partner in the Corporate/Mergers & Acquisitions practice. His main areas of practice are mergers and acquisitions, corporate finance, asset management and collective investment schemes.

In the arena of asset management, Kah Keong has acted for sponsors and fund managers of private equity funds, real estate funds, venture capital funds, hedge funds and regulated collective investment schemes. He has advised on the Singapore Tax Resident Fund Scheme and licensing considerations under the Securities and Futures Act of Singapore and the Financial Advisers Act of Singapore. In his practice, Kah Keong has also advised sovereign wealth funds and insurance companies in their capacity as limited partners.

Kah Keong graduated from the National University of Singapore. He is admitted to the Singapore Bar and to the Roll of Solicitors of England & Wales.

SIGNIFICANT TRANSACTIONS THAT KAH KEONG HAS BEEN INVOLVED IN INCLUDE ADVISING / ACTING FOR THE FOLLOWING:

- Temasek Holdings (Private) Limited, Temasek Trust and Pavilion Capital in establishing ABC World Asia Fund I, a new Asia-focused private equity fund dedicated to impact investing.
- City Developments Limited in the divestment of its entire interest in Summervale Properties Pte. Ltd., which owns the Nouvel 18 luxury condominiums in Singapore via a profit participation securities scheme valued at S\$977.6 million.
- Keppel Telecommunications & Transportation Ltd in the acquisition of all the issued ordinary shares of Keppel T&T by Keppel Corporation Limited by way of a scheme of arrangement under the Companies Act; Keppel Land Limited in the acquisition of all the issued ordinary shares of Keppel Land Limited by Keppel Corporation Limited by way of a voluntary general offer; and Keppel Infrastructure Trust in its business combination with CitySpring Infrastructure Trust to create the largest Singapore infrastructure-focused business trust listed on the Singapore Exchange at the time of its completion.
- OCBC Bank and Lion Global Investors in setting up Lion-OCBC Capital Asia Fund I, a S\$550 million fund launched in 2015 that is targeted at high-growth small and medium enterprises in Asia.
- Asian Genco Pte. Ltd., an infrastructure company with investments in Indian power generation assets and engineering services businesses, in relation to the US\$425 million investment commitment by a consortium of global investors, including Morgan Stanley Infrastructure Partners, General Atlantic LLC, Goldman Sachs Investment Management, Norwest Venture Partners and Everstone Capital, with the goal of creating Asian Genco as one of the leading power-generation platforms in India. This financing represents the largest private equity investment in the Indian power sector at the time of its completion. The deal was named 'Private Equity Deal of the Year' by IFLR India Awards in 2011.





PATRIK MARCELIUS Partner, Mannheimer Swartling

Patrik's principal areas of practice include public takeovers and mergers, equity offerings and IPOs. Patrik also advises listed companies on corporate governance and disclosure matters. Patrik is member of Nasdaq Stockholm's Disciplinary Committee and a member of the expert group that is responsible for proposing amendments to the Swedish Takeover Rules.

EDUCATION

- LL.M. (University of Cambridge, 2000)
- LL.M. (Stockholm University, 1998)

CAREER

- Partner, Mannheimer Swartling, 2008-
- Associate, Mannheimer Swartling, 2000-2007
- Visiting lawyer, Slaughter and May, 2004-2005

PUBLICATIONS

- The International Comparative Legal Guide to Corporate Governance, Swedish chapter, Global Legal Group 2019
- The Shareholder Rights and Activism Review, Swedish chapter, Law Business Research, 2016
- Dossier Transposition de la Directive OPA, Swedish chapter, Journal des Sociétés, 2008
- Guide to Public Takeovers in Sweden, Jure, 2005
- European Takeovers: The Art of Acquisition, Swedish chapter, Euromoney Books, 2005

RANKINGS

Patrik's rankings include Chambers Global, Chambers Europe, IFLR 1000 and Who's Who Legal.

MEMBERSHIP

- Swedish Bar Association, 2005
- International Bar Association

LANGUAGES

- English
- Swedish





OENE J. MARSEILLE Partner, Allen & Gledhill

Oene's main practice areas are mergers and acquisitions and corporate and commercial transactions.

He is seconded as Allen & Gledhill's resident partner to Soemadipradja & Taher, the firm's strategic alliance firm in Indonesia, and is currently based in Jakarta.

Prior to joining Allen & Gledhill, Oene was a foreign legal counsel with a leading law firm in Indonesia. He has worked in Jakarta, Indonesia, for more than 18 years and has extensive experience in working with international agencies as well as private investors in the region. He is native Dutch and is proficient in Dutch, Bahasa Indonesia, English, French and German.

Oene graduated with a Juris Doctorate from the University of Amsterdam in 1994 and obtained an LL.M. in 1995 from Duke University.



CHARLES MARTIN Senior Partner, Macfarlanes

Charles became senior partner at Macfarlanes in 2008. He works principally in M&A and private equity, acting for sponsors and corporates. Much of his work is cross-border in nature.

He is rated in the top tiers of the most highly recommended M&A and private equity lawyers in the UK by the leading directories.

Clients look to him particularly for strategic counsel and tactical input on a wide variety of legal matters including M&A, litigation and family office issues.

He writes regularly on M&A, takeover code and private equity-related issues as well as on law firm management matters.

Highlights include leading the team advising Verizon Communications Inc. on its acquisition of Vodafone's interest in Verizon Wireless for \$130 billion. He has worked for many of the firm's major clients.

He is a trustee of the Visitors' Art Foundation and Pallant House Gallery, and is actively involved in supporting a number of other charities.

He was named Management Partner of the Year 2017 at the Legal Business Awards.



PAVLOS MASOUROS Managing Partner, Masouros & Partners (Athens)

Pavlos is admitted to practice in Athens and in The Hague and is the managing partner of Masouros & Partners, a law firm headquartered in Athens with an international office in The Hague focusing exclusively on sophisticated capital and specializing in corporate law and M&A. The firm is consistently ranked by Chambers Global as the only Greek law firm with foreign expertise (2017, 2018, 2019), while it has also received a number of awards for its M&A and corporate capabilities (e.g., 2019 M&A Law Firm of the Year by CorpINTL, 2019 M&A Law Firm of the Year by the Business Excellence Awards, 2019 Corporate Lawyer of the Year by AcquisitionINTL). Masouros & Partners routinely advises private equity funds in relation to Greek (public and private) M&A, while it is also involved in big ticket corporate litigation and M&A arbitration in Greece and beyond.

Pavlos has advised foreign and domestic corporate clients, as well as the Hellenic and foreign governments and state-owned organizations, on dozens of business combinations (mergers, share purchase agreements, tender offers, privatisations, shareholders' agreements, joint venture agreements, etc.), including some of the largest deals in value with a Greek element and is continuously engaged in cross-border corporate and M&A dispute resolution cases before international arbitral tribunals, Greek and foreign state courts. Pavlos has received several professional awards and references in legal directories and the press for his corporate law expertise (Chambers Global, Corporate INTL, Het Financieele Dagblad, etc.).

Outside of his professional activities Pavlos has been teaching corporate law at Leiden Law School, Leiden University, since 2010, where he is an assistant professor, while since 2013 he is also visiting professor at LUISS Guido Carli University in Rome and since 2014 at the International Hellenic University in Thessaloniki, Greece.

He is the author of many books and articles on corporate law, corporate litigation, corporate governance and law and economics. He is a frequently sought-after commentator on current developments in Greece and beyond, and his views have appeared in the international media, such as The Washington Post, Slate, ReutersOpinion, American Lawyer, etc.

Pavlos has been named a fellow of the '40 under 40 European Young Leaders' of the Friends of Europe and EuropaNova, has advised the ELI/UNIDROIT on the project on the European Rules of Civil Procedure, the European Commission with regard to Greek law in the 2017 Study on the Law Applicable to Companies and the Serbian Ministry of Finance on the introduction of new AML legislation.

Pavlos is also the co-managing director of the Centre for European Company Law, an EU-wide business law think tank and a fellow of the Hellenic Foundation for European and Foreign Policy.

Pavlos holds an LL.B. from the Athens Law School (1st in class), an LL.M. in corporate law & governance from the Harvard Law School (Fulbright Scholar; Victor Brudney Prize for Corporate Governance) and a Ph.D. in corporate law & economics from Leiden University.

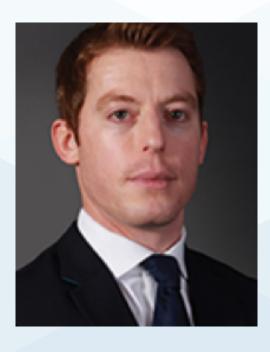


YUTO MATSUMURA Partner, Mori Hamada & Matsumoto

Yuto Matsumura is a partner of Mori Hamada & Matsumoto. His practice focuses on mergers and acquisitions, corporate and securities laws, private equity, banking, and international dispute resolution. In particular, he has extensive experience in M&A involving banks and other financial institutions, and publicly listed companies, especially in the cross-border context.

He has been selected as a leading lawyer in Japan for corporate/M&A in The International Who's Who of M&A Lawyers, Chambers Global, Chambers Asia, PLC Which Lawyer?, IFLR1000 and Asialaw Profiles. He has assumed a leading role in a number of M&A deals that were selected as Japan deal of the year. He is officer of the corporate/M&A law committee of the International Bar Association.

He is a graduate of the University of Tokyo (LLB, 1996) and Columbia Law School (LLM, 2002). He has worked for Sullivan & Cromwell (2002-2003) and is admitted to practice in both Japan and New York. He served as visiting associate professor at the University of Tokyo Law School (2013-2016) where he taught corporate/M&A among other classes. He is fluent in Japanese, English and French.



CHRIS MCGAFFIN Partner, Slaughter and May

Chris is a partner based in Slaughter and May's Hong Kong office. He was previously based in London.

Chris has a broad corporate practice, including M&A, capital markets, governance and VC/PE. He regularly advises clients on their global cross-border mergers and acquisitions. Highlights include advising:

- in Europe: Arm on the US\$34 billion takeover bid by SoftBank; Cadbury on the hostile US\$19.5 billion takeover bid by Kraft Foods;
- in Greater China: Arm on the establishment of a US\$1.5 billion semiconductor technology joint venture; SoftBank Vision Fund on a number of its investments and portfolio companies, including Ping An Good Doctor and Ping An Healthcare Technology; and
- in Asia-Pacific: FWD on its US\$3 billion acquisition of the life insurance business of Siam Commercial Bank in Thailand (the largest ever insurance deal in Southeast Asia); Prudential on the S\$1.15 billion 15-year bancassurance arrangement with United Overseas Bank spanning Singapore, Indonesia, Vietnam, Malaysia and Thailand.

Chris was listed in *The Lawyer's Hot 100* in 2017 (which highlights the most innovative and creative lawyers from in-house, private practice and the Bar). He was voted second by his peers in the Financial News' Partner of the Year Award 2017 for his work in advising the directors of Arm on the takeover bid from SoftBank. Chris was recognized in the Legal 500 for M&A while in London and is now recognized in IFLR1000 Asia-Pacific.



GREGORY E. MCGOWAN Senior Strategic Advisor, Franklin Templeton Investments

Gregory E. McGowan joined Templeton in 1986 until his resignation in 2016 and held various senior appointments, including executive vice president, director and general counsel of Templeton International, Inc., the organization responsible for the development and operation of Franklin Templeton businesses outside of North America. He has also served as executive vice president and general counsel of the U.S. holding company for Franklin Resources, Inc., Templeton Worldwide, Inc., and was executive vice president, secretary and general counsel of Templeton Global Advisors Limited (a Bahamian corporation), which had been the Templeton Company listed on the London Stock Exchange as Templeton Galbraith and Hansberger Ltd., where Mr. McGowan held the same positions. Mr. McGowan served on various other Franklin Templeton boards of directors, including, among others, Templeton Investment Counsel LLC, (a U.S.-registered investment adviser company), Franklin Templeton Investments Australia Limited, trustee of Franklin Templeton Trustee Services Private Limited, (an Indian trust company), Franklin Templeton International Services S.A. (a broker-dealer Luxembourg corporation), Franklin Templeton Investments (Asia) Limited (a U.S.-registered investment adviser and a broker-dealer Hong Kong corporation), Franklin Templeton Investments Japan Ltd. (a Japanese corporation), Templeton Asset Management Ltd. (a U.S.registered investment adviser and a Singaporean corporation), Franklin Templeton Holding Limited (a Mauritius corporation), Franklin Templeton Investment Services Mexico, S. de R. L., (a Mexican corporation) and is vice chairman of the board of the directors of the Franklin Templeton Sealand Fund Management Co., Ltd. (a China joint venture) as well as vice chairman of China Life Franklin Asset Management Company Limited (a Hong Kong joint venture), as well as a non-executive director of Templeton Global Growth Fund Ltd. (an Australian Securities Exchange-listed company). In addition, he presently serves as an independent trustee on the board of Brinker Capital Destinations Trust, a U.S. mutual fund registered under the Investment Company Act of 1940 and an independent member of the board of directors of Global Capital Plc, (a Maltese corporation) and AMS Management Group (an Arizona insurance company). Mr. McGowan currently serves on not-for-profit boards, including but not limited to, Broward College Foundation and its investment committee as well as Broward Public Library's investment committee.

Prior to joining the Templeton organization, Mr. McGowan was a senior attorney for the United States Securities and Exchange Commission.

Mr. McGowan holds a B.A. in economics/international affairs from the University of Pennsylvania, an M.A. from the University of Paris and a Juris Doctor from Georgetown University Law Center.



LIM MEI Partner, Allen & Gledhill

Lim Mei is co-head of the Corporate Mergers & Acquisitions department at Allen & Gledhill. Her areas of practice include mergers and acquisitions, equity capital markets and derivatives. She has extensive experience in mergers and acquisitions and has advised on numerous landmark domestic and crossborder mergers and acquisitions. She is also actively involved in the listing of nearly all of the structured warrant programmes on the Singapore Exchange. Her clients include large cap companies, multinational corporations, sovereign wealth funds, financial institutions and private equity firms.

Lim Mei is recognised for her expertise in capital markets and corporate/M&A in publications including Chambers Global, Chambers Asia-Pacific, IFLR1000 and The Legal 500 Asia Pacific.

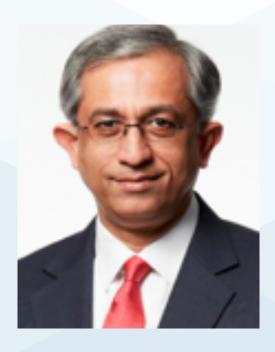
In Chambers Asia-Pacific, Lim Mei is noted as being "one of the market's most prominent corporate lawyers and continues to advise on an array of major transactions." In Chambers Global, Lim Mei was also noted for "her ability to handle multi-jurisdictional deals, one reporting: 'We were delighted with her first-rate legal representation for complex cross-border matters."

Lim Mei has been a partner with the firm since 1996.



VINCENT MERCIER Partner, Davies Ward Phillips & Vineberg

Recognized by peers and clients as one of the best M&A lawyers in Canada, Vince has acted on many of Canada's most important transactions. His practical advice and methodical approach achieve significant success for public and private clients in transactions of all sizes, domestic and international. He has extensive experience in cross-border transactions and across all industries, including financial services, communications and media, technology, mining and energy. Vince also advises public companies on corporate governance issues.



SANJIV MISRA Chairman, Asia Pacific Advisory Board, Apollo Global Management

Sanjiv Misra is chairman of the Asia Pacific Advisory Board for Apollo Management, the global private equity and alternative asset management firm. He is also president of Phoenix Advisers Pte Ltd, a boutique advisory and principal investing firm.

He is an independent and non-executive director on the board of Olam International Limited (SGX listed), where he is chairman of the capital and investment committee; He is also a non-executive director of EDBI Pte Ltd (chairman, audit committee), Clifford Capital Pte Ltd and Singapore Symphonia Company Pte Ltd.

Mr. Misra served as a member of the boards of OUE Hospitality REIT Management Pte Ltd ("OUE REIT") and OUE Hospitality Trust Management ("OUE TRUST") from June 2013 till September 2019, where he was lead independent director and chairman of the audit and risk committee (SGX listed); member of the board of directors of Edelweiss Financial Services Ltd (BSE listed), from April 2011 till January 2019; and National University Health System (NUHS), from its inception in 2008 till 2016. During this period he was the first chairman of the audit and risk committee and a member of the executive committee of the board. He served as a member of the board of trustees of Singapore Management University (SMU) from 2004 to 2016, and as a member of the international advisory board of the Institute of Societal Leadership at SMU from March 2014 to September 2018. He was also a member of the investment committee of SMU and the SMU Enterprise Board.

Mr Misra spent his career in investment banking and general management at Citigroup and Goldman Sachs. He spent eleven years at Citigroup, from 1997 to 2008, most recently as head of the Asia Pacific Corporate Bank (APCB) from June 2004 till May 2008. Prior to his appointment to this position, Mr. Misra served as the chief executive officer of Citigroup's Global Corporate and Investment Banking Group (GCIB) in Singapore and Brunei and Citigroup Country Officer for Singapore; head of Asia Pacific Investment Banking; and head of Equity Capital Markets for Asia-Pacific. Prior to joining Salomon Brothers in January 1997, Mr. Misra spent over ten years in the Investment Banking Division at Goldman Sachs & Co, in New York, Hong Kong and Singapore. He holds a Bachelor of Arts degree in economics from St. Stephen's College, Delhi University, a post-graduate diploma in management from the Indian Institute of Management, Ahmedabad, and a Master of Management from the J.L. Kellogg Graduate School of Management at Northwestern University, where he was admitted as a member of the Beta Gamma Sigma Honors Society. Mr. Misra is a citizen of Singapore.



ZIA MODY Co-Founder and Managing Partner, AZB Partners

Zia Mody, co-founder and managing partner of AZB & Partners, is one of India's foremost corporate attorneys. She began her career as a corporate associate in the New York office of Baker & McKenzie, where she worked for approximately five years before moving to India to establish the Chambers of Zia Mody, which became AZB & Partners in 2004.

Zia's practice is primarily M&A and PE, corporate law, restructuring, foreign inward investment and securities regulatory advice and litigation. Zia is the deputy chairman and non-executive director of the HSBC Asia Pacific Board and an independent director of Ascendas Property Fund Trustee Pte. Ltd., Singapore. Some of the committees she currently serves on include: (i) member of the Governing Board of the International Council for Commercial Arbitration; (ii) foreign arbitrator on the Panel of Arbitrators of the China International Economic and Trade Arbitration Commission; and (iii) member of the CII National Council.

Previously, Zia has, amongst others, served as (i) a special invitee of the Ministry of Corporate Affairs to the Competition Law Review Committee, constituted to review the need for amendments to the Competition Act (2018); (ii) a member of the Committee on Corporate Governance, formed by SEBI under the chairmanship of Uday Kotak (2017); (iii) a panellist on the expert committee set up by the Law Commission of India on 'Amendment to the Arbitration and Conciliation Act, 1996,' to review the provisions of the act in view of the several inadequacies observed in its functioning (2014); (iv) a member on the Reserve Bank of India Committee on Comprehensive Financial Services for Small Businesses and Low-Income Households, chaired by Dr. Nachiket Mor (2013); (v) vice president and member of the London Court of International Arbitration (2010-2013); a member of the World Bank Administrative Tribunal, Washington D.C. (2008-2013); and (vi) a member of the Godrej Committee on Corporate Governance, set up by the Ministry of Corporate Affairs (2012).

Zia is widely acknowledged for her expertise, ranking No. 1 in Fortune India's 'India's 50 Most Powerful Women in Business' list in 2018 and 2019, on which she has consistently ranked in the top 10 since 2011. The 2017 RSG India Report recommended Zia for M&A, Securities Law, PE and Project Finance. She has been ranked a 'Star Individual' for Corporate / M&A by Chambers Global (2012-2019); a 'Star Individual' (2015-2018 & 2019) and 'Senior Statesmen' (2017) for Corporate / M&A by Chambers Asia-Pacific; and an Eminent Practitioner (2018-2019), Band 1 (2017) and 'Star Individual' (2016) for Private Equity by Chambers Asia-Pacific.

According to the 2017 RSG India Report, clients praise Zia as "one of India's foremost corporate attorneys," a "problem solver," who is "meticulous," "thorough" and "accessible."

She has a B.A. (law) from Cambridge and an LLM from Harvard and is dually qualified to practice law in India and New York, being a member of the New York State Bar.



TETSUTARO MURAKI

President, Paramount AIM Inc.

Tetsutaro Muraki is president of Paramount AIM Inc., which is an advisory firm based in Tokyo assisting investment and accelerating inbound and outbound business opportunities in Japan.

Tetsutaro previously had several positions in Japan and outside Japan. Tetsutaro started his career with Swiss Bank Corporation (SBC Warburg) in Tokyo, where he advised Japanese companies in investment banking services, and resided in London and Tokyo, and Zurich.

After SBCW, Tetsutaro joined the World Bank Group in Washington, DC, in 1996 where he worked on financial sector restructuring in Asia and investment projects in Asia with the International Finance Corporation (IFC). In 1998, Tetsutaro was appointed to work in the bank's representative office in Seoul, where he was responsible for capital market restructuring, restructuring of Chaebols, privatisation of nationalized financial institutions, and establishing the Korea Asset Management Corporation (KAMCO).

In 2003, Tetsutaro joined Industrial Revitalization Corporation of Japan ("IRCJ"), the Japanese government-backed private equity firm with a fund size of 10 trillion Japanese Yen (US\$100 billion) with an aim to assist ailing Japanese companies. IRCJ invested in 41 companies in various sectors from consumer products, manufacturing, and airlines to name a few. Tetsutaro was appointed as chief financial officer of Kanebo Cosmetics Inc., the largest equity investment (380 billion yen or US\$3.2 billion) by IRCJ, which was successfully exited to Kao Corporation.

After leaving IRCJ in 2006, Tetsutaro joined the Tokyo Stock Exchange to focus on international business development and overseas investments by TSE. After holding several positions, Tetsutaro was appointed as CEO of TOKYO AIM, a joint venture by TSE and the London Stock Exchange Group. In 2012, Tetsutaro relocated to Singapore to establish an office by Frontier Management to bridge investment opportunities to link Asia and Japan with his former colleagues from IRCJ.

Tetsutaro holds a Bachelor of Arts and a Master of Science from Sophia University in Tokyo and a Master in Public Administration from Harvard University.





CHRISTOPHER MURRAY Partner, Corporate, Osler

Chris leads Osler's Asia-Pacific initiative, having advised a number of Chinese, Korean, Australian and Southeast Asian-based enterprises principally on their investments in Canadian energy and mining businesses. Chris also co-heads Osler's Pension and Private Equity Investor group.

Chris' practice focuses on mergers and investments for REITs, public corporations, private equity sponsors and pension funds. He has been fortunate to have been involved in a wide range of deal sizes and degrees of complexities from Lexpert deals of the year to smaller yet still business-critical transactions for mid-cap companies.

Chris has a wealth of experience in corporate finance having advised on over 100 public offerings and dozens of IPOs in his career, particularly in the REIT sector, where he advises several issuers and has acted on innumerable REIT offerings. He advises a number of public reporting issuers and their boards as well as Canadian pension plans as their principal trusted legal adviser on a range of matters.

Chris also practised in Australia early in his career while on a two-year secondment from Osler.



RAAJ NARAYAN Partner, Wachtell, Lipton, Rosen & Katz

Raaj Narayan is a partner at Wachtell Lipton in the Corporate Department. He focuses on mergers and acquisitions, capital markets transactions, takeover and activism defense and corporate governance matters. He has represented public and private companies on a wide range of domestic and cross-border mergers. acquisitions, divestitures, spin-offs, investments and joint ventures. Mr. Narayan also advises companies and investors on capital markets transactions including initial public offerings and other public and private securities offerings. Mr. Narayan was named a Rising Star by Law360 for 2019.

Selected M&A transactions include salesforce.com in its acquisitions of Tableau Software and MuleSoft; Hewlett Packard Enterprise in its acquisition of Cray and its Reverse Morris Trust transaction combining its Software Business with Micro Focus International; eBay in its sale of StubHub to viagogo; Envision Healthcare in its sale to KKR; Financial Engines in its sale to Hellman & Friedman; AOL in its sale to Verizon and acquisition of Millennial Media; GTECH in its acquisition of International Game Technology; International Game Technology in its sale of DoubleDown to DoubleU Games; Wells Fargo in the sale of its Health Savings Account Business to UnitedHealth and its Shareowner Services Business to Equiniti; Capital One in its acquisitions of ING Direct USA, GE Capital's Healthcare Finance Business, HSBC's Domestic Credit Card Business, Cabela's credit card program and Walmart's credit card program; Final in the sale of its assets to Goldman Sachs; Teneo in its investments by CVC Capital Partners and BC Partners, as well as numerous acquisitions; Cantor Fitzgerald in its sale of Berkeley Point to BGC Partners; the Cleveland Browns in its sale to Jimmy Haslam; the Aston Villa Football Club in its sale to Recon Group; The Carlyle Group in its acquisitions of Duff & Phelps and CFGI; Atlas Energy in its sale to Chevron; Ventas in its acquisition of Atria Senior Living; Knight Capital in its merger with GETCO; Itaú Unibanco in the merger of its Chilean and Colombian operations with CorpBanca; Rockefeller Capital Management in its acquisition of Financial Clarity; City National Bank in its acquisition of First American Equipment Finance; The Huntington National Bank in its acquisition of Macquarie Equipment Finance; Radian Group in its acquisition of Clayton Holdings; Suffolk Bancorp in its sale to People's United Financial and the prior sale of its Wealth Management Business to Beacon Trust Company; Mechanics Bank in its acquisition by Ford Financial; Encore Bancshares in its sale to Cadence Bancorp; and National Bank Holdings and Hilltop Holdings in various FDIC-assisted acquisitions.

Selected spin-off transactions include Hewlett-Packard Company in its spin-off of Hewlett Packard Enterprise; Nielsen in its spin-off of its Global Connect business; Agilent Technologies in its spin-off of Keysight Technologies; BGC Partners in its spin-off of Newmark; and Atlas Energy in its spin-off of Atlas Resources Partners.

Selected capital-raising and investment transactions include Square, Santander Consumer USA, Newmark and National MI in their initial public offerings; salesforce.com in its initial public notes offering; Keysight Technologies in its initial notes offering; Knight Capital in its preferred stock financing by Jefferies, Blackstone, GETCO, Stephens Investments, Stifel Financial and TD Ameritrade; Suffolk Bancorp in its PIPE common stock financing; Social Finance (SoFi) in separate financings led by Qatar Investment Authority and Silver Lake Partners; Warburg Pincus in its investment in Varo Money; CardWorks in its investments by PIMCO, Parthenon Capital Partners and Reverence Capital Partners; and Mondelēz in its investments in Hu Kitchen and Uplift Foods.





NICHOLAS A. NASH Managing Partner, Co-Founder, Asia Partners

Nicholas A. Nash is the managing partner and a co-founder of Asia Partners, a leading growth equity technology investment firm in Southeast Asia.

Prior to Asia Partners, Mr. Nash was the group president of Sea, Greater Southeast Asia's leading internet company, from 2014 to 2018. Sea is today a \$9.5 billion U.S. public company and the region's market leader in e-commerce and e-sports.

Mr. Nash led Sea's landmark initial public offering on the New York Stock Exchange (NYSE: SE), which raised approximately \$1 billion of primary capital and which was the largest ever U.S. IPO of a company from Southeast Asia. It was one of the largest IPOs worldwide in 2017 and was also the largest ex-China emerging markets technology IPO in the U.S. since 2011.

Mr. Nash joined Sea after more than a decade with General Atlantic, most recently as the co-founder and head of GA's Southeast Asia business. Three of Mr. Nash's successful investments while with General Atlantic are now multibillion-dollar NYSE publicly traded companies. Prior to GA, Mr. Nash was a management consultant with McKinsey & Company in New York.

Mr. Nash was a member of the World Economic Forum's ASEAN Regional Strategy Group from 2017-2018. Mr. Nash was a term member of the Council on Foreign Relations from 2013-2018 and is a member of the global Kauffman Society for leadership in venture capital, a member of the Young Presidents Organization, a board member for Room to Read in Singapore, and a board member of Endeavor Indonesia.

He received an MBA from Stanford University's Graduate School of Business in 2007, where he was an Arjay Miller Scholar. He received his undergraduate degree from Harvard University in chemistry and physics, magna cum laude, in 2000. In 1996 he was named a United States Presidential Scholar, one of the nation's highest academic honors for graduating secondary school students.



DR. OPHIR NAVE Co-Head, M&A Practice, Tadmor Levy & Co.

Ophir is consistently recognized as one of the top M&A lawyers in Israel by the leading international ranking agencies. Ophir is described as 'a real dealmaker,' 'an excellent negotiator,' 'hugely respected' in the Israeli market and 'a great contact for large cross-border transactions' (Legal500), 'highly recommended,' 'always available,' and provides 'first-class advice' (IFLR1000), and 'very shrewd and very sharp' with 'extreme outof-the-box thinking' (Chambers Global).

Ophir is regularly involved in some of the largest and most complicated M&A transactions in Israel. A few notable examples include the representation of Leumi Card, Israel's second-largest credit card company, in its ILS 2.5 billion sale to the U.S. private equity firm Warburg Pincus (finance), Israel Chemicals in the US\$1 billion sale of its fire safety business to the U.S. private equity firm SK Capital (chemicals), Baby TV channel in its sale to Fox networks (entertainment) and PMC Sierra in its acquisition of Wintegra, constituting the largest sale of an Israeli hi-tech company during such year (technology).

Ophir is also considered to be one of the leading Israeli M&A lawyers in the defense sector. Key clients include Rafael Advance Defense Systems - Israel's leading defense company, Israel Aerospace Industries a world-leader in the aerospace industry, Israel Weapon Industries - a world-leader in the weapons industry, and Israel Shipyards - Israel's leading vessel manufacturing company.

Ophir is a graduate of Harvard Law School (Doctor of Juridical Science), Tel Aviv University (LL.B., First in Class) and the Technion (B.Sc. in computer engineering, First in Class).

Ophir clerked for Justice Theodor Or of the Israeli Supreme Court and has been the recipient of various prizes and scholarships, including the Wolf Foundation Prize, the John M. Olin Fellowship, the E. David Fischman Scholarship, the Tel Aviv University Academic Excellence Scholarship and the Technion Presidential Prize.

Ophir has also served as the editor of the Tel Aviv University Law Review, lectured at Harvard Law School on corporate law matters, published articles on corporate matters in the leading legal journals in the United States and is currently serving as an adjunct professor of corporate finance at Tel Aviv University.

Earlier in his career, Ophir was an M&A attorney at Wachtell, Lipton, Rosen & Katz in New York.

Ophir is admitted to practice law in both Israel and New York.



NG WAI KING Managing Partner, WongPartnership

NG Wai King is the managing partner of WongPartnership. Wai King's experience focuses on mergers & acquisitions and private equity. Wai King graduated from the National University of Singapore, where he was awarded the AV Winslow Prize, and obtained a LL.M. from Columbia University School of Law, where he graduated as a Harlan Fiske Stone Scholar.

RELEVANT EXPERIENCE

Significant transactions that Wai King has been involved in include advising / acting for the following:

- The managers of Ascendas Hospitality Trust in the proposed combination with Ascott Residence Trust by way of a trust scheme of arrangement to form the largest hospitality trust in the Asia-Pacific and the eighth biggest globally, with a total asset value of S\$7.6 billion.
- CapitaLand Limited in its acquisition of the Ascendas-Singbridge group of companies from Ascendas-Singbridge Pte. Ltd. The deal is valued at S\$11 billion and makes CapitaLand the largest diversified real estate group in Asia, with assets under management of \$\$123.4 billion.
- Nesta Investment Holdings Limited, which is controlled by a consortium comprising HOPU Logistics Investment Management Co., Ltd., Hillhouse Capital Logistics Management, Ltd., SMG Eastern Limited (an entity wholly owned by the CEO of Global Logistics Properties), Bank of China Group Investment Limited and Vanke Real Estate (Hong Kong) Company Limited, in the acquisition of Global Logistic Properties Limited for approximately S\$16 billion by way of a scheme of arrangement. This deal was named 'Deal of the Year' and 'Best Leveraged Finance Deal' at the FinanceAsia Achievement Awards, 2017, 'M&A Deal of the Year: South East Asia' at The Asian Lawyer's Asia Legal Awards 2018, and M&A Deal of the Year (Premium) at the ALB SE Asia Law Awards, 2018.
- As Singapore counsel to Walmart Inc. in its acquisition of a 77% stake in Flipkart for US\$16 billion. This deal won Deal of the Year - 'Best M&A Deal' and 'Best India Deal' at the FinanceAsia Awards 2018.
- TCC Assets and Thai Beverage Public Company Limited (a company listed on the Singapore Exchange) on a successful takeover offer for Fraser & Neave, Limited, fending off a competing offer by another party. The offer valued F&N at approximately S\$13.8 billion and the transaction was named 'M&A Deal of the Year' for both South East Asia and Singapore, as well as 'SE Asia Deal of the Year' at the ALB SE Asia Law Awards 2014; and 'Best M&A Deal' at the IFLR Asia Awards 2014.
- KKR & Co. L.P. in the debt and structured equity financing to 8S Capital Holdings Pte. Ltd. and its corresponding cash offer for 800 Super Holdings Limited.

PUBLICATIONS & LEGAL UPDATES

- Casewatch Singapore Court of Appeal Clarifies that Third-Party Offers for Shares Not Invariably Best Evidence of Fair Market Value
- Getting the Deal Through Private Equity Singapore Transactions chapter, 2011-2018 editions
- Getting the Deal Through Mergers & Acquisitions Singapore chapter, 2011-2015 editions
- Sweet & Maxwell Mergers & Acquisitions International Series, Singapore chapter
- PLC Cross-Border Mergers & Acquisitions Handbook 2011/12 Singapore chapter





ANDREW J. NUSSBAUM Partner, Wachtell, Lipton, Rosen & Katz

Andrew J. Nussbaum is a member of the Wachtell, Lipton, Rosen & Katz Corporate Department, joining the firm in 1993 and becoming partner in 1999. His practice involves a wide range of merger and acquisitionrelated matters, including cross-border transactions, spin-offs, divestitures, carve-out IPOs, private equity transactions and joint ventures. Mr. Nussbaum also handles related work in public offerings, financings, corporate governance and takeovers, and has completed a number of multibillion-dollar cross-border transactions involving mergers between U.S. and European companies, acquisitions in Latin America, investments in China, a public company transaction in Russia and a major transaction involving one of Australia's largest listed companies. While involved with a wide range of industries, he has extensive experience with international companies in media and entertainment, cross-border matters and private equity transactions.

Mr. Nussbaum graduated summa cum laude from Amherst College (1985) and has a master's degree from Oxford University, where he was a Rhodes Scholar. He attended the University of Chicago Law School, where he received his J.D. with high honors (1991), was a member of Order of the Coif and served as editorin-chief of The University of Chicago Law Review. Prior to joining the firm, Mr. Nussbaum served as a law clerk to the Honorable Ruth Bader Ginsburg, then of the U.S. Court of Appeals for the District of Columbia Circuit, and thereafter to Justice Antonin Scalia, United States Supreme Court.

Mr. Nussbaum speaks Russian and Spanish, and he is a member of the New York State and American Bar Associations. Mr. Nussbaum is active in various nonprofit organizations and serves as chairman of the board of trustees of Amherst College, member (previously chairman) of the board of directors of Asphalt Green, a New York City sports and fitness organization promoting wellness, water safety and health for New Yorkers of all ages, and previously on the board of governors of the Folger Shakespeare Library in Washington, D.C.



BRIAN O'GORMAN Partner, Arthur Cox

Brian is a partner in the Corporate and M&A Group at Arthur Cox. He has a broad corporate practice with a particular emphasis on mergers and acquisitions, public takeovers, equity capital markets and private equity.

He has advised on many of the largest and most high profile Irish M&A transactions over the past 15 years and continues to advise many of the major corporate clients of the firm. Prior to joining Arthur Cox, Brian spent a number of years in London and Hong Kong with a leading London law firm and a leading investment bank.

RECENT EXPERIENCE INCLUDES:

- Advising Green REIT plc on the recommended offer from Henderson Park
- Advising Cognizant on its acquisition of Zenith Technologies
- Advising Greencore plc on numerous transactions, including the acquisition of Peacock Foods, the acquisition of Uniq plc and the sale of its malt business to Axereal
- Advising Bank of Ireland on multiple capital-raising transactions
- Advising Covidien on its \$43 billion inversion takeover by Medtronic and on its \$2.4 billion spin-off of Mallinckrodt
- Advising Mylan on its \$25 billion bid for Perrigo/Elan
- Advising CRH on the acquisition of €6.5 billion of cement assets from Lafarge/Holcim including acting as lead global co-ordinating counsel across multiple jurisdictions

PRACTICE AREAS

- Corporate and M&A
- Mergers & Acquisitions
- Equity Capital Markets

PUBLICATIONS

- July 2019 Arthur Cox contributes to ICLG: Corporate Governance 2019
- April 2017 Brexit: The Great Repeal Bill
- October 2016 Brexit Update

EDUCATION

• LL.B, 1990, Trinity College, Dublin

PROFESSIONAL

- · Admitted as a solicitor in Ireland, 1999
- Admitted as a solicitor in England & Wales (non-practising), 1994





CHRISTINA ONG Co-Chairman and Senior Partner, Allen & Gledhill

Christina is co-chairman and senior partner of Allen & Gledhill. She joined the firm as a partner in 1987 and has for many years headed the Financial Services Department. Prior to that she was a partner with another leading law firm in Singapore. Christina's areas of practice include banking, securities offerings, securities regulations, investment funds, capital markets and corporate finance.

She has been involved in a broad range of international transactions in Asia, including debt and equity issues. She provides corporate and corporate regulatory and compliance advice, particularly to listed clients.

Christina is a member of the Corporate Governance Advisory Committee (a standing committee established by the Monetary Authority of Singapore) and the SGX Catalist Advisory Panel. She also sits on the board of directors of SIA Engineering Company Limited, Singapore Telecommunications Limited, Oversea-Chinese Banking Corporation Limited and Hongkong Land Holdings Limited.

Christina regularly reviews and provides feedback on legal and securities developments, particularly amendments to Singapore company and securities law and the listing rules.

A graduate of the National University of Singapore, she was awarded the Aw Boon Haw and Aw Boon Par Memorial Prize for being joint first in her postgraduate law course. She is a member of the Law Society of Singapore and the International Bar Association. Christina was called to the Singapore Bar in 1975.

She has been widely recognized as a leading banking and finance lawyer in Singapore by various notable legal directories including Chambers Global, Chambers Asia-Pacific, IFLR1000 and The Legal 500 Asia Pacific. She is also noted as a leading corporate governance lawyer by Who's Who Legal.



DINESH PALIWAL President and Chief Executive Officer. HARMAN

Dinesh Paliwal is president and chief executive officer of HARMAN, a wholly owned subsidiary of Samsung Electronics Co., Ltd. In addition to the HARMAN board, Dinesh serves on the boards of Bristol-Myers Squibb, Nestlé and Raytheon.

Dinesh joined HARMAN in 2007 and has transformed the company into a customer-centric and innovationdriven automotive and lifestyle technology leader. He instituted best-in-class operating processes that have resulted in significant top- and bottom-line growth. In addition to serving as president and CEO, Dinesh served as chairman of the board of directors of HARMAN (NYSE:HAR) from 2007 to March 2017, when the company was acquired by Samsung Electronics for US\$8.8 billion.

Dinesh has worked in the United States, China, Switzerland, Singapore, Australia and India. Prior to joining HARMAN, he spent 22 years with ABB Group (NYSE:ABB, a \$40 billion global energy and industrial automation leader), where he last held the dual role of president of ABB Group with company's global P&L, and additionally he held the role of chairman and chief executive officer of ABB North America. Dinesh was instrumental in ABB's turnaround from near collapse in 2002.

He is a member of the CEO Business Roundtable and serves on the corporate advisory board of The John F. Kennedy Center for the Performing Arts and The Wilson Institute (a bipartisan think tank). He also serves on the board of directors of the U.S.-India Business Council (USIBC) and the board of visitors of the Farmer School of Business, Miami University. Including his current roles, he has served on the boards of eight public companies in America, Asia and Europe.

Among his many accolades, Dinesh was named Fortune Magazine's "Business Person of the Year" list, listed among Yahoo Finance's 5-Star CEOs, and named to Motor Trend's Power List and to the Recode 100. In addition, Dinesh has been honored by numerous organizations for his contributions to diversity, education and community efforts, including, the T.J. Martell Foundation and B'nai B'rith International, GOPIO and EY. He is a recipient of the prestigious Ellis Island Medal of Honor, founded by the Ellis Island Honors Society (EIHS), which counts among its past medalists seven U.S. presidents, Nobel Prize winners and other world leaders of government, industry, education, the arts and sports.

Dinesh holds a degree in engineering from the Indian Institute of Technology (IIT Roorkee), as well as master's degrees in engineering and business administration and an honorary doctorate from Miami University of Ohio, USA.



ROBIN PANOVKA Partner, Wachtell, Lipton, Rosen & Katz

Robin Panovka has been a partner at Wachtell, Lipton, Rosen & Katz since 1993, focusing on M&A, strategic transactions and corporate governance in the United States and in cross-border transactions.

Robin is a founding director of the International Institute for the Study of Cross-Border M&A (XBMA), a joint venture among Peking University, Cambridge and NYU. He advises regularly on cross-border M&A matters, counseling both foreign acquirers of U.S. businesses and U.S. companies making acquisitions abroad.

Robin has been named one of the Lawdragon 500 Leading Lawyers in the United States and is consistently ranked as one of the leading M&A and REIT lawyers by Chambers, Legal 500, Who's Who Legal and similar publications. He has been featured in a number of publications for his leadership in these fields, including Lawdragon Magazine and as an American Lawyer "Dealmaker," and in 2015 he received New York University's Urban Leadership Award.

He co-chairs the firm's top-ranked Real Estate and REIT M&A groups, which are consistently at the forefront of major transactions in the public REIT, real estate, hospitality and gaming industries, including many of the largest and most complex mergers, buyouts, takeovers and spin-offs over the last decade. He also advises on city-building and major development projects, including the redevelopment of the World Trade Center in Manhattan.

He is the co-author of "REITs: Mergers and Acquisitions," a leading treatise published by Law Journal Press, and co-editor of the global "Real Estate M&A and Private Equity Review." He is co-chair of the NYU REIT Center and has served as an adjunct professor at Columbia Business and Law Schools and in NYU's Masters in Real Estate Program. He lectures frequently, including chairing annual conferences for the NYU REIT Center, Practising Law Institute and XBMA. He is also active on a number of educational and nonprofit boards, including the boards of Duke Law School and NYU's Real Estate Institute; is a fellow of the American Bar Foundation and the American College of Real Estate Lawyers; and serves on the Cornell University Council.

Robin was heavily involved in the redevelopment of the World Trade Center for more than a decade following its destruction on September 11, 2001, including negotiating the master plan and "footprint swap" which paved the way to rebuilding, as chronicled in the Cornell Real Estate Review, American Lawyer Magazine and other publications.

He holds degrees from Cornell University and Duke Law School. He grew up in South Africa and Israel and currently lives in Manhattan.





NEIL PATHAK Partner, Gilbert + Tobin

Neil heads the Gilbert + Tobin Mergers and Acquisitions (M&A) team in Melbourne, is co-head of the Corporate Advisory group of the firm and is a member of Gilbert + Tobin's board of partners.

Neil is also a member of the Australian government's Takeovers Panel (the peer review body that regulates public company control transactions and is the primary forum for resolving takeover disputes).

Neil specialises in listed company takeovers, schemes of arrangement, cross-border M&A, mining/resources, capital markets and corporate governance matters, having over 25 years of experience in these fields.

Best Lawyers named him Melbourne's Corporate Lawyer of the Year and M&A Lawyer of the Year in six of the last eight years.

He is recognised as a leading Australian M&A lawyer in all key international publications including Best Lawyers, Chambers, Legal 500 and International Who's Who of M&A Lawyers.

Neil has spent time working at preeminent London and New York law firms.

Neil has previously authored the leading text on Australian takeovers, Takeovers Law: and Strategy and is the principal author of the State of the M&A Nation and G+T's annual Takeovers and Schemes Review.

Neil has bachelor's degrees in law (with first-class honours) and commerce (finance major) from the University of Melbourne. He also has a post-graduate diploma in applied finance and investment. He lectures in takeovers and securities laws at the University of Melbourne and is a member of the corporations committee of the Law Council of Australia.



JOSÉ ANTONIO PAYET PUCCIO Partner, Payet, Rey, Cauvi, Pérez

José Antonio was a founding partner of Payet, Rey, Cauvi, Pérez in 1996, specializing in general commercial law, mergers and acquisitions and financial transactions.

He has extensive experience and a proven track record in the sector. He has participated in several of the most important corporate finance transactions in Peru, including acquisitions and divestitures of public and privately held companies, securities offerings, securitizations, traditional banking and project finance lending, among others.

EDUCATION

- Master of Laws (LL.M.), Fulbright Scholar, Harvard University, 1991
- Licensed in Law, Pontificia Universidad Católica del Perú, 1989

ADMITTED TO THE BAR

• Lima, 1989

MEMBERSHIPS

International Bar Association

ACADEMICS

- He has been a professor of law in his areas of expertise at the Law School of Pontificia Universidad Católica del Perú and other Peruvian universities.
- Speaker in his areas of expertise in local and international events

PUBLICATIONS

· Various articles on securities law, corporate law and private pension funds in specialized journals and collective works

PUBLICATIONS AND NEWS

- 'Apart from being a highly capable lawyer, he is very committed and takes on your project as if it were his own.' Chambers Latin America 2019
- 'Top negotiator.' Legal 500 2018





TIM PAYNE Senior Partner, Brunswick Group

Tim Payne has been with Brunswick for 25 years — based in London, then New York, before moving to Hong Kong in 2004, where he founded and leads the firm's 150-strong business in Asia. Tim's advisory work focuses on reputation, risk and governance and has a critical-issues focus, including crisis response and transaction communications. He has worked across the region on many of Asia's most significant transactions, developments, corporate situations and challenges, for clients including Sinopec, CNOOC, China State Grid, CITIC, ICBC, HSBC, Hong Kong Stock Exchange, Jardines, Swire, Cathay Pacific, Pacific Century Group, BAE, CP Group, RGE, TPG, Bain Capital, Alibaba, Ping An, Yum China, Gome, Fonterra and J-Power.

Tim is a director of The Women's Foundation in Hong Kong and previous chair of the 30% Club, committed to improving gender balance on public company boards of directors. He is also a member of the International Advisory Board of Renmin University Business School in Beijing. Before joining Brunswick, Tim was a political campaign director for the Liberal Democrats in the UK.



PEK SIOK LAN Senior Managing Director, General Counsel, Legal & Regulatory, Temasek

Ms. Pek Siok Lan joined Temasek in 2012 and is currently general counsel and senior managing director. As part of the senior leadership team, Ms. Pek oversees all of Temasek's legal, regulatory and compliance matters and serves on Temasek's investment and management committees.

Prior to Temasek, Ms. Pek was executive vice president, general counsel and corporate secretary at Singapore Technologies Telemedia, where, in addition to global mergers and acquisitions, she was involved in shaping corporate strategic direction and portfolio board engagement. Before that, she was general counsel and head of legal at Singapore Technologies Group, with responsibility for legal strategy and operations.

Ms. Pek started her career in private legal practice. She received a Bachelor of Laws (Honours) degree from the National University of Singapore.



MAURO BARDAWIL PENTEADO Partner, Machado Meyer

Head of the Infrastructure and Energy practice at Machado Meyer, Mauro Penteado has extensive expertise in M&A and private equity transactions in the infrastructure sector. He focuses his practice in projects and transactions involving private investments in regulated sectors, including privatisations, concessions and projects finance and development. Mauro has solid experience in representing the public and private sectors in structuring and modeling public-private partnerships - PPPs. He also represents financial institutions, private companies, pension funds and private equity funds in a large range of financial and commercial transactions.

ASSOCIATIONS

- Brazilian Bar Association (OAB)
- International Bar Association (IBA)
- São Paulo Lawyers Association (AASP)

RECENT ACKNOWLEDGMENTS

- Ranked by Chambers Latin America, in Projects.
- Ranked by Chambers Global, in Projects.
- Recognized by Who's Who Legal, in Project Finance.
- Recognized by Latin Lawyer 250, in Corporate and M&A, Infrastructure and Project Finance, Mining, Energy and Administrative Law,
- Recognized by The Legal 500 in Infrastructure and Project Finance.
- Recognized as Leading Lawyer by the Guide IFLR100.

EDUCATION

- Pontifícia Universidade Católica de São Paulo, Brazil (Bachelor of Laws, 2002).
- Universidade de São Paulo (Master's Degree in Commercial Law, 2006).
- University of Virginia School of Law, VA, United States (LL.M., 2007).

OFFICE EXPERIENCE ABROAD

• Chadbourne & Parke LLP, New York (2007/2008).





JUAN MARTÍN PERROTTO Partner, Uría Menéndez

Juan Martín is a partner based in the Madrid office of Uría Menéndez. He heads the firm's Asian practice and is also part of the Latin American practice group. He has spent his career in almost equal parts between Argentina, Spain and China. His practice focuses on M&A and infrastructure projects.

Professional highlights of his infrastructure practice include advising on the statutory and contractual framework for PFI/PPP projects in Argentina and Mexico; the financing of correctional and court facilities, energy and water projects, road, rail and port projects (in China, Argentina and Spain); and his contribution as a member of the group of experts which advises the United Nations on good governance in PFI/PPP projects. In the context of M&A, Juan Martín advises on joint ventures, tender offers, transnational mergers, private equity transactions and acquisitions, with a particular focus on cross-border investments involving China, Europe and Latin America. Juan Martín is listed by a number of international directories as a leading lawyer in both M&A and finance (Chambers, IFLR1000, Legal 500, Euromoney's Expert Guide to Leading Legal Practitioners, Who's Who Legal, etc).

Juan Martín also serves as an arbitrator at CIETAC (China International Economic and Trade Arbitration Commission), the main permanent arbitration institution in China, SIAC (Shenzen International Arbitration Center), KLRCA (Kuala Lumpur Regional Centre for Arbitration) and CAM (Madrid Arbitration Court). He has lectured at major universities in Latin America (Universidad Católica Argentina, Buenos Aires), Europe (Instituto de Empresa, Madrid) and China (China EU School of Law, Beijing). He is a regular speaker at seminars and conferences related to his areas of expertise and has authored or co-authored over 20 contributions to a number of law reviews and a book on public infrastructures (2010).





NICOLAS PIERRET Partner, Hakluyt & Company, Ltd.

Nicolas is a partner at Hakluyt, based in Singapore. He leads the financial sponsors practice in Asia and advises select multinationals around the region on strategic risks and opportunities, including shedding light on board dynamics or interloper risk in M&A situations; advising CEOs on their shareholders' real intentions in the face of activism; helping firms navigate the thinking of policymakers and regulators; identifying the strengths, shortcomings and motivations of candidates for senior roles, or of potential strategic partners; assessing management teams and organisational cultures, and the intentions of large customers or competitors; painting detailed pictures of counterparties in disputes; and helping clients understand and enter new markets.

Nicolas started his career with the investment bank Paribas in Paris, then in New York in the M&A and privatisations group. He then spent five years at McKinsey in Europe and Boston, joining the consultancy's high-tech practice.

In 2004 he left consulting and moved to Asia, for nearly a decade in operational leadership positions in business services and travel technology, successively based in Singapore, Delhi, Sydney and Jakarta. Prior to joining Hakluyt in 2013, Nicolas was CEO of the travel arm of CT Corpora, a leading Indonesian conglomerate.

Nicolas is a graduate of ESSEC business school in France and is a dedicated long-distance runner.



QUAK FI LING Partner, Wong Partnership

Quak Fi Ling is a partner in the corporate mergers & acquisitions and private equity practices. Her main practice areas are mergers and acquisitions, privatisations, private equity investments and corporate and commercial transactions.

Fi Ling is recognised for her Corporate M&A expertise by Chambers Asia-Pacific — Asia-Pacific's Leading Lawyers for Business 2020 and is a recommended lawyer in *The Legal 500: Asia Pacific* — The Client's Guide to the Asia Pacific Legal Profession 2019 for the area of Corporate and M&A in Singapore. She is also recognised as a notable practitioner in M&A and Private Equity by IFLR1000 — The Guide to the World's Leading Financial Law Firms since 2019.

In The Legal 500: Asia Pacific — The Client's Guide to the Asia Pacific Legal Profession, she has been described as having "in-depth knowledge," is "able to negotiate well" and is "commercial and calm under pressure". While in IFLR1000 — The Guide to the World's Leading Financial Law Firms she has been praised for being "smart and a strong negotiator" as well as "highly appreciated for her comprehensive advice which addresses risks that can be overlooked by others."

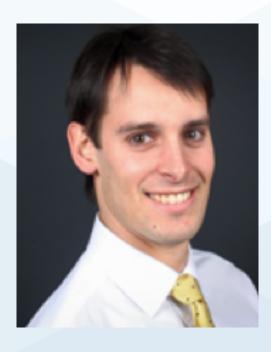


ASHWATH RAU Senior Partner, AZB & Partners

Ashwath, who has over 18 years of experience, is recognized globally by Chambers & Partners, Asia Pacific Legal 500, IFLR1000 and Who's Who Legal as a leading Corporate/M&A and Private Equity/Funds practitioner in India. Chambers has rated him in Band 1 for both Corporate/M&A and Private Equity.

The Economic Times in 2016 recognised Ashwath as one of India's top 40 business leaders and hailed him as an "M&A lawyer par excellence." He also made it to the Asian Legal Business (Thomson Reuters) 2016 list of 40 under 40 top lawyers in Asia and India Business Law Journal's 'A List' of India's Top 100 Lawyers.

Recent deals include: (a) the merger of six banks with India's largest bank, State Bank of India, to create a global top 50 bank with an asset base of over US\$450 billion; (b) Indian aspects of the €41 billion global merger of Holcim & Lafarge; (c) multibillion-dollar platforms for investing in India's stressed assets including Edelweiss-CDPQ, Bain-Piramal and Aditya Birla - Varde; (d) Kotak Mahindra Bank's US\$2.4 billion acquisition of ING Vyasa Bank; and (e) LafargeHolcim's US\$1.4 billion sale of Lafarge India to Nirma Ltd.



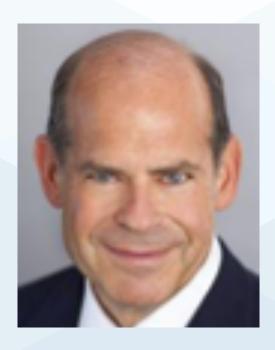
PEDRO RAVINA Partner, Uría Menéndez

Pedro Ravina is a partner based in the Madrid office of Uría Menéndez. Throughout his professional career at Uría Menéndez, Pedro has been based in the London office between 2010 and 2012, and has been seconded to the New York law firm Wachtell, Lipton, Rosen & Katz and to Iberdrola, where he worked as head of the M&A legal team. His practice focuses on M&A and structured financing.

Pedro advises Spanish and foreign PE, infrastructure and special situations funds, financial institutions and industrial groups in domestic or cross-border, private or public, M&A projects, joint ventures, mergers, corporate restructuring transactions and NPLs and REOs portfolio acquisitions, either acting for the seller or in the buy-side. He also has a broad practice in structured financing and true sale securitization transactions, acting for originators, investors or management companies. Pedro is listed by a number of international directories as a notable practitioner or rising star in both M&A and Banking and Finance (IFLR1000, Best lawyers, Euromoney).

He has been a professor of civil law and banking and capital markets at the Colegio Universitario de Estudios Financieros (CUNEF) and Instituto de Empresa, and is a regular speaker at seminars and conferences related to his areas of expertise.

Pedro co-heads the pro bono practice at Uría Menéndez.



JEFFREY ROSEN Deputy Chairman and Managing Director of Lazard

Jeffrey Rosen is a deputy chairman and managing director of Lazard.

Mr. Rosen has been engaged in international investment banking for over 40 years. He advises leading corporations in the United States, Europe, and Asia on mergers and acquisitions and related corporate finance issues.

Prior to joining Lazard in 2002, Mr. Rosen was a managing director (and founder) of Wasserstein Perella and chairman of Wasserstein Perella International since their founding in 1988. Previously, he was with The First Boston Corporation and its European affiliate, Credit Suisse First Boston.

Mr. Rosen is a member of the Council on Foreign Relations and is the president of the board of trustees of the International Center of Photography. He is a trustee of the Stephen A. Schwarzman Educational Foundation and a trustee of the American Academy in Berlin. He was a non-executive director of WPP plc from January 2005 to June 2015.

Mr. Rosen is a graduate of Yale College (B.A. 1969) and Harvard Business School with distinction (M.B.A. 1972). He is married with two sons and lives in New York City.



BENJAMIN ROTH Partner, Wachtell, Lipton, Rosen & Katz

Ben Roth joined Wachtell, Lipton, Rosen & Katz's Corporate Department in 2001 and was elected to the partnership in 2009. He serves as the assigning partner for the corporate department and is a member of the firm's diversity committee and associate development committee. His practice focuses on advising board of directors, management teams and private equity firms in connection with domestic and crossborder mergers and acquisitions, leveraged buyouts and other private equity transactions, capital markets transactions, including IPOs, and general corporate governance and securities law matters, including proxy fights and activism preparedness and defense. He has advised a broad range of public and private companies and financial sponsors in the United States and abroad in a variety of industries, including technology, health care, pharmaceuticals, retail, energy and industrials.

Over the past 10 years, Ben has spent a significant amount of time advising numerous public and private clients in the technology sector on transactional and governance matters, as well as advising other companies seeking to acquire high-tech assets. He spends a significant amount of his time on the West Coast.

In 2013, Ben was selected as a winner of the 40 Under 40 Awards for legal advisors by The M&A Advisor. He also has been featured three times as Dealmaker of the Week by AmLaw Daily and has been included several times as a Super Lawyer in the area of mergers and acquisitions by Super Lawyers magazine. Ben speaks and writes frequently on both transactional and governance-related topics.

Ben received a B.S. in foreign service magna cum laude from Georgetown University's School of Foreign Service and is a member of Phi Beta Kappa. He received his J.D. with honors from Stanford Law School, where he served as co-editor-in-chief of the Stanford Journal of Law, Business and Finance. He is a member of the Stanford Law School Board of Visitors.



MANOJ PILLAY SANDRASEGARA Partner, WongPartnership

Manoj Pillay Sandrasegara leads WongPartnership's cross-border restructuring practice in Asia. He has extensive experience in complex cross-border debt restructurings acting for borrowers, court-appointed administrators and special situation investors.

Manoj is both the vice chairman of the Insolvency Practitioner's Association of Singapore and the Law Society of Singapore's insolvency practice committee; and an elected member of the International Insolvency Institute. He was recently appointed by the Ministry of Law to the committee to establish Singapore as a debt restructuring centre in Asia. He is a regular speaker on the international circuit on cross-border restructurings.

RELEVANT EXPERIENCE

Matters of significance in which Manoj has been involved in include acting for the following:

- Hyflux Ltd in its US\$2.3 billion restructuring.
- ExxonMobil in its investment in Jurong Aromatics Limited's distressed plant which had a US\$1.5 billion debt burden.
- Emas Chiyoda Subsea in its US\$900 million debt restructuring which also involved a Chapter 11 process.

PUBLICATIONS & LEGAL UPDATES

• Getting the Deal Through - Restructuring & Insolvency 2013 to 2017 - Singapore Chapter

AWARDS & ACCOLADES

Manoj is consistently recognised as a leading Tier 1 restructuring and insolvency lawyer in Chambers Asia-Pacific — Asia-Pacific's Leading Lawyers for Business; IFLR1000 — The Guide to the World's Leading Financial Law Firms; Best Lawyers in Singapore; Asialaw Leading Lawyers — The Guide to Asia-Pacific's Leading Lawyers 2015; Asialaw Profiles — The Guide to Asia-Pacific's Leading Law Firms; and a leading lawyer in China by Chambers Global — The World's Leading Lawyers for Business: Experts Based Abroad; Who's Who Legal: The International Who's Who of Business Lawyers; Who's Who Legal: The International Who's Who of Restructuring & Insolvency Lawyers; and The Legal 500: Asia Pacific — The Client's Guide to the Asia Pacific Legal Profession. He is also recommended as a leading lawyer for dispute resolution in Asialaw Leading Lawyers — The Guide to Asia-Pacific's Leading Lawyers 2014.

The Legal 500: Asia Pacific — The Client's Guide to the Asia Pacific Legal Profession 2014 describes Manoj as "highly regarded" and in Asialaw Profiles — The Guide to Asia-Pacific's Leading Law Firms 2014, he is noted for his "standout reputation in the field." He is commended by Chambers Global — The World's Leading Lawyers for Business 2015 for his depth of experience in advising Chinese companies on their debt restructuring and is described as "incredibly strategic and always looking two steps down the road - absolutely brilliant." Chambers Asia-Pacific — Asia-Pacific's Leading Lawyers for Business 2015 describes Manoj as a "very accomplished restructuring lawyer who is easy to deal with" and that he is "commercial, technically sound and good at diffusing tension."





ALBERTO SARAVALLE Partner, BonelliErede

EXPERTISE

- Corporate law
- M&A
- Capital markets
- International arbitration
- · International art and cultural heritage law
- Private clients
- Foreign Languages: English, French, Spanish

BACKGROUND

- Board member (managing partner 2007-2013)
- Country partner for Russia and Eastern Europe
- Country partner for the USA New York
- Team Leader of the Art and Cultural Property Focus Team
- Member of the International Arbitration Focus Team
- Member of the Africa Committee and of the Africa Team
- Member of the Capital Markets Focus Team
- Member of the Energy & Infrastructure Focus Team
- Member of the Private Clients Focus Team
- Founding Partner of Bonelli e Associati in 1992, which evolved into Bonelli Erede
- Advised the Minister of Economic Development on questions of competition and market liberalisation (2006-2007)
- Advised the Ministry of Industry on international and financial legal affairs (1988-1992)
- Worked for Shearman & Sterling in Paris (1990-1992)
- Worked for Shearman & Sterling in New York as a foreign associate
- Worked for ENI as assistant to the General Counsel, with responsibility for financial affairs (1986)
- Author of books, reports, articles and op-eds for numerous Italian and foreign law journals and newspapers on:
 - Private international law
 - EU law
 - · International financial law

RANKING AND AWARDS

The Chamber & Partners international legal directory lists Alberto as one of Italy's major experts in corporate law, mergers and acquisitions

TESTIMONIALS

"He has an impressive track record and strong expertise in the market" (Chambers & Partners)





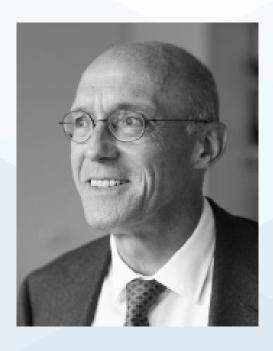
TAISUKE SASANUMA Representative Partner, Advantage Partners, Inc.

Taisuke Sasanuma founded Advantage Partners in Tokyo in 1992 with Richard Folsom. Between 1992 and 1997, they started and managed two new businesses, one a value-added tax (VAT) reclaim service for corporations, formed with partners in New York and London with an operations center in Ireland and marketing hubs in New York and Tokyo, and the other an insurance brokerage and risk management business formed to sell new insurance products in the Japanese market as deregulation changed the dynamics of the industry. This company, Advantage Risk Management (TSE8769) went public in Japan in December 2006.

In 1997, Taisuke and Richard established Japan's first buyout fund, and Taisuke has since focused his time on the development of this private equity investment practice. In addition to the 1997 fund, subsequent funds were raised in 2000, 2003, 2007, 2009, 2013, and most recently in 2017. Through the funds and portfolio companies, Advantage has made more than 80 investments, of which they have successfully exited more than 50. Recent investments in Japan include the acquisitions of Cosmolife Co. Ltd. (procurement and delivery of drinkable water) and Kaji Corporation (rental of karaoke equipment, resale of branded goods, internet cafes). The firm's investment activities have also expanded to Greater China and Southeast Asia with the raising of an Asia Fund in 2017, where recent acquisitions include EKO Grp Industries Holdings Sdn. Bhd., a Malaysia-based metal processing company, and Elise Fashion Limited, a Vietnam-based women's/ girls' apparel company.

Earlier in his career, he worked for several years with Sekisui Chemical Corporation. In 1986, he joined the Tokyo office of Bain & Company and worked with several major U.S. and Japanese corporations to develop and implement medium- and long-term strategies. He later joined Monitor Company in its Cambridge headquarters and then moved back to Tokyo, where he helped to open Monitor's Tokyo office in 1989.

He has also served as a part-time instructor at Keio Business School and chairman of the Japan Private Equity Association. Taisuke received a B.A. in law from Keio University, an M.B.A. from Keio Business School at Keio University, and an M.P.A. from the John F. Kennedy School of Government, Harvard University.



MAXIMILIAN SCHIESSL Partner, Hengeler Mueller

Max has been a corporate/M&A partner since 1991. His practice focuses on cross-border M&A, public takeovers and private equity.

Major public M&A transactions on which he advised include Daimler/Chrysler, Deutsche Telekom/ Voicestream, Bayer/Schering, Linde/Praxair, Linde/The BOC Group, e.on/Endesa, Bosch/Buderus, Vodafone/Kabel Deutschland, McKesson/Celesio, Deutsche Wohnen/GSW, PPR/Puma and Blackstone/ Celanese.

In private M&A for strategics, Max advised Siemens on the sale of VDO, e.on on the sale of VEBA Electronics, Henkel on the sale of Cognis, Peugeot on the acquisition of Opel and Vauxhall, Tchibo on the sale of Reemtsma, Vodafone on the acquisition of Unity Media and Elanco on the acquisition of Bayer Animal Health.

His work for financial sponsors includes advising Advent (Takko), Blackstone (Gerresheimer Glas, Sulo), EQT (Kabel BadenWürttemberg, Springer Science, Symrise), One Equity Partners (Süd Chemie) and KKR (Hensoldt, Tenovis, Versatel, Wincor, GfK, WMF).

In addition to his M&A practice, Max is the permanent advisor to the board of major German companies. In connection with his corporate practice, he advised on equity capital markets transactions such as the IPOs of Deutsche Post, Deutsche Telekom, Celanese, Merck, Hannover Re, United Internet and Talanx.

Max served as Chair of the Committee "Corporate and M&A" of the International Bar Association from 1996-2002 and as Chair of the Capital Markets Forum of the IBA from 2002-2004. He was a founder of the IBA sponsored New York M&A Conference and co-chaired the conference from 2002-2017. He teaches corporate law at Düsseldorf Law School and is the author of books and law review articles on mergers & acquisitions and corporate law.

Max is a graduate of Munich Law School (J.D. 1982) and of Harvard Law School (LL.M. 1986). In 2019, he was named as a "global leader" in mergers & acquisitions and corporate governance by Who's Who Legal. In the Chambers Guide he is ranked as a "Star Individual" in "Corporate/M&A: High-end Capability."



JODI J. SCHWARTZ Partner, Wachtell, Lipton, Rosen & Katz

Jodi J. Schwartz focuses on the tax aspects of corporate transactions, including mergers and acquisitions, joint ventures, spin-offs and financial instruments. Ms. Schwartz has been the principal tax lawyer on numerous domestic and cross-border transactions in a wide range of industries. She was elected as partner in 1990.

Ms. Schwartz received her B.S. in Economics magna cum laude from the University of Pennsylvania in 1981, her M.B.A. from the University of Pennsylvania (Wharton School) in 1984, her J.D. magna cum laude from the University of Pennsylvania Law School in 1984 and her LL.M. in taxation from the New York University Law School in 1987.

Ms. Schwartz is recognized as one of the world's leading lawyers in the field of taxation, including being selected by Chambers Global Guide to the World's Leading Lawyers, Chambers USA Guide to America's Leading Lawyers for Business, International Who's Who of Business Lawyers and as a tax expert by Euromoney Institutional Investor Expert Guides. In addition, she is a member of the Executive Committee and past chair of the Tax Section of the New York State Bar Association and also is a member of the American College of Tax Counsel.

Ms. Schwartz serves on the board of the American Jewish Joint Distribution Committee, the Jewish Board of Family and Children's Services, the Jewish Community Project of Lower Manhattan and serves on the Board of Overseers of the University of Pennsylvania Law School. Ms. Schwartz lives in Manhattan with her husband, son and daughter.

SANJAY SHAH

Chief Operating Officer, Beyond Meat

Sanjay Shah joined Beyond Meat as Chief Operating Officer in September 2019. Before joining Beyond Meat, Mr. Shah served as Senior Vice President of Energy Operations at Tesla, Inc. from May 2018 to September 2019 where he was responsible for the worldwide Energy business and led the North America Sales/Services/Delivery for Automotive. From January 2011 to May 2018, Mr. Shah held a variety of leadership roles at Amazon.com, Inc., increasing in responsibility over time, including as regional director for various regions from January 2011 to July 2015, and as Vice President of North American Fulfillment Centers from July 2015 to May 2018 where he was instrumental in launching numerous new fulfillment centers during his tenure, implementing robotics technology, and achieving structural cost improvements through process and tools automation. Prior to Amazon, Mr. Shah served as Managing Director, Southeast Asia of MFG.com from September 2009 to January 2011 where he successfully launched Southeast Asia operations and led revenue and customer growth. From December 2000 to August 2009, he was an Executive Director at Dell Inc. managing sales and fulfillment operations, manufacturing, distribution and global growth of customer service. Mr. Shah received his B.S. in Mechanical Engineering from the University of Tennessee.



LEE KIM SHIN Managing Partner, Allen & Gledhill

Kim Shin is the managing partner of Allen & Gledhill. He has been with Allen & Gledhill for more than 30 years, with a year spent serving as a Judicial Commissioner of the Singapore High Court in 2014. Kim Shin was appointed Senior Counsel in January 2015.

Kim Shin's areas of practice encompass mergers and acquisitions, local and regional joint ventures, schemes of reconstruction, amalgamations, capital reductions and restructurings. He has extensive experience in mergers and acquisitions involving private equity, venture capital, trade sales and competitive bids. He has been cited for his expertise in corporate/M&A in leading legal publications such as Chambers Global and Chambers Asia-Pacific.

Kim Shin sits on the Board of Directors of Singapore Airlines Ltd., Singapore Power Limited and the Singapore Institute of Legal Education. He is a member of the Singapore Academy of Law Specialist Accreditation Board. He is also a member of the Governing Board of the Duke-NUS Medical School Singapore, and of the main committee of the Yellow Ribbon Fund.



CYRIL SHROFF Managing Partner, Cyril Amarchand Mangaldas

Mr. Cyril Shroff is the managing partner of Cyril Amarchand Mangaldas since May 2015 and previously was the managing partner of Amarchand & Mangaldas & Suresh A. Shroff & Co.

With over 37 years of experience in a range of areas, including corporate and securities law, disputes, banking, bankruptcy, infrastructure, private client, financial regulatory and others. He is consistently ranked as "star practitioner" in India by Chambers Global and often regarded as the "M&A King of India" and regularly recognized as an award winning professional across various practices. Mr. Shroff was awarded with "Managing Partner of the Year 2019" at the Asia Legal Business (ALB) India Law Awards and recognized as "Thought Leader for M&A and Governance" by Who's Who Legal at its Annual Awards in 2019.

Mr. Shroff was a member of SEBI constituted Uday Kotak Committee on Corporate Governance and SEBI Committee on Insider Trading. He is member of first apex advisory committee of the IMC International ADR Centre; task force member of Society of Insolvency Practitioners of India.

He is a member of the Media Legal Defence Initiative International Advisory Board; part of various committees of the CII's the National Council on Corporate Governance, the National Committee on Capital Markets, Private Equity & Venture Capital, Commodities Markets, Financial Investors and Regulatory Affairs.

He is on the Board of Krea University; member of the Apex Advisory Board of Adani Institute of Infrastructure Management; a member of the Advisory Board of the Centre for Study of the Legal Profession established by the Harvard Law School and Advisory Board of the National Institute of Securities Markets (NISM).

Mr. Shroff was admitted to the Bar Council of Maharashtra & Goa (India) in 1982 after receiving his B.A., LLB degree from the Government Law College in Mumbai. He is also a Solicitor, Bombay Incorporated Law Society, since 1983.



PALLAVI SHROFF Managing Partner, Shardul Amarchand Mangaldas

Ms. Pallavi S. Shroff is the managing partner of Shardul Amarchand Mangaldas with approxiately 37 years of extensive experience. Her broad and varied representation of public and private corporations and other entities before various national courts, tribunals and legal institutions has earned her national and international acclaim. Ms. Shroff is the head of the litigation practice at the firm, with an extensive knowledge in matters of dispute resolution and arbitration. She also mentors the competition law practice at the firm.

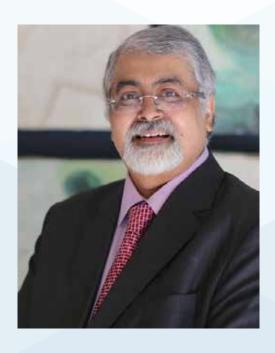
Ms. Shroff has been recently appointed as a member of the competition law review committee, constituted by the Government of India to ensure that the legislation is in tune with the changing business environment. She is the alternate member (India) at the ICC International Court of Arbitration, Paris.

Ms. Shroff has been closely involved with some of the largest and most challenging litigation and arbitration matters in India with regard to energy, infrastructure, natural resources, mergers & acquisitions, legislative and policy related matters. Ms. Shroff is presently a director on the boards of prestigious Indian companies, including Apollo Tyres, Trident Group, One97 Communications Ltd (Paytm), Maruti Suzuki India Ltd and Juniper Hotels Ltd.

For her legal acumen and thought leadership, Ms. Shroff has been frequently featured in several international publications and legal directories including Chambers and Partners, Asialaw Profiles and Legal 500 among others. Ms. Shroff has been recognised as one of the Most Powerful Women in Indian Business by Business Today, six years in succession (2013-2018). Recently Fortune India recognised Ms. Shroff as one of "The Most Powerful Women in Business, 2018."

She has recently been conferred the "Lifetime Achievement Award" at the Legal Era's Indian Legal Awards 2017-2018. She has also been awarded the "India Managing Partner of the Year" by Asian Legal Business Asia Law Awards 2017 and "Disputes Star of the Year," India by Asialaw Asia-Pacific Dispute Resolution Awards, 2017.





SHARDUL S. SHROFF Executive Chairman, Shardul Amarchand Mangaldas

Mr. Shardul S. Shroff is the executive chairman at Shardul Amarchand Mangaldas. He has over 38 years of experience in general corporate, mergers & acquisitions, insolvency and bankruptcy, securities law, disinvestment & capital markets. Mr. Shroff heads the insolvency & bankruptcy practice at the firm. He is a leading authority on matters related to corporate governance, mergers & acquisitions, government regulation and bankruptcy & insolvency law.

Widely regarded as a pioneer in the field of corporate law, Mr. Shroff has participated in the training and drafting of several important economic legislations and company law reforms in India. Most recently, he has been a member of the insolvency law committee, constituted by the government to review the implementation of the insolvency and bankruptcy code under the chairmanship of Mr. Injeti Srinivas. Mr. Shroff is also a member of the Injeti Srinivas Committee constituted for decriminalization of offences under the Companies Act and the Injeti Srinivas Committee for cross-border insolvency. Under Mr. Shroff's leadership, the firm has been recognised as "Best in Insolvency" at the Asialaw's Asia Pacific Dispute Resolution Awards, 2018.

Mr. Shroff has been on a number of other high-powered committees appointed by the Government of India, including the JJ Irani Committee for amending the Companies Act, the Expert Committee on maintenance of Cost Records and Cost Audit in 2014, the Eradi Committee involved in the insolvency provisions of the Companies Act, 1956, the second Naresh Chandra Committee appointed to look into aspects of SMEs and simplification of Company Law and the Valuation Committee under Mr. Shroff's Chairmanship.

As a preeminent expert of his field, Mr. Shroff has been appointed as an independent director on significant boards of Indian companies. He is a member of the US-India Business Council, vice chair of the Corporate Counsel Committee of the IPBA Council, the Union Internationale Des Advocats, and the Indo-German Chamber of Commerce. Mr. Shroff has recently been reelected as the chairman of the CII National Committee on Legal Services and Arbitration. He is also a member of the CII National Council on Services and the CII Task Force on the Ease of Doing Business, 2017-2018. With regard to FICCI, he is a member of the recently constituted FICCI Capital Markets Committee, 2017. Mr. Shroff has also been appointed as the senior vice president on the Society of Indian Law Firms (SILF).

Mr. Shroff has been recently recognised as one of "The Game Changers of India, 2018" by The Economic Times for championing high impact legal services. He is also a recipient of the National Law Day Award from the President of India, which commends Mr. Shroff as a leading corporate lawyer, "for his unique contribution to the field of corporate law and leadership in its practice" and for being "instrumental in advancement of India's corporate law practice at international standards."



VANDANA C. SHROFF Partner, Cyril Amarchand Mangaldas

Vandana Shroff is a partner at Cyril Amarchand Mangaldas. She has over 28 years of wide-ranging experience in general corporate matters and specific expertise in private equity-and funds-related areas.

She has extensive experience in corporate law and has been advising both domestic and international clients on all aspects of its activities, including mergers, acquisitions, restructuring, foreign investment and commercial agreements.

She has advised for several foreign and domestic private equity funds and venture capitalists, both in public and private investments and has handled all aspects, including due diligence, regulatory fillings, open offers and other compliance issues. Her clientele includes blue-chip private equity funds across a range of geographies.

She is a member of the senior leadership team of the firm.



SVEIN GERHARD SIMONNÆS Partner, BAHR

Svein Simonnaes has worked with BAHR as an attorney at law since he completed his university degrees in 1995, and from 2000 as a partner with BAHR. He has a degree in economics MSc (siviløkonom) from the Norwegian School of Economics and Business Administration (Norges Handelshøyskole), Bergen, Norway (1989) and in law (cand. jur.) from the University of Bergen, Norway (1995).

His work centres around private and public M&A transactions and joint ventures, many of which have multinational aspects, public market exits on the Oslo stock exchange, and corporate governance for corporations listed there.



NICK SIMS Corporate Advisory, Melbourne, Goldman Sachs

Nick is co-chief operating officer of the Investment Banking Division in Australia and New Zealand and head of mergers & acquisitions in Australia and New Zealand. He is responsible for a diverse range of clients and has led a number of mergers, acquisitions, equity capital raisings and capital management transactions for clients across several sectors. He is a member of the Australia and New Zealand Operating Committee. Nick joined Goldman Sachs as a managing director in 2009 and was named partner in 2016.

Prior to joining Goldman Sachs, Nick spent 10 years at UBS having previously worked in corporate finance at Ernst & Young. He has more than 20 years of investment banking experience.

Nick earned a BCom (First Class Honours) from The University of Melbourne.



KLAUS SØGAARD Partner, Gorrissen Federspiel

In recent years, Klaus Søgaard has concentrated his legal work on listed companies, specializing in the work as a chairman of meetings and as an adviser on securities law issues. Klaus presides at the general meetings in a number of the biggest Danish companies, including Novo Nordisk, Vestas, Danske Bank, FLS, Tryg and GN Great Nordic. Over the years, he has handled general meetings with substantial conflicts. He also advises listed companies and their boards on disclosure requirements applicable to them.

Klaus has been deeply involved in prospectus work for 25 years, and over the years he has participated in IPOs and capital increases in innumerable Danish companies. Back in the 1990s, he played an important role in connection with the organizing of the Danish verification process relating to prospectus drafting. He has also worked with many M&A transactions and takeover bids.

Klaus has extensive experience as a speaker on company and securities law issues, and he has published numerous articles on these subjects. He is a member of the disciplinary board of the Danish Bar Association.



ZEKE SOLOMON Consultant, LLB LLM, Allens

One of the most experienced advisers and formerly one of the longest serving partners at Allens, Zeke's expertise is in high demand from Australian, United States, Korean and Japanese corporations seeking his advice on the structuring, negotiation, financing and documenting of major energy and resource development projects, joint ventures and acquisitions, as well as negotiations with governments in Australia and Asia.

Zeke headed Allens team representing Pacific Gas Transmission Company in its successful bid for the Queensland State Gas Pipeline, and he advised the Export Import Bank of Japan on a \$1 billion project financing of the North West Shelf LNG Project in Western Australia.

In the early 1970s, under the World Bank Technical Assistance Program, Zeke worked for two years as legal adviser to the Indonesian Government on foreign investment negotiations and mining and infrastructure projects.

He subsequently represented the Indonesian Government in negotiation of an olefin petrochemical joint venture between Pertamina and Exxon Chemical, and he represented the Indonesian State coal corporation, P.T. Bukit Asam, in major coal mine/mine-mouth power plant joint ventures with US interests.

Zeke is frequently called upon to share his knowledge and experience. He has provided consultancy advice to the UN Commission on Transnational Corporations (UNCTC), advising developing country officials on energy and mining laws, joint ventures and finance. Under UNCTC, Zeke also advised the Nepalese Government on mining projects and the Papua New Guinea Government on petroleum royalties.

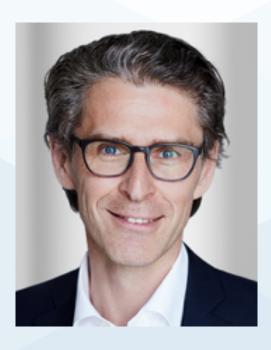
He is co-author of Regulation of Foreign Investment in Australian Mineral and Petroleum Projects.



RICHARD STRAUB Founder and President, Global Peter Drucker Forum

Richard Straub has drawn his ample experience of leadership and management from a 32-year career at IBM during which, among other things, he was instrumental in developing IBM's PC business in Austria and Europe. Over the past decade, he and his wife, Ilse, have built up the Peter Drucker Forum. Its aim is the continuous improvement of the practice of management in business and in society. Today, the Drucker Forum is recognized globally as a leading management conference. This is reflected in strategic partnerships with the likes of the Harvard Business Review, the Financial Times and the City of Vienna.

In recognition of the impact and reputation of the Drucker Forum, Richard Straub was awarded the Grand Decoration of Honor for the Republic of Austria in early 2019.



EMANUEL P. STREHLE Partner, Hengeler Mueller

Emanuel advises companies and investors on public and private mergers & acquisitions, including post-M&A corporate and capital market areas, with a focus on private equity/venture capital and cross-border transactions. In addition, his practice covers family business matters and succession planning.

He has recently advised: Ericsson on the acquisition of Kathrein SE's global antenna and filters business, Linde on the merger with Praxair as well as on the sale of divestiture assets in the Americas, Omnicare on the sale of majority stake in Omnicare Group, Tencent on investments in Lilium and N26, CVC on the acquisition and sale of ista, KKR on the sale of WMF as well as on growth capital investments in GetYourGuide and arago, Deutsche Telekom on the sale of a majority participation in Scout24 Group, Informatica in the public takeover of Heiler Software and its integration, TKH Group in the public takeover of Augusta, Cinven on the acquisition of SLV Group and Brambles in the public takeover of IFCO Systems.

Emanuel has co-authored several books on corporate law and M&A topics.



DANIEL SZYFMAN Partner, Machado Meyer

Daniel Szyfman leads the Infrastructure & Energy practice in the Rio de Janeiro unit, having his practice focused in Oil, Gas and Energy industries. Szyfman also participates in the structuring of public projects (PPP), project Finance operations and matters related to maritime law. A relevant part of his practice is dedicated to complex operations, often cross border, such as in M&A operations and complex contracts structuring for projects construction. Szyfman also provides clients with legal assistance in general regulatory and corporate matters, supporting the client in strategic matters concerning Public Law issues.

Szyfman has also practiced for international groups interested in establishing their business in Brazil, whether in assets acquisition, participation in auctions or organic growth.

ASSOCIATIONS

- Brazilian Bar Association (OAB)
- International Bar Association (IBA)
- Co-chairman of the Petroleum Council of IBDE
- Member of the Advisory Board of the North Sea and Beyond Project, University of Oslo
- Member of the AIPN Association of International Petroleum Negotiators
- Officer of the Oil and Gas Law Committee of the International Bar Association (IBA)

RECENT ACKNOWLEDGMENTS

- Ranked by the Chambers Latin America, 2019 and 2020 edition, in Energy & Natural Resources: Oil and Gas.
- Ranked by the Chambers Global in the area of Energy & Natural Resources: Oil and Gas, edition 2018.
- Recognized by The Legal 500, issue 2017, in the Next generation lawyer category, recommended in Energy and Natural Resources - Hydrocarbons

EDUCATION

- Pontifícia Universidade Católica de São Paulo, Brazil (Bachelor of Laws, 2004).
- Fundação Getúlio Vargas, Brazil (Postgraduation in Administrative Law, 2009). King's College of London (LL.M. in Finance Law, 2012).

OFFICE EXPERIENCE ABROAD

Freshfields Bruckhaus Deringer, London (2010-2011). Secondee at BG Brasil (2009-2010).





DAVID E. TADMOR Co-Chairman and Managing Partner, Tadmor & Co. Yuval Levy & Co.

Dr. David E. Tadmor is the co-chairman and co-managing partner of Tadmor Levy & Co. along with Opher Levy.

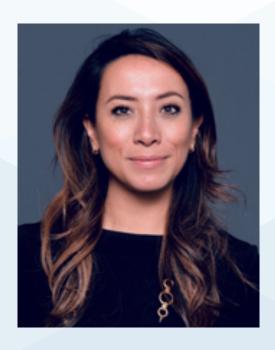
Dr. David E. Tadmor's practice includes the representation of many leading multinational clients in a large variety of industries, as well as many of Israel's largest industrial companies, holding companies, and financial institutions.

David is recognized as a leading expert in the area of competition law and regulation. He served as the Director General of the Israel Antitrust Authority (IAA) between 1997 and 2001. During his time in office, the IAA tripled in size, legislative amendments were introduced, and much of the foundation for Israel's competition law and enforcement policies was laid. As Director General, David introduced the IAA to the competition committee of the OECD, and was also the driving force behind the cooperation agreement between the United States and Israel in the area of competition.

As a leading lawyer in the area of government regulations, David has represented major clients before governmental bodies and legislative committees in many of Israel's major regulatory and legislative reforms. David has also more than 20 years of experience in the area of mergers and acquisitions. He was a senior partner at Caspi & Co., a leading mergers and acquisitions firm in Tel Aviv, and a corporate attorney with the New York law firm of Wachtell, Lipton, Rosen & Katz from 1988 to 1993.

David was an adjunct professor at the Hebrew University of Jerusalem (The Law and Practice of Privatisations), the Interdisciplinary Center (Antitrust Law), and Tel Aviv University School of Law (Telecommunications Law, Antitrust Law, and Corporate Law). He now co-teaches a course in competition and intellectual property law at the Tel Aviv University School of Law.

David is an accomplished photographer (www.tadmor.photo/).



ALEXANDRA TAN Senior Associate, De Brauw Blackstone Westbroek

Alexandra works both on M&A and arbitration matters from the Singapore office of De Brauw. Since joining De Brauw, she has advised private and public companies on a wide range of issues, focusing on shareholder activism and corporate governance matters. Alexandra has specific experience in public takeovers.

In addition to her M&A work, Alexandra has represented states, state-owned companies and public companies in corporate litigation, Supreme Court litigation and execution and enforcement proceedings relating to arbitral awards.

As well as obtaining an LL.M. in Corporate and Intellectual Property Law from Leiden University, Alexandra has also attended the Master in Economics & Business progam at SciencesPo in Paris.



GREGORY TAN Managing Director of Legal & Regulatory, Temasek

Mr. Gregory Tan joined Temasek in February 2016 and is currently managing director, legal and regulations.

Prior to joining Temasek, Greg was with Morrison & Foerster since 1998 and made partner in 2008. Greg's legal expertise is in transactional work focusing on cross border mergers and acquisitions, joint ventures and private equity, with an extensive part of his practice spent as international counsel to clients and cocounseling with local law firms to execute and implement complex transactions. Greg started his private practice career in Singapore focusing on the South Asian market before relocating to his firm's San Francisco office where he concentrated on debt transactional work. He also spent time in his firm's Tokyo office working on a variety of cross border transactions before relocating to Shanghai in 2005. During his 10 years in China, Greg continued to focus on corporate work, including M&A transactions and corporate real estate work. Apart from transactional work, Greg also regularly counsels Fortune 500 companies and global MNCs on their direct investments into China and Asia, and works closely with their business teams on corporate/regulatory advisory matters, legal compliance and related risk management.

Greg has been consistently ranked by the leading legal publications. In the most recent 2016 rankings, he was listed as a leading lawyer in China by Asia Pacific Legal 500 for Private Equity/Venture Capital and Real Estate and highly recommended for Corporate/M&A. Chambers Asia-Pacific 2015 also cited him as a leading real estate lawyer in China and highly recommends him for Corporate/M&A.

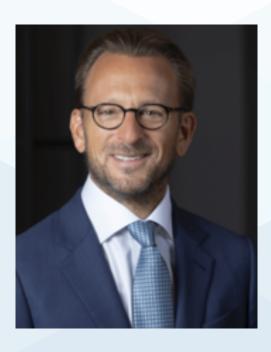
Greg graduated from the University of Bristol, UK (first class honors) in 1994. He started his legal career in the Supreme Court of Singapore as a justices' law clerk and completed his pupillage at Wong Partnership. He is admitted as a non-practicing barrister-at-law (Middle Temple, 1995) and is also admitted to the Singapore bar (1998) and the New York bar (2002).



ROBERT TOWNSEND

Senior Vice President, Chief Legal Officer and Head of Legal Unit, SoftBank Group Corp. Chief Legal Officer, SoftBank Group International

Robert Townsend is senior vice president, chief legal officer and head of the legal unit of SoftBank Group Corp., as well as chief legal officer of SoftBank Group International. Mr. Townsend is based in both SoftBank's Silicon Valley office as well as its Tokyo Headquarters, and reports to Masayoshi Son, chairman & CEO of SoftBank. Mr. Townsend is responsible for leading SoftBank's legal and corporate governance program on a global basis. Before Mr. Townsend joined SoftBank, he was co-chair of Morrison & Foerster's Global M&A Practice Group. Mr. Townsend has extensive transactional experience in the fields of M&A, securities law, technology and intellectual property matters, leveraged buyouts, and venture capital. Mr. Townsend was widely recognized as one of the top global M&A advisors by leading independent authorities. He was recommended as a leading lawyer in Chambers USA, Chambers Global, Legal 500 US, Best Lawyers in America, and IFLR1000, and most recently he has been named one of the Top 100 General Counsel Global Influencers by Chambers Global 2019.



CHARLES-EDUARD VAN ROSSUM President, Ravel & Co.

Charles-Eduard van Rossum is president of Ravel & Co., an independent investment banking firm based in Paris, providing advice to large corporations and financial institutions, family-owned/controlled companies or investment holding groups and the leading global private equity sponsors and sovereign wealth funds.

Prior to founding Ravel & Co. in 2017, Charles-Eduard spent twenty years at Goldman Sachs, during which he developed significant transaction origination and execution experience within the firm's M&A/strategic advisory practice in London, New York and Paris. He became a managing director in 2008 and while a member of the senior leadership team of Goldman Sachs' Paris office, he co-managed the firm's Energy & Natural Resources group in EMEA as its chief operating officer from 2011 until his retirement from the firm.

Charles-Eduard was born in Amsterdam, holds dual French and Dutch citizenship and graduated magna cum laude from the Solvay Business School in Brussels with a M.Sc. in business and finance in 1997. He actively supports the Philharmonie de Paris as a donateur.



ARTEM VOLYNETS Chief Executive Officer, Chaarat Gold

From 2003 to 2013 Mr. Artem was a key executive in the Russian aluminium and energy sectors, including CEO of En+ Group, deputy CEO and director for corporate strategy at UC RUSAL, and SVP Strategy at SUAL International. In 2009 and 2010 he also served as chairman of the International Aluminium Institute. From 1997 to 2003, Artem was a management consultant and corporate finance advisor with Monitor Group in London. Artem also served as independent director of Norilsk Nickel in 2018-19.

Mr Volynets' leadership drive built Chaarat into a leading gold company in the FSU region. His hands-on experience in managing large mining businesses in the region, track record of M&A-led sector consolidation, combined with his local knowledge and network, together with global industry and investor connections, is invaluable to the execution of Chaarat's growth strategy.

Mr Volynets is a member of Chaarat's Nominations Committee.

Mr Volynets founded ACG Amur Capital Group Ltd which is an advisory and investment management firm in 2014.



YU WAKAE Partner/Chief Representative, Nagashima Ohno & Tsunematsu Shanghai Office

Mr. Yu Wakae is a partner of Nagashima Ohno & Tsunematsu and heads its Shanghai office as chief representative. Having worked for several years in Beijing at a major Chinese law firm, he focuses on Chinarelated transactions ranging from M&As, finance to general corporate matters. He is fluent in English and Mandarin Chinese.



TOMASZ WARDYŃSKI Founding Partner, Wardyński & Partners

Tomasz Wardyński, CBE, is an adwokat and the founding partner of Wardyński & Partners.

He handles arbitration proceedings involving foreign and domestic entities. He also practices civil, commercial and competition law and has experience in negotiations on large public projects. He was one of the first lawyers in Poland to develop a practice in EU and competition law.

Tomasz Wardyński is a graduate of the Faculty of Law and Administration at the University of Warsaw (1970), the College of Europe, Bruges (1973), and the Institute of European Studies at the University of Strasbourg (1975). He was a visiting scholar at the American Bar Foundation (1985).

He has been in private law practice since 1979. From 1991 to 1996, he was a member of the Advisory Council on Privatization to the Prime Minister of Poland. In 2001 he was appointed Honorary Commander of the Order of the British Empire by Her Majesty Queen Elizabeth II and in 2014 decorated with the Order of Saint Charles by H.S.H. Prince Albert II of Monaco.

From 2006 to 2009 he served as a member of the Arbitral Council of the Court of Arbitration at the Polish Chamber of Commerce.

He is a listed arbitrator at the International Arbitral Centre of the Austrian Federal Economic Chamber in Vienna. He is a member of the ICC Commission on Arbitration and ADR and between 2015-2018 served as a member of the ICC International Court of Arbitration.

He is a member of the board of trustees of the Academy of European Law in Trier, Germany. He also sits on the board of directors of the Aspen Institute Central Europe.

Tomasz Wardyński is a member of the Warsaw Bar. For many years he has been active in the International Bar Association, among others as IBA Council member and officer of the senior lawyers committee.

He is co-author of Competition Law, published by LexisNexis in cooperation with Wardyński & Partners (Warsaw, 2012) and co-author of the chapter "The variety of structures and approaches to business development in a law firm" in Business development: A practical handbook for lawyers, published by the International Bar Association in 2016.

On behalf of the IBA, he authored the chapter "The role of professional ethics in shaping law firm strategies" for Law Firm Strategies for the 21st Century: Strategies for Success (Globe Business Publishing Ltd, 2013).





PRAWIRO WIDJAJA Partner, Allen & Gledhill

Mr. Prawiro specialises in mergers, acquisitions and restructurings. He advises corporate clients and private equity funds on merger and acquisition transactions in Singapore and Southeast Asia, with a focus on Indonesia. His practice also includes advising on equity capital market transactions.

Transactional experience covers a range of sectors, from more specialised sectors such as banking, insurance and shipping, to general consumer, manufacturing and distribution.

Notable transactions he has advised on include the largest outbound acquisition by a Singapore corporation or bank to-date; the largest private equity investment in Indonesia to-date; and the largest Singapore rights issue to-date.

Prawiro read law in Cambridge University and graduated in 1993. He joined Allen & Gledhill in December 1994 as a pupil and was made a partner in 2000.

Prawiro is recommended by The Legal 500 Asia Pacific for his expertise in Corporate and M&A. Since 2009, Chambers Asia-Pacific has listed Prawiro as a leading lawyer for Corporate/M&A in Singapore. According to Chambers Asia-Pacific, sources highlight Prawiro's "strong business acumen" and "ability to advise holistically on transactions, going beyond the legal issues."

He speaks and writes Bahasa Indonesia and Bahasa Melayu.



PETER WILLIAMSON

Honorary Professor of International Management, University of Cambridge, Judge Business School and Fellow and Director of Studies, Jesus College Cambridge

Peter J. Williamson is professor of international management at the University of Cambridge, Judge Business School and Fellow and Director of Studies at Jesus College Cambridge. He earned his PhD in Business Economics from Harvard University in 1984 and has held professorships at London Business School, Harvard Business School and INSEAD (in Fontainebleau and Singapore). He joined Cambridge in 2007 where he created the innovative advanced leadership programme which aims to help CEOs craft responses to major changes in the global business environment ranging from disruptive new technologies to climate change and declining trust in business.

Peter's research and teaching interests have focused on the impacts of globalisation of knowledge on multinational enterprises; the nature and implications of the rise of emerging market multinationals; strategies and competitive advantages of Chinese companies; cross-border M&A; and business ecosystem innovation.

Peter's ten books include: Ecosystem Edge: Sustaining Competitiveness in the Face of Disruption, to be published by Stanford University Press in March 2020, The Competitive Advantage of Emerging Market Multinationals (2013); Dragons at Your Door (2007); Winning in Asia (2004) and From Global to Metanational (2001). His more than 60 articles have included publications in Academy of Management Journal, Strategic Management Journal, Journal of International Business Studies, Review of Economics and Statistics, Journal of Industrial Economics, Harvard Business Review and MIT-Sloan Management Review. He is the recipient of a Sloan-PwC Award honouring those articles that have contributed to the enhancement of management practise. Much of his work is derived from deep engagement with companies and has been referenced in The Economist, The Financial Times, The Wall Street Journal, and The New York Times.

Formerly with Merrill Lynch and The Boston Consulting Group, Peter has served for over 20 years as nonexecutive director or chairman of companies spanning renewable energy, textiles, hedge funds, whisky and software in Europe, the USA, and China. He is currently Chairman of the digital process automation software company Bizagi Ltd.



GITA WIRJAWAN Chairman, Ancora Group

Gita Wirjawan is chairman of Ancora Group, an Indonesian business group with interests in private equity investing, natural resources, real estate, sports, and music, which he founded in 2008. He served as Minister of Trade and chairman of the Investment Coordinating Board (BKPM) of the Indonesian Government during the period from 2009 to 2014. As an investment banker, he has held key senior appointments at Goldman Sachs and JPMorgan, playing leading roles in many mergers, corporate restructuring, corporate financing and strategic sales involving leading companies in Southeast Asia.

Gita is currently a member of the international advisory board of the CHUBB group of insurance companies, and a member of the advisory board of Alpha JWC Ventures, a South East Asian venture capital firm. Gita also sits at the council of Global Advisors for Yale University School of Management, and the board of Governors for Asia School of Business (MIT Sloan).



ROBIN WITTERING

Head of English Law Team, Egorov Puginsky Afanasiev & Partners

Robin Wittering is an English law qualified partner in the firm's Moscow office, and has worked on deals and disputes in Russia and the CIS since 2003. Prior to joining Egorov Puginsky Afanasiev & Partners, he was a partner at Herbert Smith. Representative matters include acting for Sinopec on its groundbreaking US\$3.7 billion acquisition of Udmurtneft, a Russian oil producer, from TNK-BP and the associated leveraged buyout and joint venture with Rosneft, and acting for the management of TNK-BP in the dispute between BP and Alfa Access Renova. His time in Russia has been split between acting on cross-border mergers and acquisitions and joint ventures, corporate and shareholder disputes and special situations, and structuring and restructuring.

HIS REPRESENTATIVE EXPERIENCE IN DISPUTES INCLUDES:

- Representing the Russian Federation in a USD 500m international arbitration dispute with ExxonMobil in the SCC over production sharing agreement.
- Representing a Russian construction company in mediation of a multimillion construction dispute related to the Sochi 2014 Olympic Games infrastructure. The opponent was a well-known Austrian construction company.
- Advising on the settlement of an LCIA dispute over dissolution of a US\$47 billion supply contract.
- Acting for the management of TNK-BP in the dispute between BP and Alfa Access Renova.
- Representing a client in a RUB 30+ billion court case vs. the Ministry of Finance of the Russian Federation over the titles to land plots. Robin advised on the international part of this dispute.

The projects that Robin was involved in, have received two awards from *The Lawyer* magazine, listing them as the best European deals of 2014 and 2015.

Mr. Wittering is recommended by a number of reputable legal guides. In particular, IFLR1000 lists Robin among the best lawyers working in Russia. Clients say "he is efficient and understands the business concepts of what we are trying to achieve. His opinions are useful not only in a legal context but also for our business strategy, plus he doesn't waste our time." Wittering is also recommended by a number of competitors, one of which says "he is very, very talented and very bright. Sometimes he's pushy and drives hard but he's one of the best," adding the English lawyer "has a very good knowledge of Russian related hurdles."

Chambers & Partners recommends Robin for M&A and Corporate, Energy and Private Equity. Wittering is described by sources as "an extremely smart, impressive corporate lawyer, combining English legal training with top-end Russian experience." He is "particularly active in both cross-border and domestic corporate matters.' According to Chambers, Robin is also among the best Energy lawyers. He is "a dynamic force on this team." "This UK-qualified lawyer earns widespread respect from commentators and...provides clients with a cohesive cross-border service." In addition, peers recommend Robin Wittering as an expert "who combines private equity with corporate and capital markets expertise."



KELVIN WONG Partner, Allen & Gledhill

Kelvin is co-head of the corporate & commercial department and head of the energy, infrastructure & projects practice at Allen & Gledhill.

Kelvin regularly acts as counsel to key global and local players in the energy, gas, petrochemical and specialty gas production, waste treatment and disposal, water treatment and supply sectors. Kelvin has considerable experience advising on project development and structuring, and complex regulatory and transactional issues. He is widely regarded as one of the leading lawyers and a trusted legal advisor in infrastructure projects. Kelvin possesses extensive knowledge of the energy and gas sectors in Singapore, having been actively involved in the restructuring of both industries. He frequently advises electricity and gas licensees and other industry participants on their business operations, including the generation/ importation, transmission and retail of energy, gas and other utilities.

His practice also encompasses district cooling, storage and terminalling, tolling, contract manufacturing, outsourcing and other service arrangements. He regularly advises on a broad range of general commercial transactions, including public and private procurement (including public-private partnerships), cross-border sale of goods, distribution and agency arrangements, equipment securitisation and leasing arrangements. Kelvin is consistently listed as a leading Projects & Energy lawyer by many notable publications, including IFLR1000, The Legal 500 Asia Pacific and Chambers Asia-Pacific. Chambers Asia-Pacific notes that one client singled him out as "one of the most practical lawyers I have worked with" adding that "he has a good mix of business and law in his mindset."

Kelvin is the deputy chairman of the Law Society Pro Bono Services. He also serves as a director on the boards of AETOS Holdings and Singapore Anti-Narcotics Association. Kelvin qualified as a Barrister-at-Law of England and Wales, Middle Temple and is an associate member of the Chartered Institute of Arbitrators, England.



LUCIEN WONG

Attorney-General of Singapore, Government of Singapore Attorney-General's Chambers

Mr. Lucien Wong, SC, was appointed as the 9th Attorney-General of Singapore on 14 January 2017. Mr Wong graduated with a Bachelor of Laws (Honours) degree from the University of Singapore in 1978 and was admitted to the Singapore Bar in 1979.

He started legal practice as a legal assistant at Drew & Napier in the following year and rose to become a partner of the firm in 1982. From 1987 to 1998, Mr. Wong was a partner at Allen & Gledhill. He was managing partner of the firm from 1998 to 2012, when he became chairman and senior partner.

Mr. Wong has more than 30 years of experience in legal practice, specialising in banking, corporate and financial services work. He has sat on several law review committees that reviewed amendments to Singapore Company and Securities Law.

He was appointed deputy attorney general and senior counsel on 19 December 2016 and assumed office as the attorney general of the Republic of Singapore on 14 January 2017.



SHUJI J. YANASÉ Attorney, Yanasé

Shuji J. Yanasé has been practicing law for over fifty years, and his principal areas of practice have been: international financing and securities; cross-border M&A; joint ventures and other international transactions; and international dispute resolution.

Currently, he is a private practice attorney, practicing Japanese law under the name of YANASÉ. He serves on the board as directors of OK Corporation and as corporate auditor of HOGY Medical Co., Ltd. primarily to secure their corporate governance. Both of these companies are doing business primarily in Japan and have subsidiaries outside of Japan. He also provides legal services to individuals, young or senior, in connection with their investments or succession of their business and sometimes in representing them for resolution of their disputes against large corporations, both before or out of court.

He used to be a senior partner and chairman of Nagashima Ohno & Tsunematsu in Tokyo and now is a member of the alumni board of the law firm. He serves as counsel to T & K Partners and to Forest Breeze Law Offices, the former being a growing young law firm practicing law in Japan and providing legal services in connection with business not only in Japan but also in China, Indonesia and other Asian countries. Forest Breeze is a small litigation firm whose practice focuses on environmental matters and includes torts and criminal cases. His association with these law firms enables him to recommend a suitable lawyer to those who come to YANASÉ to seek legal advice, while he provides them with legal services by himself when appropriate.

Mr. Yanasé retired from Of Counsel at Nagashima Ohno & Tsunematsu in 2014, and served as president for OK Corporation, a company operating over 100 supermarket stores in the Tokyo metropolitan area, from 2014 to 2016. After stepping down from executive responsibilities of that company in 2017, he resumed his full time practice of law.

He is a member of the Board of Visitors of Columbia Law School, the Private International Law Association of Japan, and Rotary International.



FRANNY YAO Partner, Ernst & Young

Franny Yao is a partner at Ernst & Young, where she is responsible for key accounts and government relations in China. Franny has been a driving force in bringing E&Y services to major Chinese companies. She plays a key role in serving top Chinese financial institutions as lead relationship partner for Industrial and Commercial Bank of China, Bank of China (ICBC), China Life, PingAn Insurance, CNOOC and global client service partner for China Investment Corporation (CIC). She worked on several cross-border M&A transactions and strategic initiatives by major Chinese companies and helped multinational firms seeking growth in China. Her knowledge and decades-long practice of doing business in China enable her to advise Western business executives to better understand the Chinese market and formulate strategies. After 15 years at EY China working with key Chinese financial institutions at HQs and the local regulators/ key stakeholders, Franny returned to EY New York office in 2015. Currently she leads Chinese Financial Institutions inbound services for EY America Financial Services.

Eighteen years ago, Franny became the first Mainland born partner at E&Y, a leading global professional services firm with 250,000 people and 728 offices in 150 countries around world. She was the first woman partner at EY Beijing office and the inaugural leader of Diversity & Inclusiveness for EY Asia Pacific in 2011. Prior to joining EY, Franny had a diverse working background including at a European bank, with Chinese SOE and a Chinese government agency. Her education is equally broad, including studies at Xi'an Foreign Language University and The Wharton School.

Franny currently serves as senior advisor to Shaanxi Provincial Government, an International Advisory Board Member of the School of Management Xi'an JiaoTong University and a founding director of the International Institute for the Study of Cross-Border Investment and M&A (a joint study institute among Guanghua School of Management of Peking University, the Pollack Center for Law and Business of NYU and Judge Business School of the University of Cambridge).



VIVIEN YUI WongPartnership

Vivien Yui is the joint head of the employment practice and is a partner in the corporate mergers & acquisitions, business establishment, corporate governance & compliance and private equity practices. Her main practise areas are private mergers and acquisitions, employment, corporate governance and compliance and general corporate and commercial work. Vivien practises general corporate law, with an emphasis on representing private equity investments, especially in biotechnology and biomedical companies. As the joint head of the Firm's employment practice, she regularly advises multinational corporations on their global share incentive plans and establishment of local employment practices, benefits and policies. She also assists clients with immigration law and regulatory issues. Vivien is part of the Regional Committee Leadership for Asia and the Pacific of the Employment Law Alliance and periodically tutors the Advanced Corporate Practice of the preparatory course leading to Part B of the Singapore Bar Examinations run by the Singapore Institute of Legal Education. Vivien graduated from the National University of Singapore and is admitted to the Singapore Bar.

RELEVANT EXPERIENCE

Significant transactions that Vivien has been involved in include advising/acting for the following:

- GlaxoSmithKline plc ("GSK"), as Singapore counsel, on corporate/commercial and employment matters in relation to GSK's three-part transaction with Novartis International AG ("Novartis") pursuant to which GSK acquired Novartis's global vaccines business (excluding influenza vaccines) for an initial cash consideration of US\$5.25 billion. The deal was one of the winning deals in Asian-Mena Counsel Deals of the Year, 2015.
- ESR Funds Management (S) Limited (the manager of ESR-REIT), in the merger with Viva Industrial Trust by way of a trust scheme of arrangement. The merger values Viva Industrial Trust at S\$936.7 million and creates Singapore's fourth largest industrial REIT with approximately S\$3 billion in property assets. This deal won Best Singapore Deal at the FinanceAsia Awards 2018 and M&A Deal of the Year (Midsize) at the ALB SE Asia Law Awards, 2019.
- Clearbridge Health Limited ("CBH") in the acquisition of 49% of the issued and paid-up share capital of PT Tirta Medika Jaya ("TMJ") by Clearbridge Medical Asia Pte. Ltd., an indirect wholly owned subsidiary of CBH, from Ark Investments (SG) Pte. Ltd. In connection with the Acquisition, CBMA also subscribed for an exchangeable bond issued by PT Genesis Kapital Investama, one of the shareholders of TMJ.
- Clearbridge BioMedics Pte. Ltd. in its \$\$6.6 million pre-IPO financing and the consolidation of its capital structure by converting all preferred shares and convertible securities to ordinary shares of Clearbridge BioMedics in preparation for the potential IPO.
- EFG BANK AG, Singapore Branch in the acquisition of BSI Bank Limited's Singapore private banking business. This followed the announcement on 22 February 2016 by EFG International and BSI Bank that EFG International will acquire BSI Bank to form one of the largest private banks in Switzerland with approximately CHF 170 billion in assets under management, for a purchase price of approximately CHF 1,328 million.





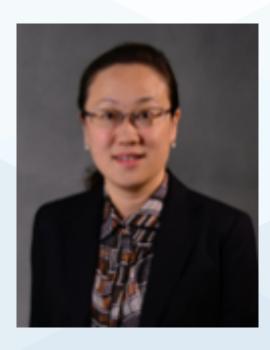
JENNY ZHANG CEO, Huazhu Group

Min (Jenny) Zhang has served as Huazhu Group's executive vice chair since November 2019. She was the company's chief executive officer from May 2015 to November 2019, and previously acted as president. She also served as Huazhu Group's chief financial officer and chief strategy officer from March 2008 to May 2015, and November 2013 to January 2015, respectively.

Ms. Zhang has ten years of experience in finance and consulting in China, US and Thailand. Prior to joining Huazhu Group Limited in 2007, She served as the finance director of Eli Lilly (Asia) Inc., Thailand Branch and the chief financial officer of ASIMCO Casting (Beijing) Company, Ltd.

Ms. Zhang received her bachelor's degree in international business management and master's degree in economics from the University of International Business and Economics in June 1994 and July 1997, respectively. She worked as a management consultant prior to receiving a master's degree in business administration from Harvard Business School in June 2003.

Ms. Zhang is a fellow of The Aspen China Fellowship Program and a member of the Aspen Global Leadership Network.



YING ZHANG Partner, JunHe

Ms. Zhang has over 20 years of experience practicing Chinese law, focusing on M&As, joint ventures, general corporate matters and various commercial transactions. Since joining JunHe, Ms. Zhang has been involved in a number of high-profile cross-border M&A deals (both inbound and outbound) and joint venture transactions in various industrial sectors. She has also advised a number of clients on general corporate matters and has been involved in various types of commercial transactions.

Ms. Zhang was seconded to work with the legal department of Itochu Corporation in Tokyo, Japan (2004), and Wachtell, Lipton, Rosen & Katz in New York City (2011).

Before joining JunHe, Ms. Zhang worked with the legal department of a national financial institution in China.

Ms. Zhang is a frequent speaker on Chinese law issues at international and national conferences.

EDUCATION

- LL.M., Columbia Law School
- LL.M., China University of Political Science and Law (Graduate Law School)
- LL.B., China University of Political Science and Law

PROFESSIONAL ASSOCIATIONS

- Qualified in New York
- Member of the All-China Bar Association
- Member of the Beijing Bar Association

LANGUAGE SKILLS

- Mandarin
- English